#### GUIDING MENTEES ON THE PATH TO

#### DISTINGUISHED ENGINEER

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#### ME



#### **BACKGROUND**

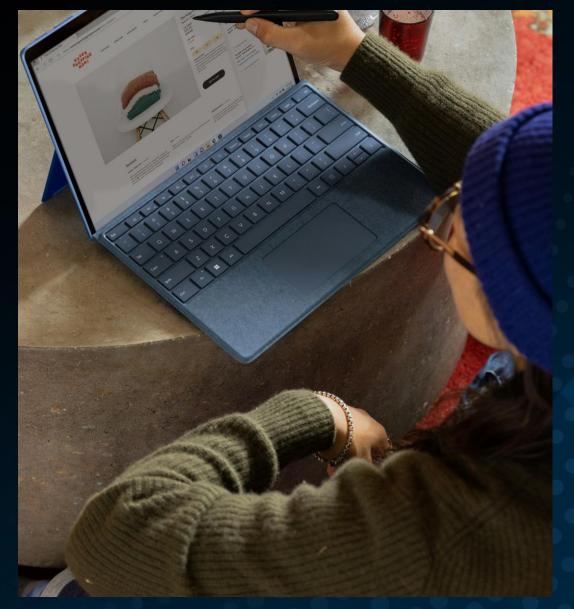
#### **BS CERAMIC ENGINEERING, RUTGERS**

- NASA: SPACE SHUTTLE TILES
- FIBER OPTICS

#### GREW UP IN HOLLYWOOD: CGI, VISUAL EFFECTS & ANIMATION

- STAR WARS, LORD OF THE RINGS, STAR TREK, STARSHIP TROOPERS, TWISTER, ETC.

CO-FOUNDED FOUR VENTURE CAPITAL BACKED STARTUPS





#### GENERAL DISTINGUISHED ENGINEER REQUIREMENTS



#### **APPLICATION**

GENERALLY, NOT AN INLINE PROMOTION – MUST APPLY FOR THE POSITION

**REQUIRES A PLAN** 

**MOST LIKELY MULTI YEAR** 

**MIXTURE OF SOFT AND HARD REQUIREMENTS** 

TECHNICAL EXPERTISE COMMUNICATION LEADERSHIP

"LEADERSHIP IS INSPIRING PEOPLE TO DO WHAT THEY NEVER THOUGHT THEY COULD DO."





#### **MENTORING**

**HOW DO YOU HELP GUIDE ENGINEERS** 

HOW ARE YOU HELPING YOUR SENIOR ENGINEERS ACHIEVE MORE

WHAT ARE YOU DOING TO DEVELOP A SOLID BENCH OF YOUNG ENGINEERS

JOB VS. CAREER



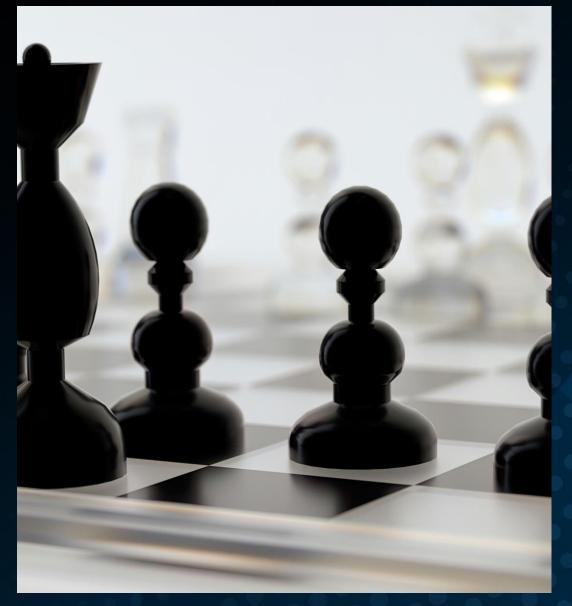


#### **THOUGHT LEADERSHIP**

WHAT DOES YOUR ENTERPRISE RECOGNIZE AS YOUR THOUGHT LEADERSHIP

WHAT DOES THE EXTERNAL COMMUNITY RECOGNIZE AS YOUR THOUGH LEADERSHIP

WHAT INVITATIONS DO YOU RECEIVE TO TALK ON A SUBJECT



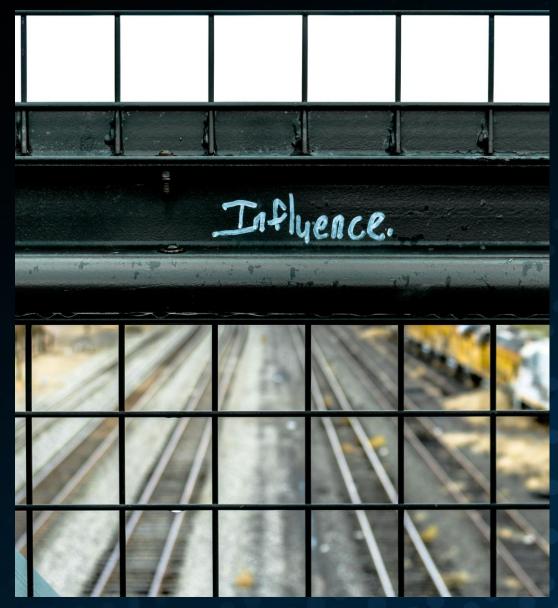


#### **INFLUENCE & IMPACT**

ARE YOU INVOLVED IN CONVERSATIONS WITH YOUR SENIOR LEADERSHIP

HOW ARE YOU INFLUENCING THE ROADMAPS OF KEY PRODUCTS AND SERVICES

WHERE ARE YOU THINKING "OUTSIDE OF THE BOX"





#### PEER REVIEWED WORK

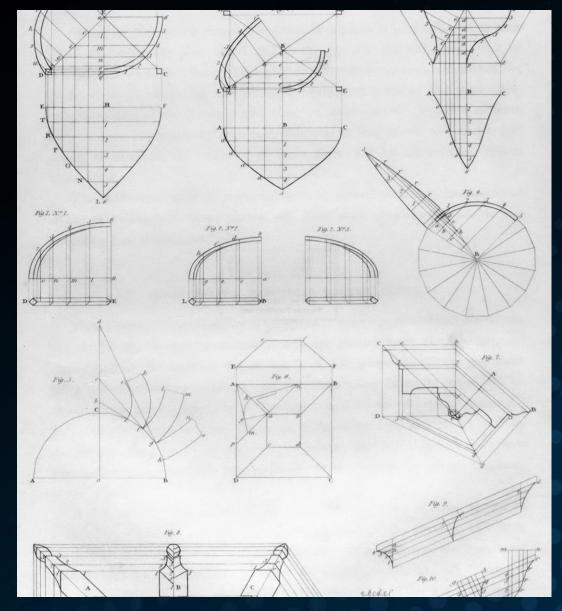
TALKS AT NON-VENDOR SPONSORED CONFERENCES

**PUBLICATIONS & INDUSTRY STANDARDS** 

**PATENTS** 

**OPEN SOURCE CONTRIBUTIONS** 

**INNER SOURCE CONTRIBUTIONS** 





#### FREQUENT QUESTIONS I RECEIVE



#### DO I NEED A MENTOR?

YES.

#### YOU NEED SEVERAL.

 HAVE A MENTOR THAT REPRESENTS WHERE YOU WANT TO BE

AS YOUR CAREER DEVELOPS, YOU SHOULD CONSIDER MENTORING.

• IT MAY BE A REQUIREMENT





# DO I NEED SOFT SKILLS AND HOW DO I DEVELOP THEM?

IN MOST ORGANIZATIONS, YOUR TECHNICAL SKILLS ALONE WILL NOT LEAD TO DISTINGUISHED ENGINEER.

STRONG COMMUNICATION SKILLS AND TEAMWORK ARE IMPORTANT.





# WHAT BLIND SPOTS DO ENGINEERS HAVE WHEN TRYING TO ACHIEVE THIS LEVEL?

UNDERSTANDING THE BUSINESS AND ITS NEEDS.

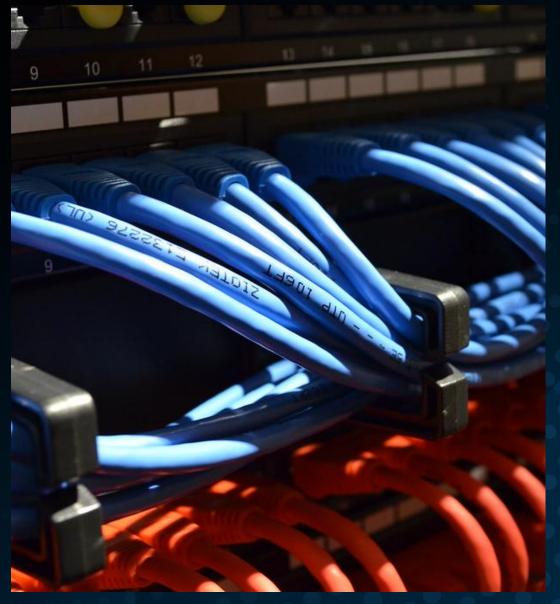
AS A DISTINGUISHED ENGINEER YOU WILL BE ADVISING THE BUSINESS AND TECHNOLOGY LEADERS ON STRATEGY, OPPORTUNITIES, AND RISKS.



## HOW IMPORTANT IS NETWORKING?

VERY IMPORTANT FOR YOUR CAREER DEVELOPMENT.

MOST OPPORTUNITIES FOR YOUR CAREER ARE NOT ADVERTISED OR LISTED.





### OH, AND HOW DO I NETWORK?

**GET OUT OF YOUR CUBICLE.** 

ATTEND EVENTS THAT INTEREST YOU AND TALK TO PEOPLE.

JOIN AN EMPLOYEE RESOURCE GROUP IN YOUR ORGANIZATION.





# THIS IS OVERWHELMING, HOW DO I MANAGE THIS?

DISTINGUISHED ENGINEER IS NOT A POSITION YOU GENERALLY \*\*SLEEP WALK\*\* INTO.

DEVELOP A PLAN WITH YOUR MENTORS AND LEADERSHIP.

**MEASURE AND REASSESS YOUR PROGRESS.** 





#### CONCLUSION

DISTINGUISHED ENGINEER WAS SOMETHING I HAD TO THINK ABOUT AND PLAN.

MANY PEOPLE HELPED ME ON THIS JOURNEY.





