

Tech Odyssey: An epic saga of Temporal Migration

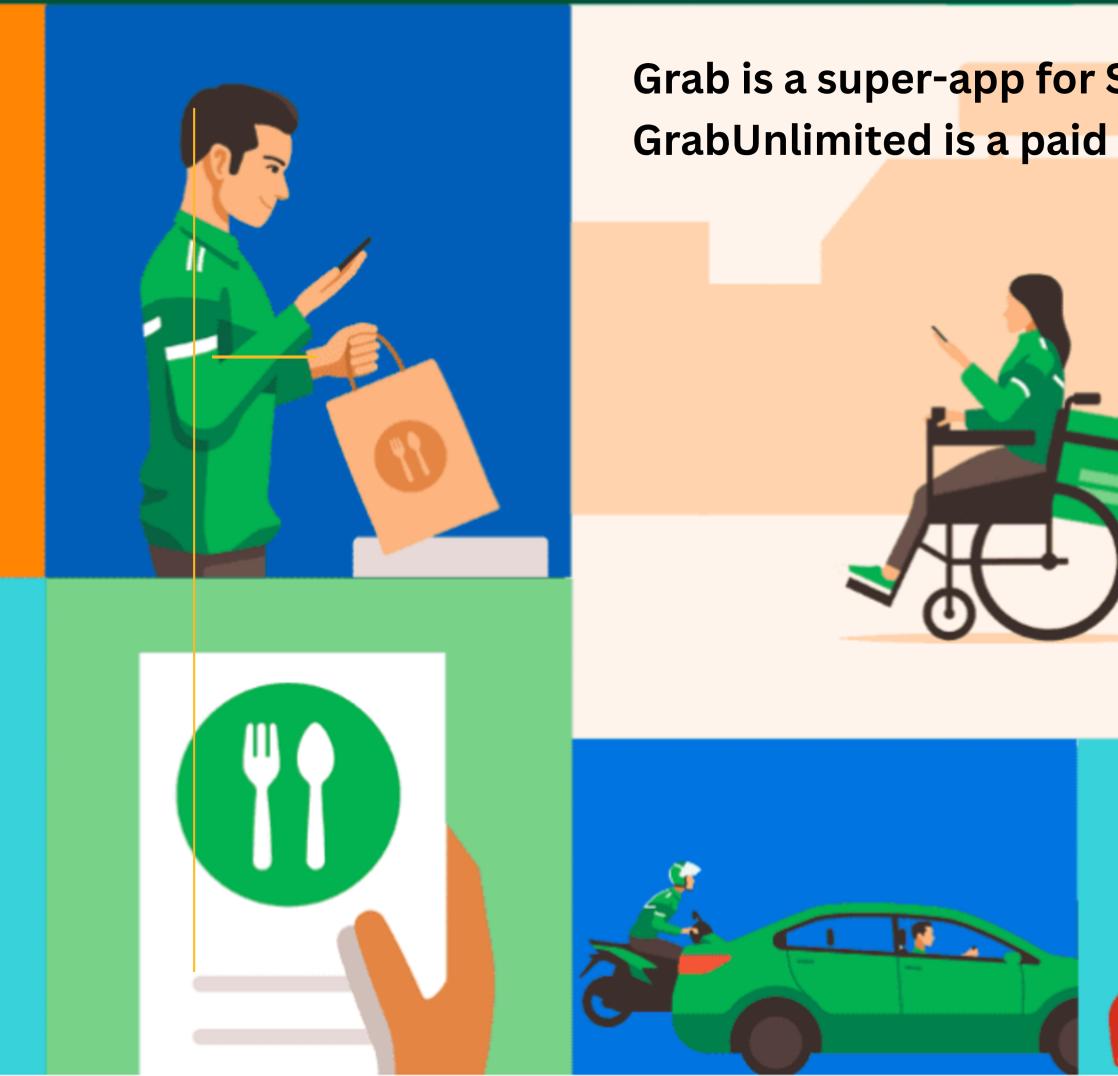
Renu Yadav : Sr Engineering Manager



Who has continuously paid technical debt, ever ???

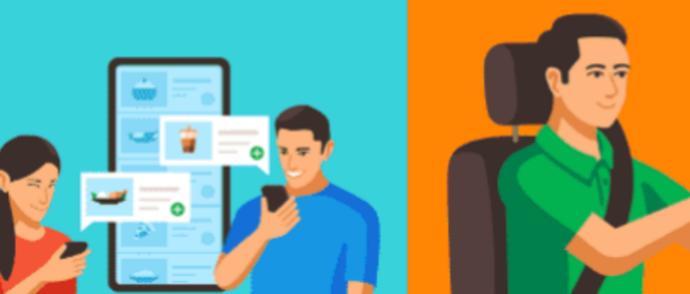






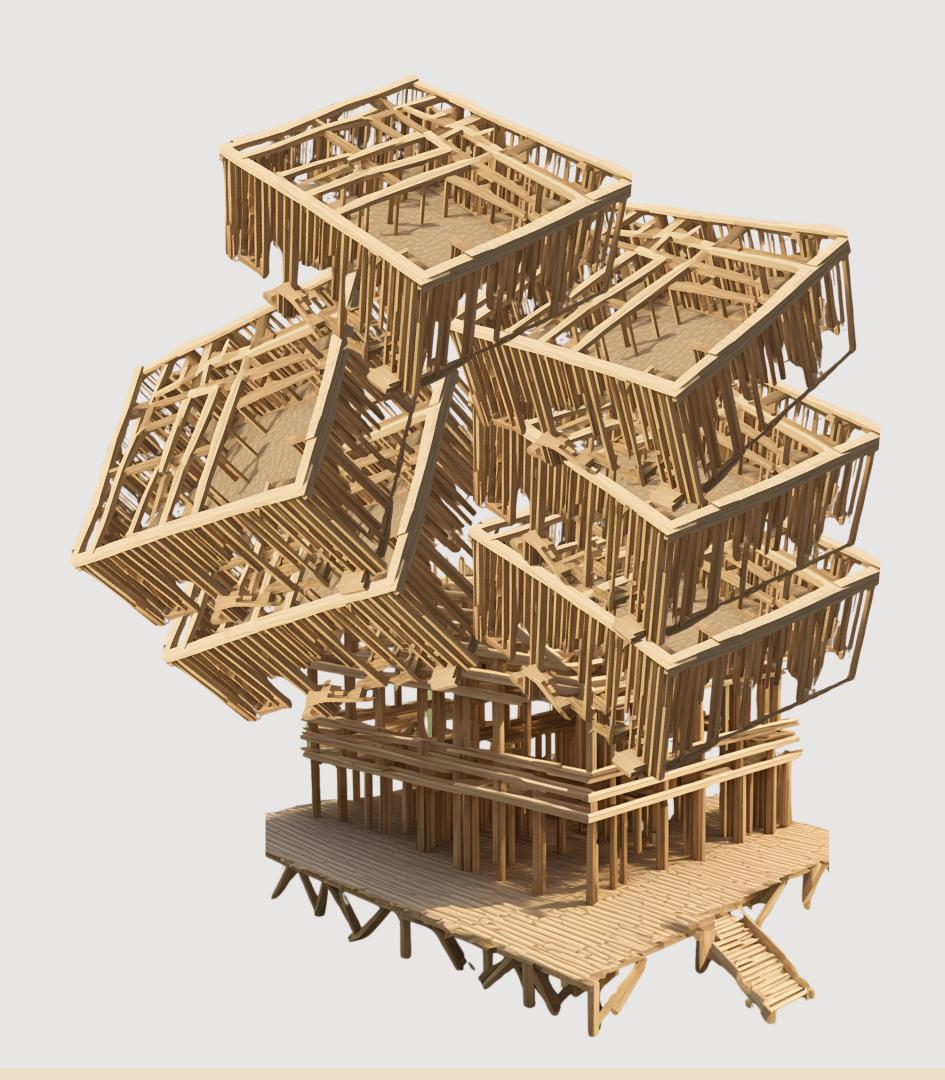
Grab is a super-app for SEA providing multiple services GrabUnlimited is a paid loyalty subscription program

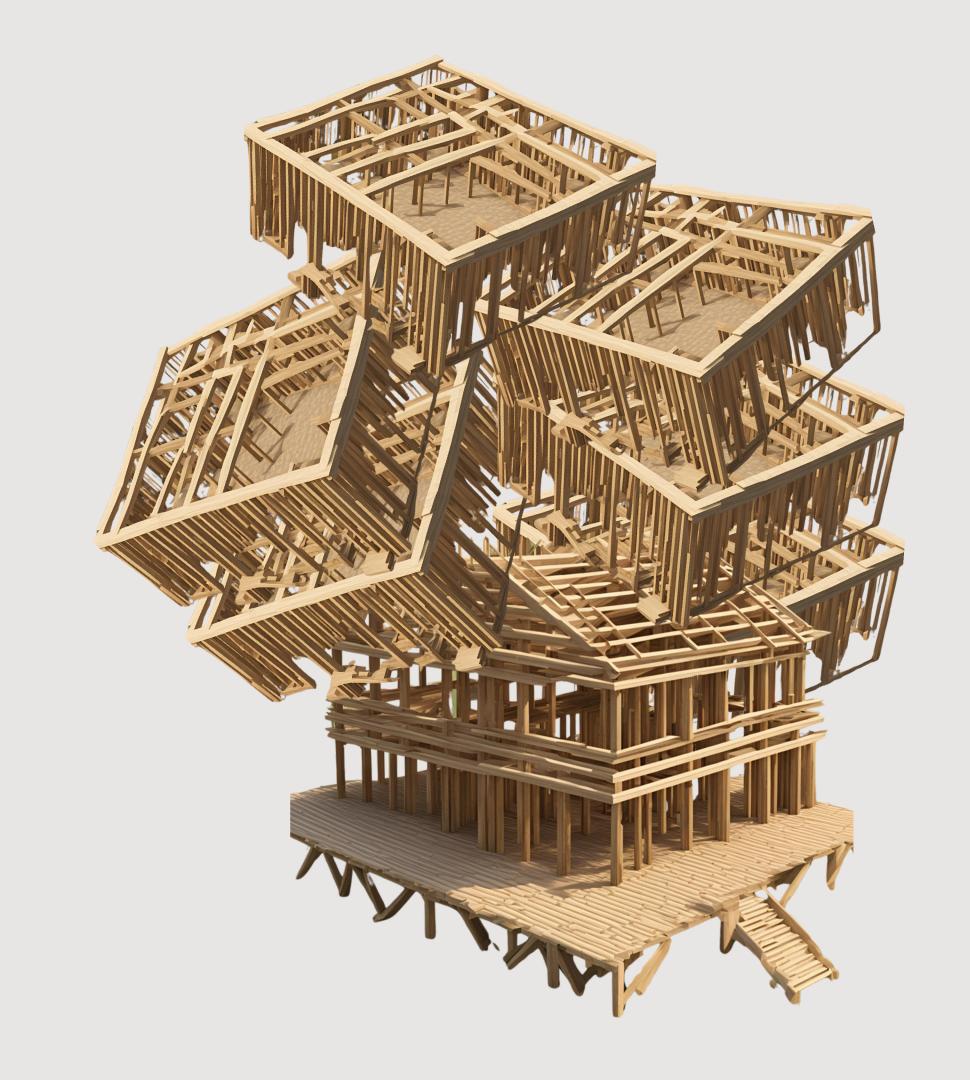




Once upon a time in 2022











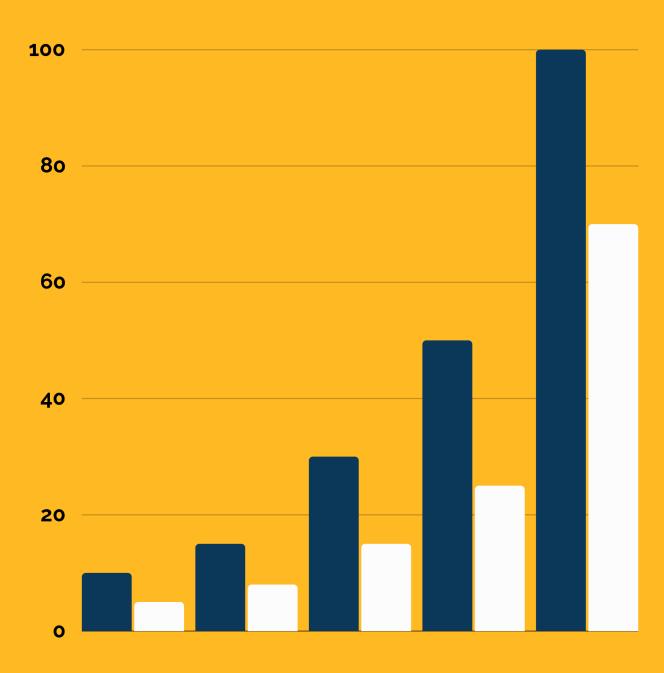
Challenges

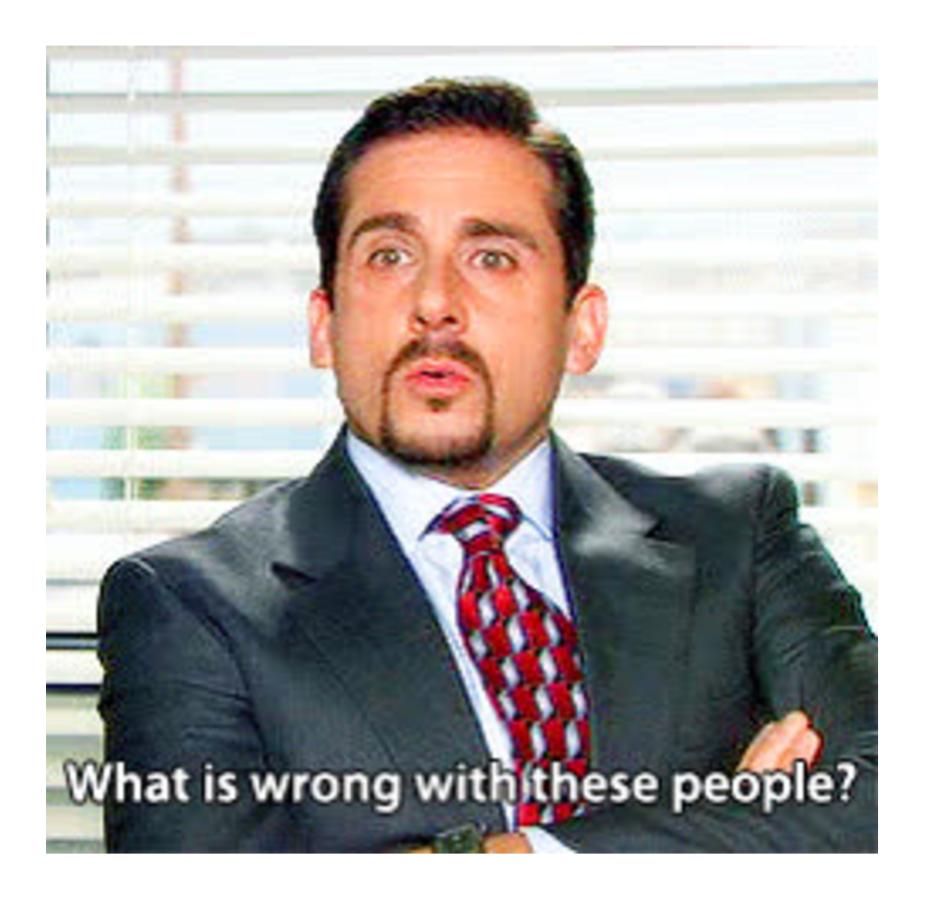
Poor User experience

Business Impact

Bad Developer Experience

Subscribers vs Incidents





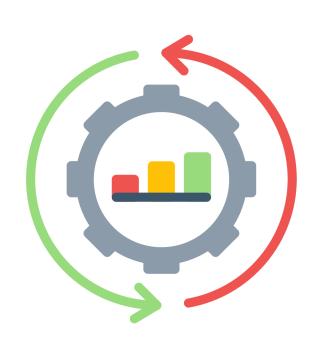
- Lack of idempotency
- Multiple failure points
- Poor concurrency

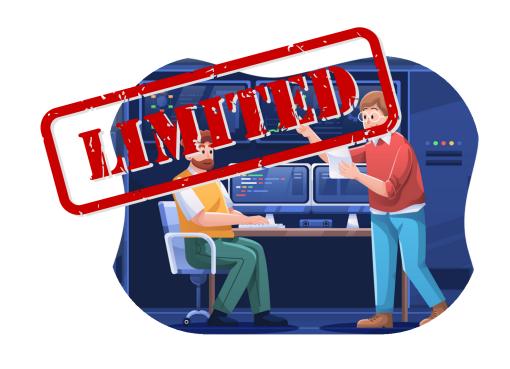
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Poor Design

Let's Fix It!!

Let's Be Real







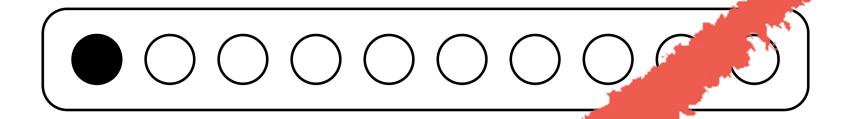
Business Continuity

Limited Resources

Timeline - Yesterday

Planning Principles

Ruthless Ruthless Ruthlessss Prioritisation



- Complex backend business logic
- Missing comprehensive test suite
- Time consuming manual testing

Automated test suite - BE

Scalable,
efficient &
quality
product

Identify cut-off

3

 Anything new on older system -> to be replicated in new system -> double the effort



Projects starting
Feb 2024 to be
implemented only
on new system

 Find a cut off for features to be on the new system

Dedicated group

Team of 6 Backend Engineers, 2 Quality Engineers

10-20% capacity of entire team

Focused group of 2 BEs and 1 QA

Design, Execute & launch



Objectives





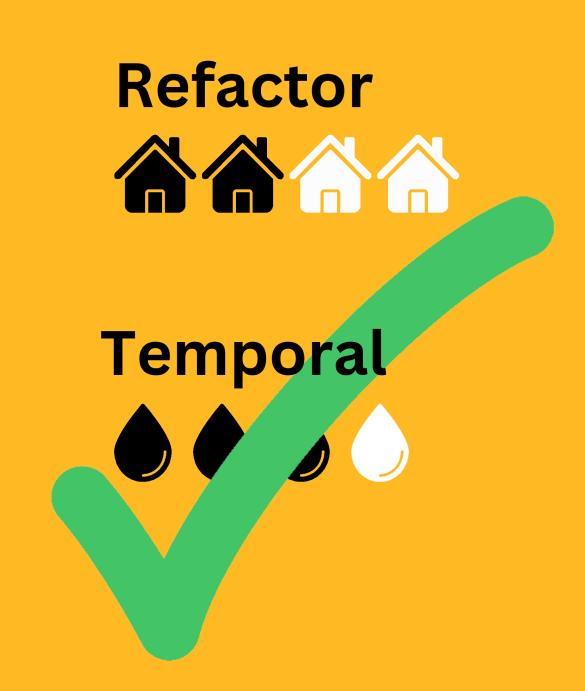


Temporal

- Workflow orchestration platform
- Simplify your code and build more features, faster
- At runtime, it is <u>fault-tolerant</u>
 and easily scalable so your
 apps can grow bigger, more
 <u>reliably</u>

Temporal vs Refactor

- Objectives
- Development Cost
- Cloud Cost
- Maintenance Cost



Timeline

Aug/Sept-23

Q4 23Feb 24

Mar 24

May 24

Kick-off discussions and planning

- Design, Execute, Test plan
- Learn new things/missing cases
- Bake new learnings into code

- Test, Sign off, small production functional testing
- Prepare rollout plan
- Prepare runbooks

- Gradually Rollout to all countries
- Monitor issues
- Fix & rollout again

Things that did not go well

New Technology & learning curve

- Steep learning curve
- Lack of expertise
- <u>Delays</u> to the <u>timeline</u>



Allocate learning buffer & set up good collaboration forums

Lack of comprehensive test suite

- Initial time investment
- Missed edge cases
- Workload <u>pressure</u> on <u>QAs</u>



Conduct test war rooms for multiplied testing

New features on the new system took longer time

- <u>Full team</u> was <u>not onboarded</u> on time to the new system
- New feature <u>rollouts</u> got <u>delayed</u>
- Lack of confidence in the team to own & maintain new system



Prepare good onboarding plan for the team & stakeholder management

Inefficient Rollout Plan

- <u>Monitoring overhead</u> due to regional rollout plan
- Debugging & mitigation challenges for the <u>incoming</u> <u>issues</u> over <u>new</u> and <u>existing</u> systems



Simplify rollout plan with min. variables e.g plan per country full rollout

Low Morale & Motivation

- New technology & timeline delays caused <u>burn</u>
 <u>out</u> and <u>demotivation</u> in the team
- Feeling of <u>isolation</u> and <u>lack of belonging</u> to a bigger team



Continous support (hands-on) & celebrate problem solving

Thing(s) that went well



Commitment & Continuous problem solving as a TEAM

Results

1

Improved stability & scalability

2

Improved developer experience

3

Improved user experience

Reduced production incidents by > <u>85-90%</u>

We made these mistakes - So you don't need to. Make your own and share 6

