

Build Bravely: Delivering Risky Projects

Akshay Shah Oct. 15, 2025 antithesis.com



Who am I?

I'm a grumpy infra engineer, mostly at startups, some of which succeeded.

I've spent most of that time fire-fighting in production.

I am not usually brave.



Gradual improvement is safe.

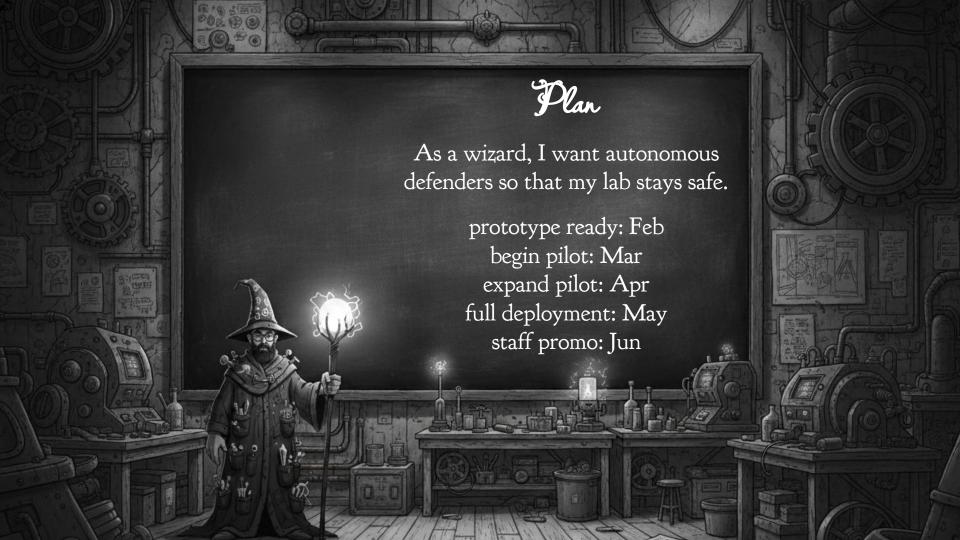
But requirements change.

The business grows.

The unexpected arrives.

Sometimes, we must build something wholly new. Something risky.

Something brave.







Disaster!

The project ships, late, fulfilling only some of its goals, after half the team has quit.

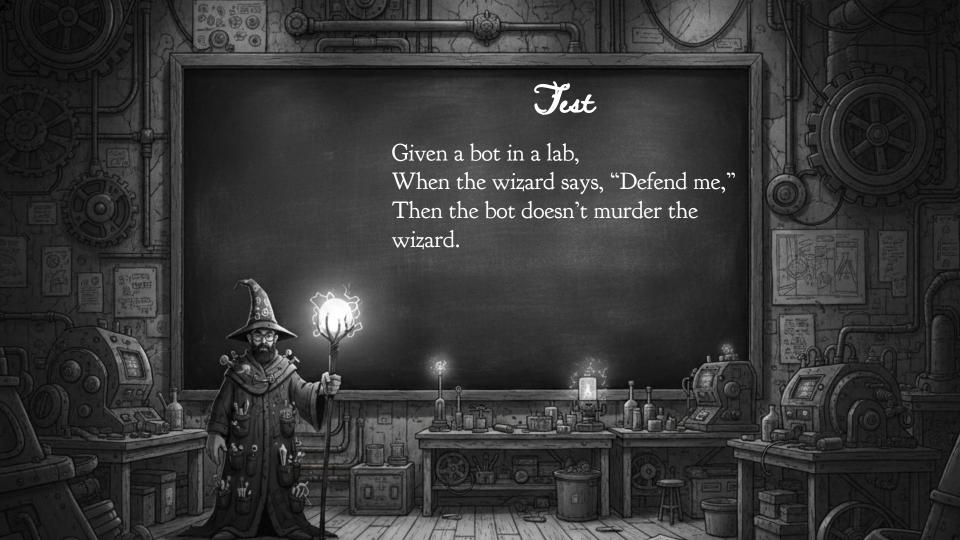
And then the robot murders all of us.

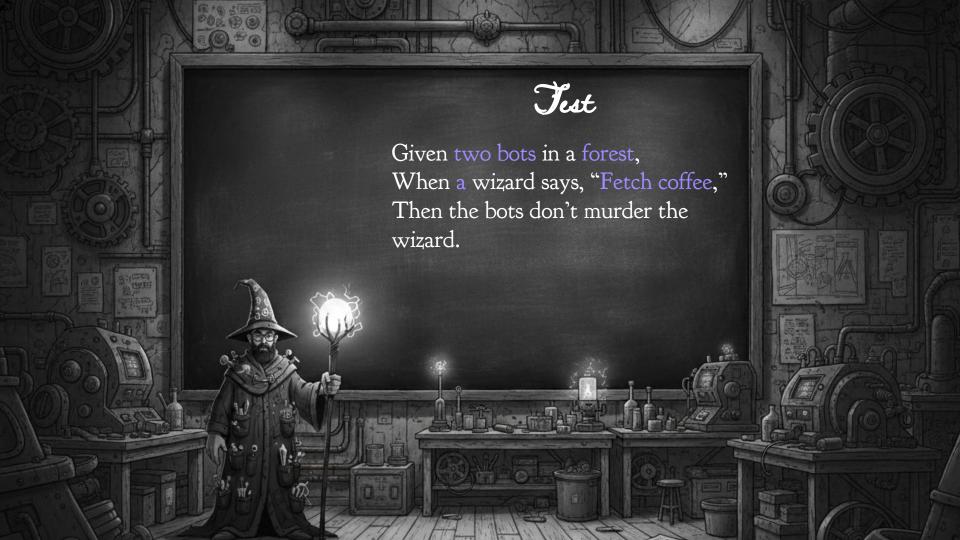


Ambitious, risky projects are expeditions into the unknown.

Sure, plan a route & itinerary. Follow all the best practices.

Describe the destination.





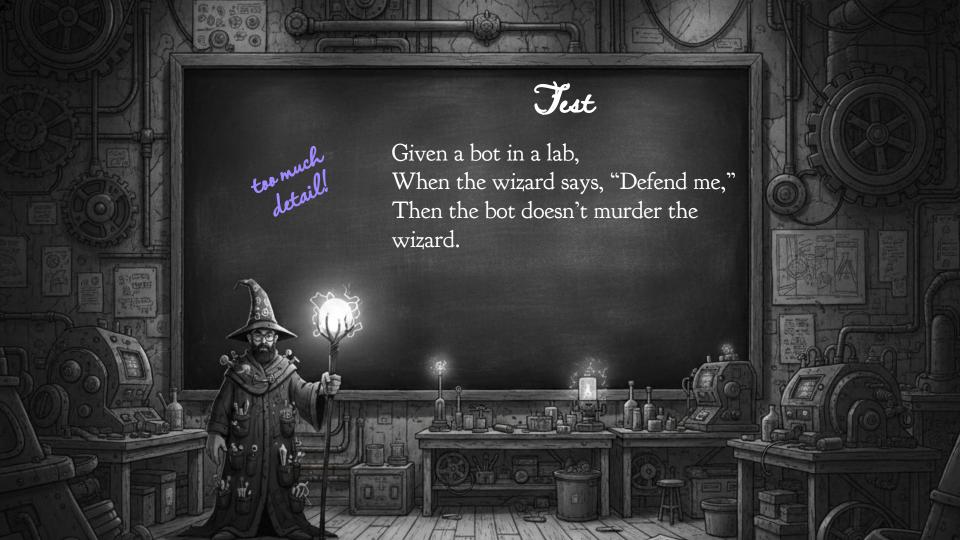


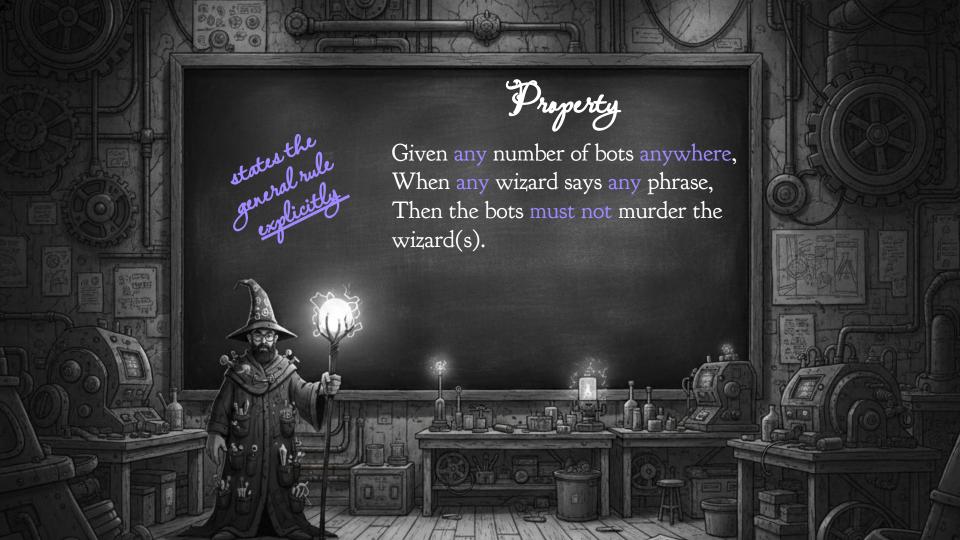
A suite of tests

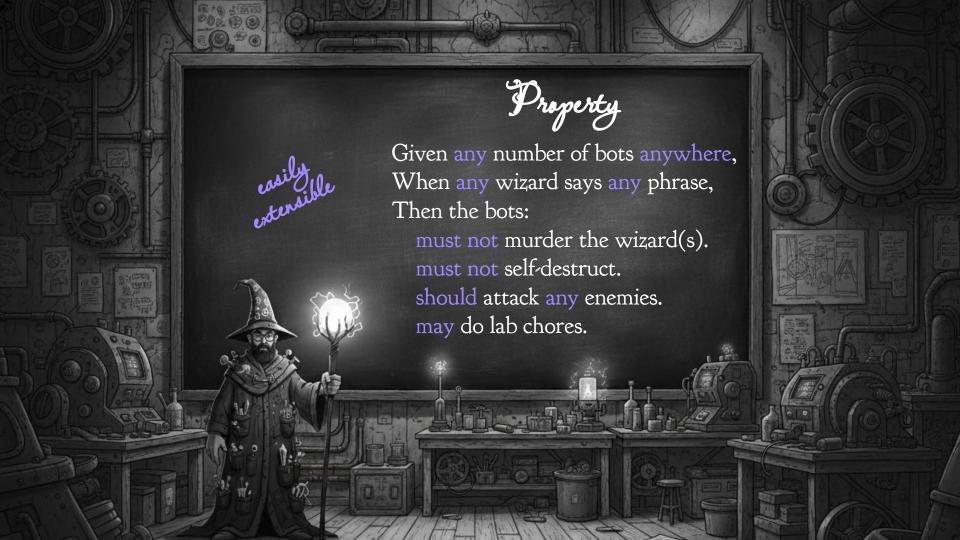
Given...when...then...

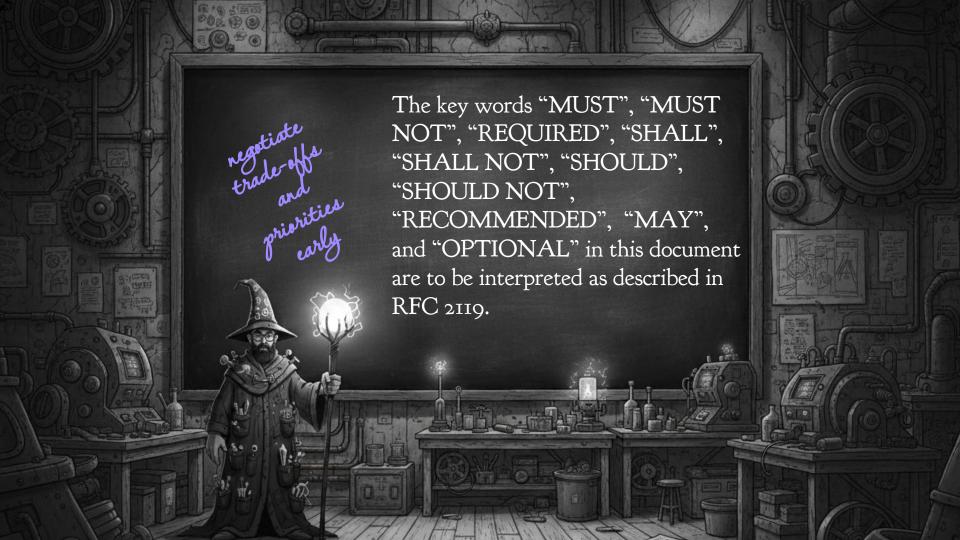
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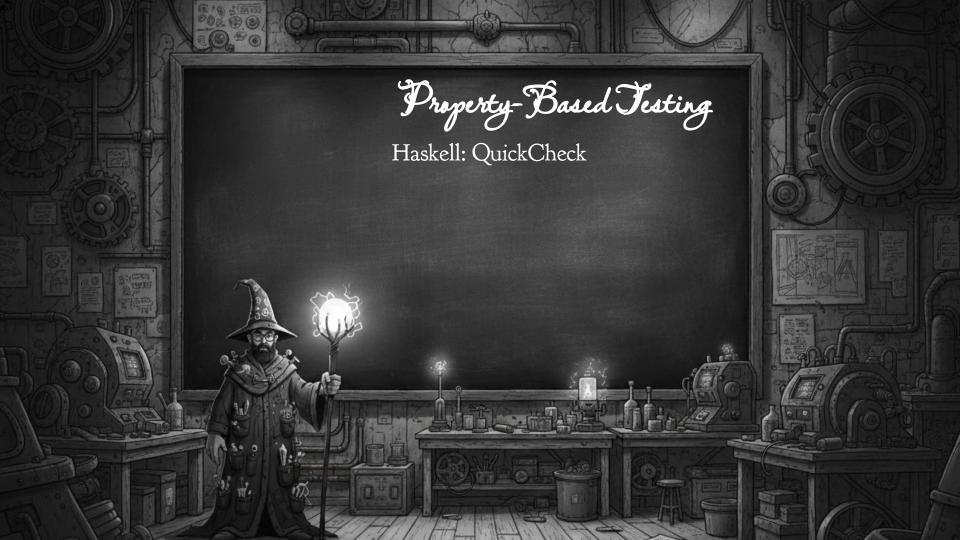
This is tedious, heavyweight, & implicit.



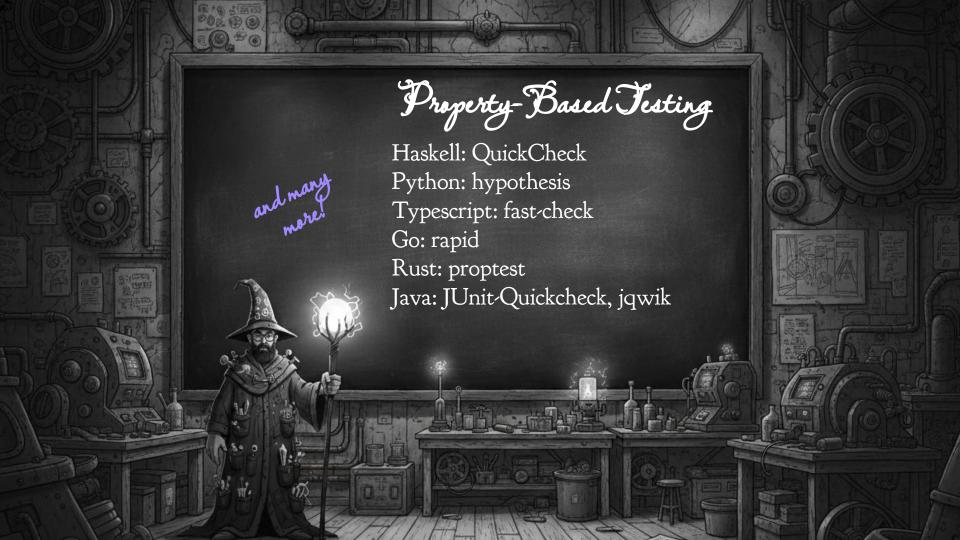












Property-based testing

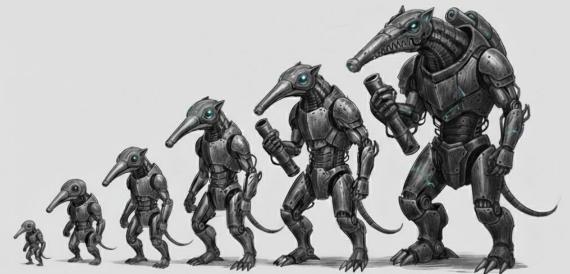
Describe correct behavior with properties.

Simulate thousands of worlds.

Check properties in each.

Evolve code safely.

With LLMs.





Thanks

Akshay Shah antithesis.com

Office hours 4–4:30 today, table talk 12:30-1 tomorrow.

Thanks to Gemini for images, to Scott Bradner for RFC 2119, to every QuickCheck contributor, & to Savitha Ravi & Michael Coblenz for "An Empirical Evaluation of Property-Based Testing in Python."