

Taking the 737



to the **MAX!**

Nickolas Means  
@nmeans

**SYM**

Taking the 737



to the **MAX!**

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@nmeans


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<https://symops.com/>



**Sym** APP 8:44 PM

SSO Access request by [@Andrew Adams](#) 

ProdAdmin

 *Auto-approve: On-call engineer: Look into org from Sentry alert involving pentesters on prod*

Expired at May 16 9:44:26 PM Approved by [@Andrew Adams](#)

<https://symops.com/>

# Content Warning

This talk contains stories of two plane crashes.

If you are a nervous flyer, this talk might not be for you.





BAe Avro RJ-85 EI-RJD





D-AIDV

L U F T H A N S A



Boeing 737 MAX 8







Boeing 737 MAX 8





Boeing 737-100 Prototype



# NEWS

Home | Coronavirus | Climate | Video | World | US & Canada | UK | Business | Tech | Science | Stories

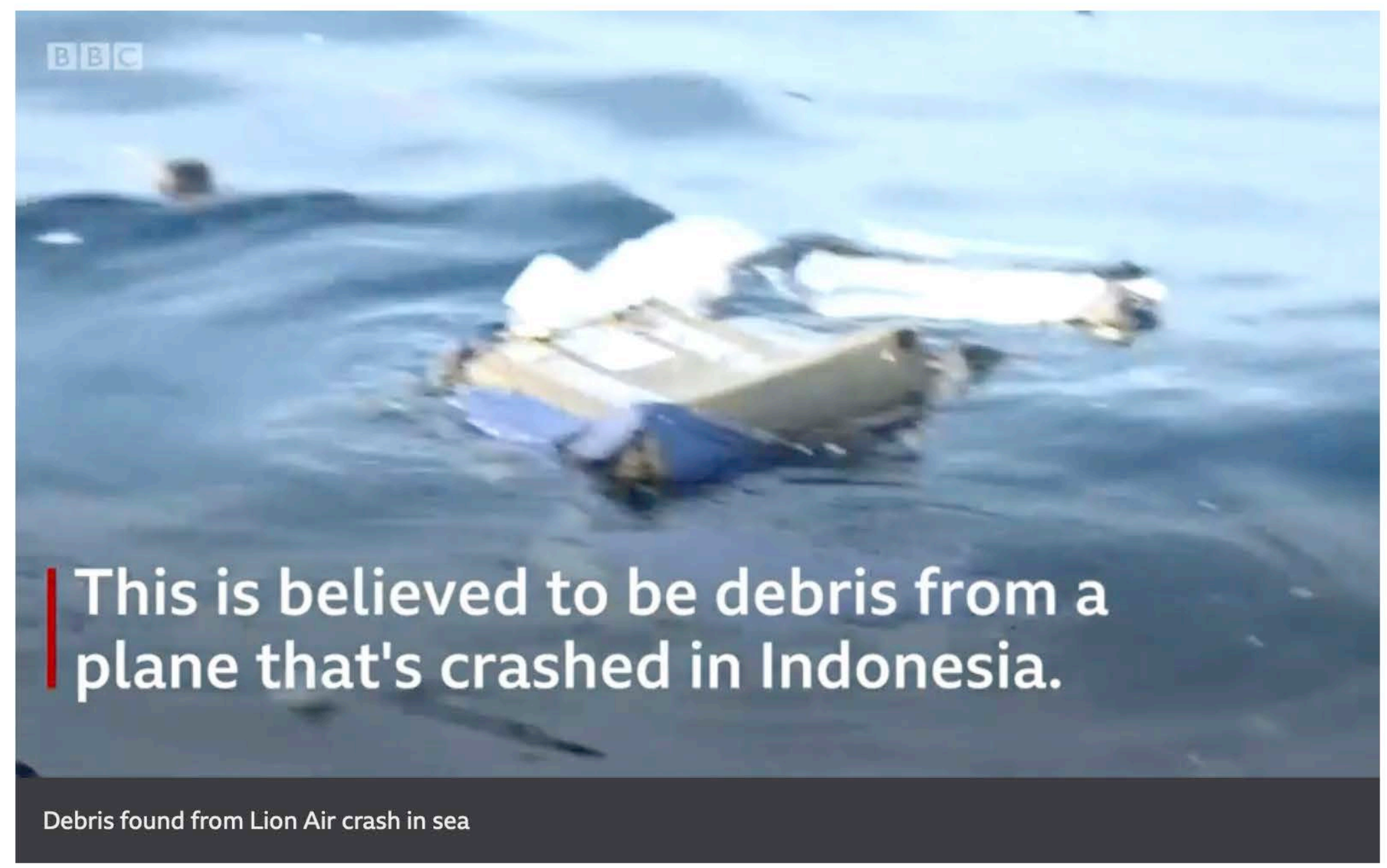
More

Asia | China | India

## Lion Air crash: Boeing 737 plane crashes in sea off Jakarta

29 October 2018

Lion Air plane crash



### Top Stories

**Colombia's most wanted drug lord captured**

The US had placed a \$5m bounty on the head of Dairo Antonio Úsuga, better known as Otoniel.

1 hour ago

**Injured filmmaker 'gutted' at movie set death**

8 hours ago

**Turkey moves to throw out US envoy and nine others**

7 hours ago

### Features





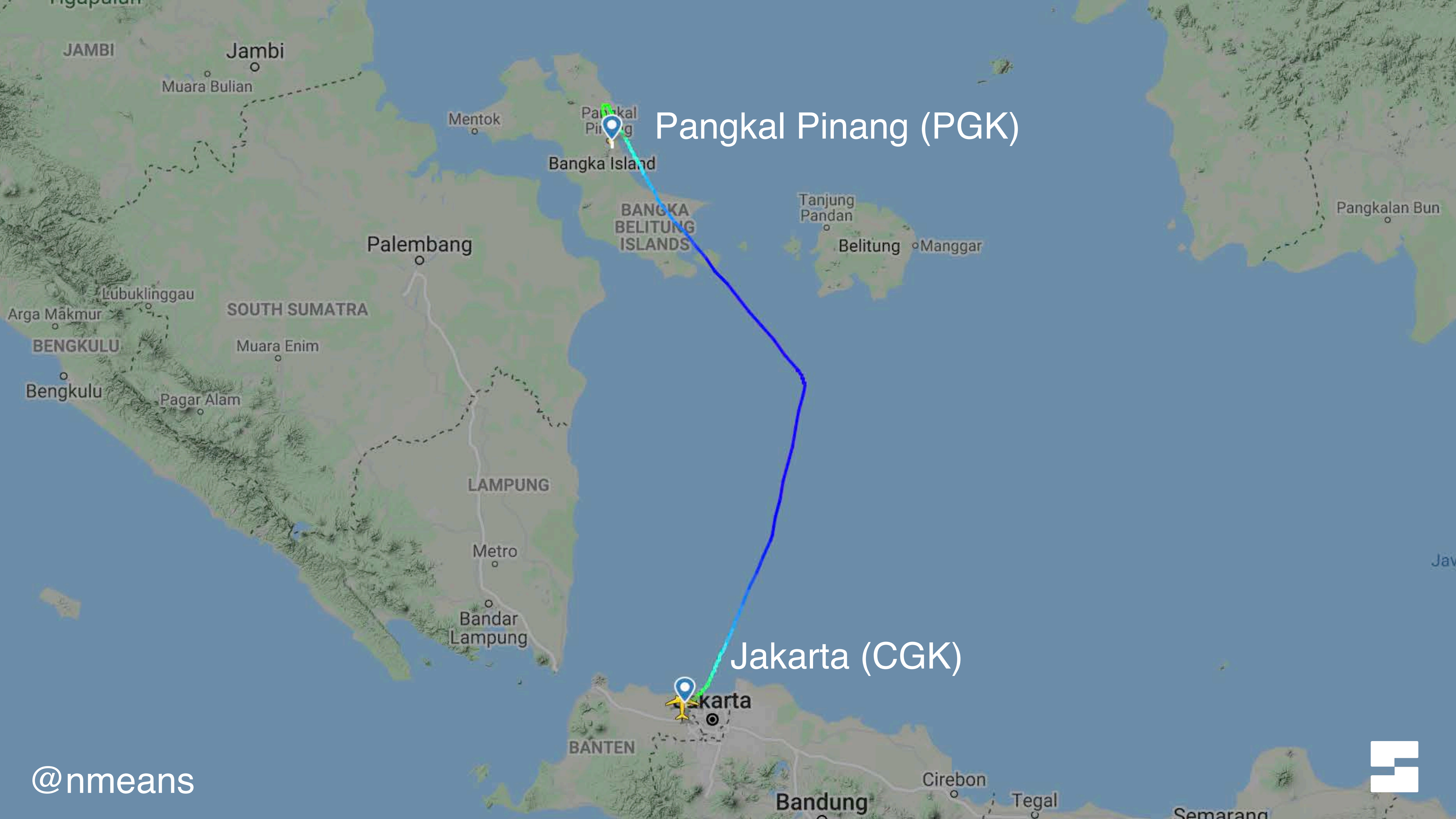
Boeing 737-MAX 8 PK-LQP





Captain Bhavye Suneja





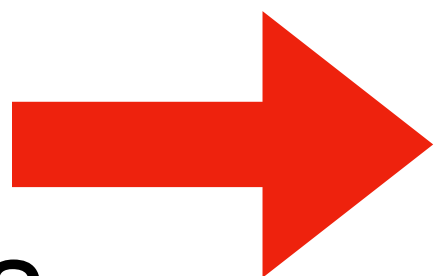
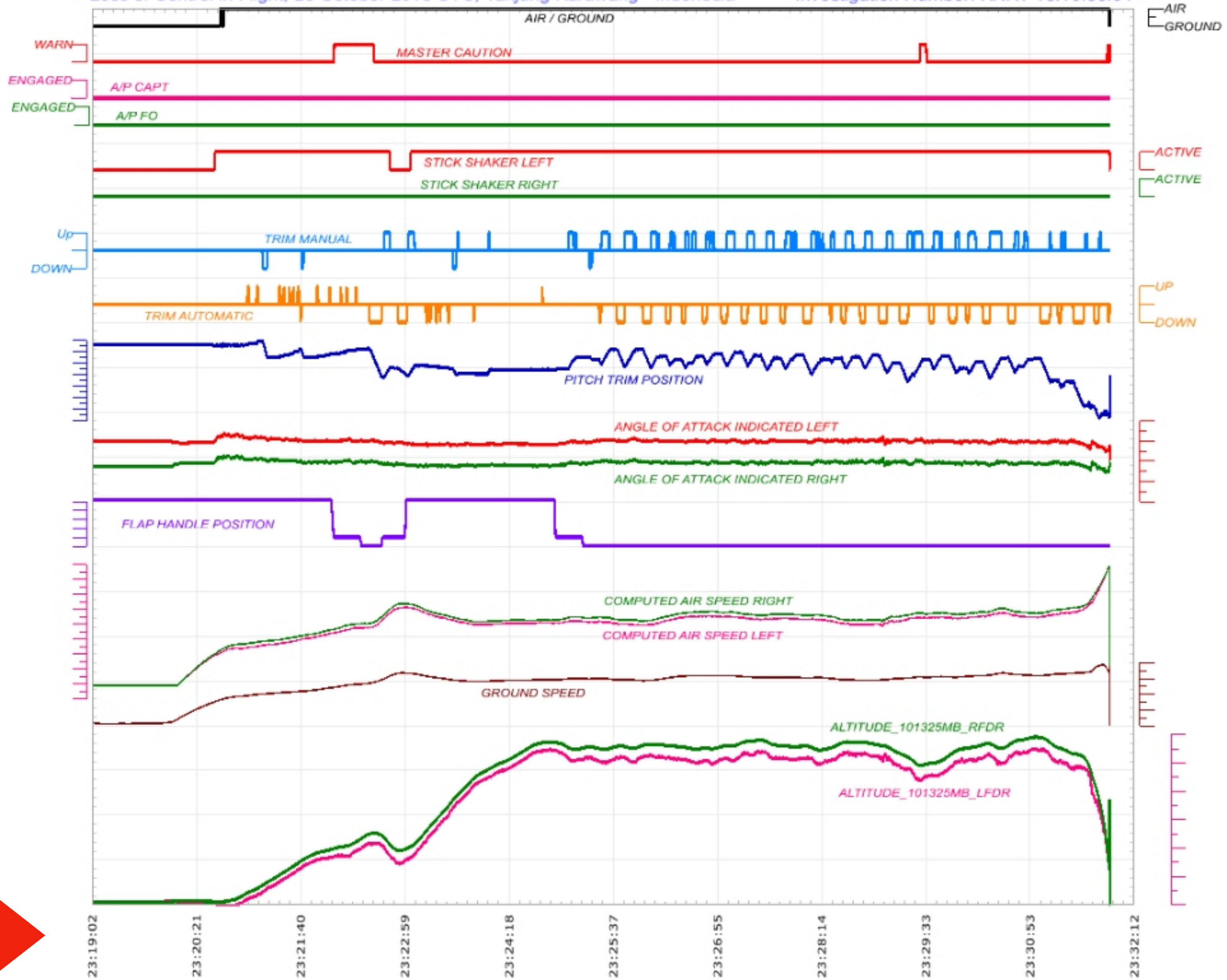
Pangkal Pinang (PGK)

Jakarta (CGK)



# PK-LQP Boeing 737-MAX8

Loss of Control in Flight, 28 October 2018 UTC, Tanjung Karawang - Indonesia Investigation Number: KNKT 18.10.35.04



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Komite Nasional Keselamatan Transportasi  
Republic Of Indonesia

UTC Time (hh:mm:ss)

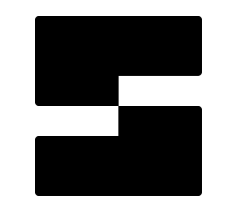
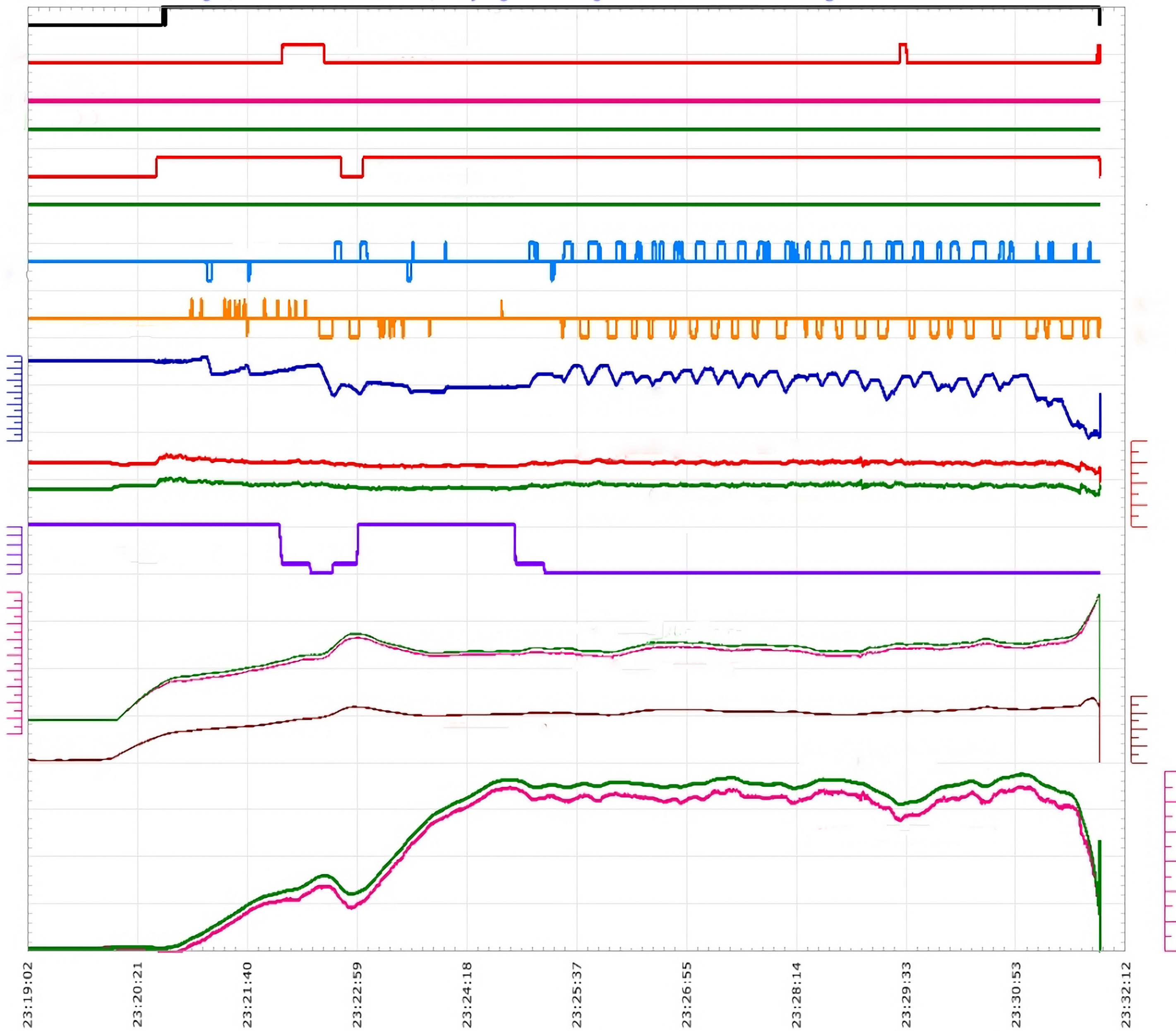
File: Accident Flight



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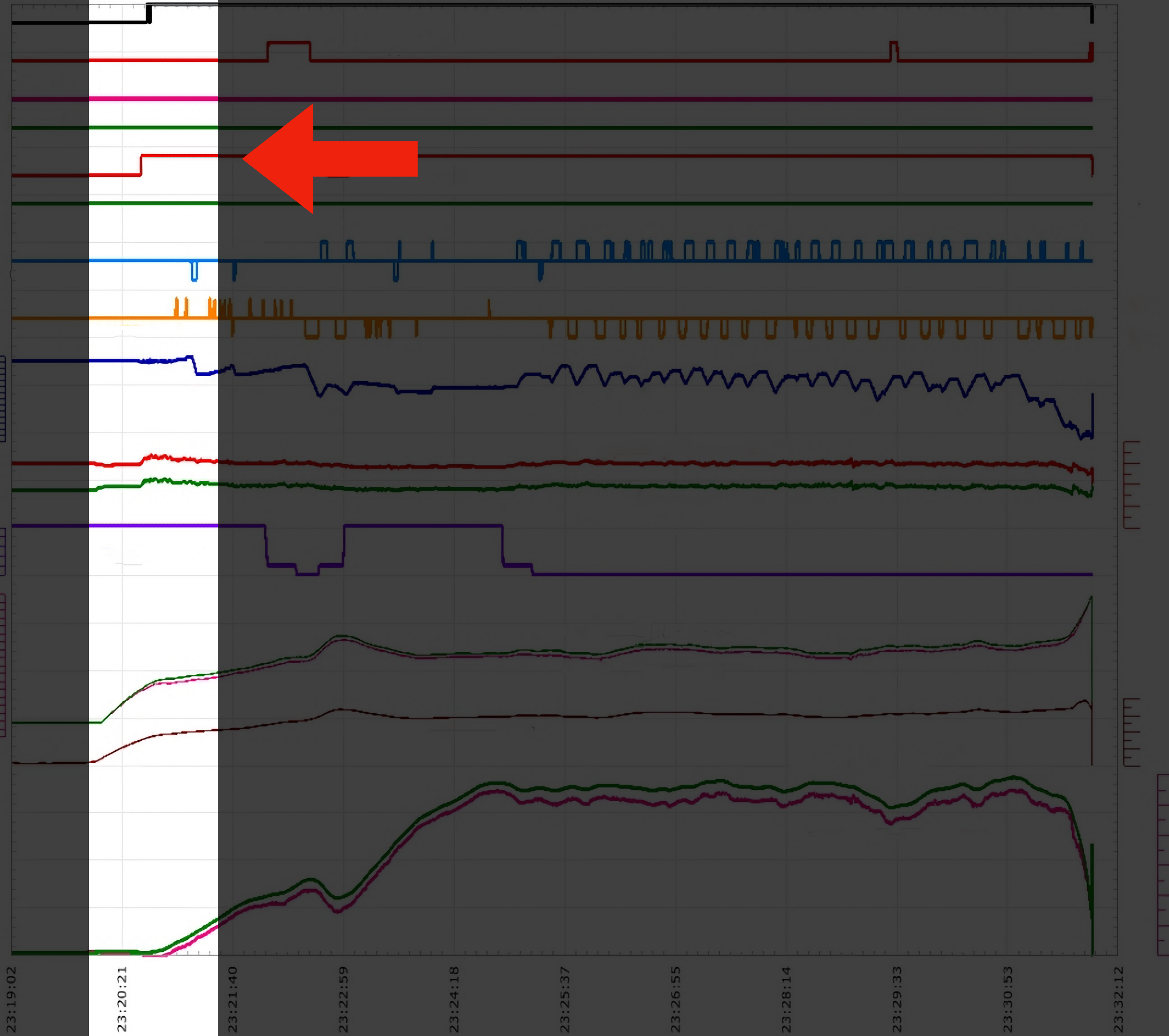




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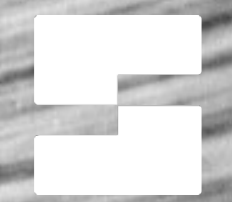


@nmeans





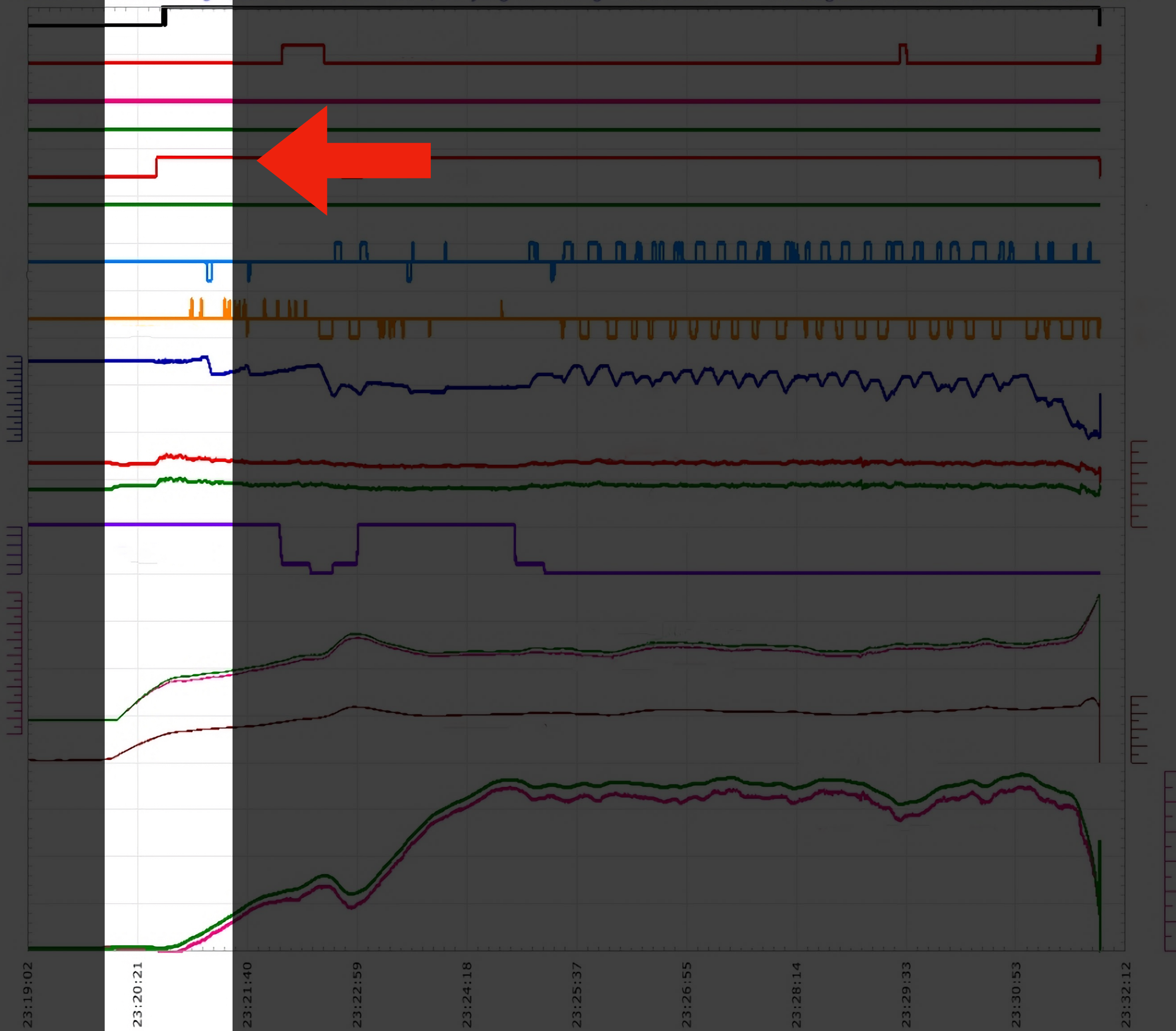
Aerodynamic Stall



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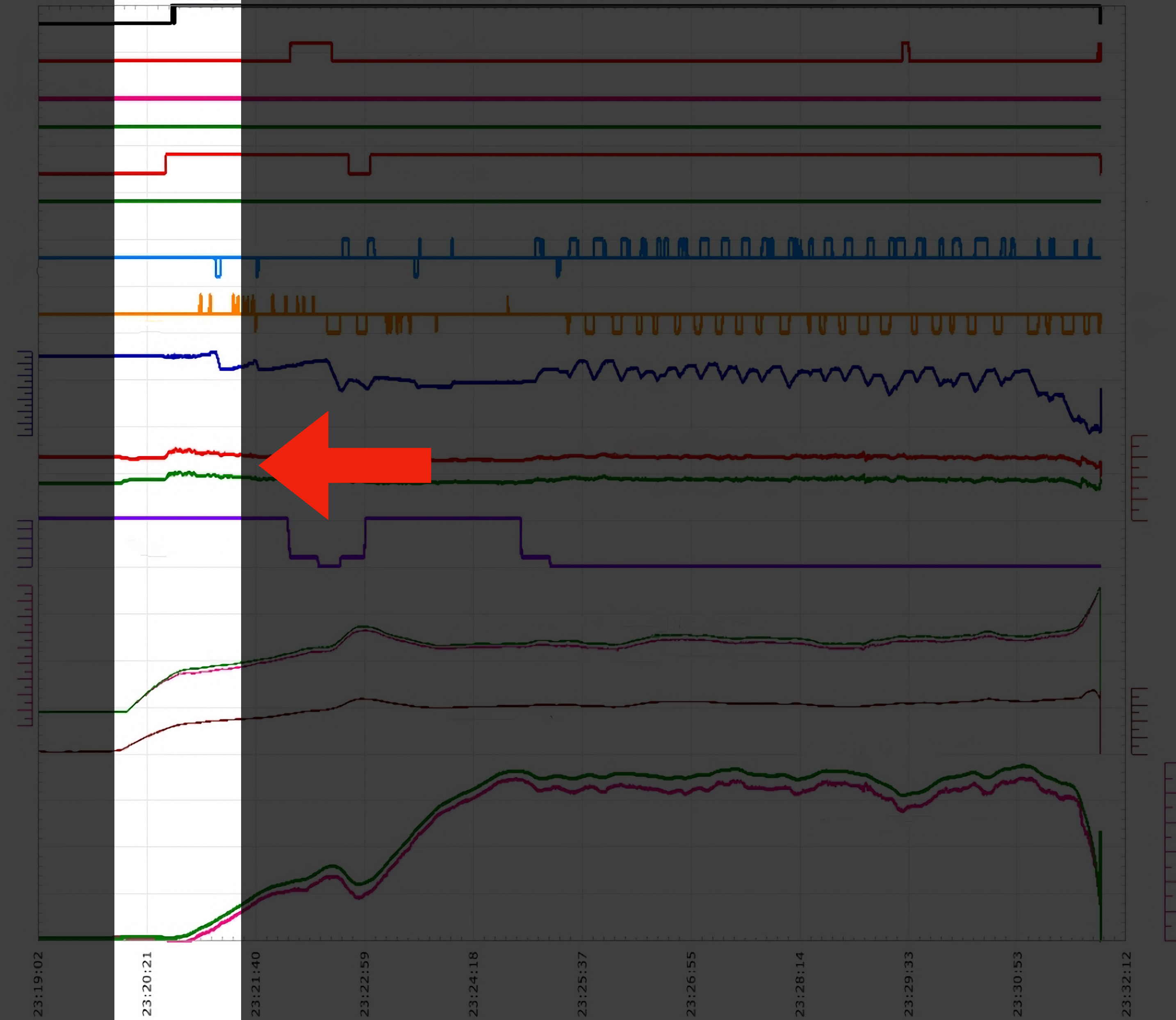
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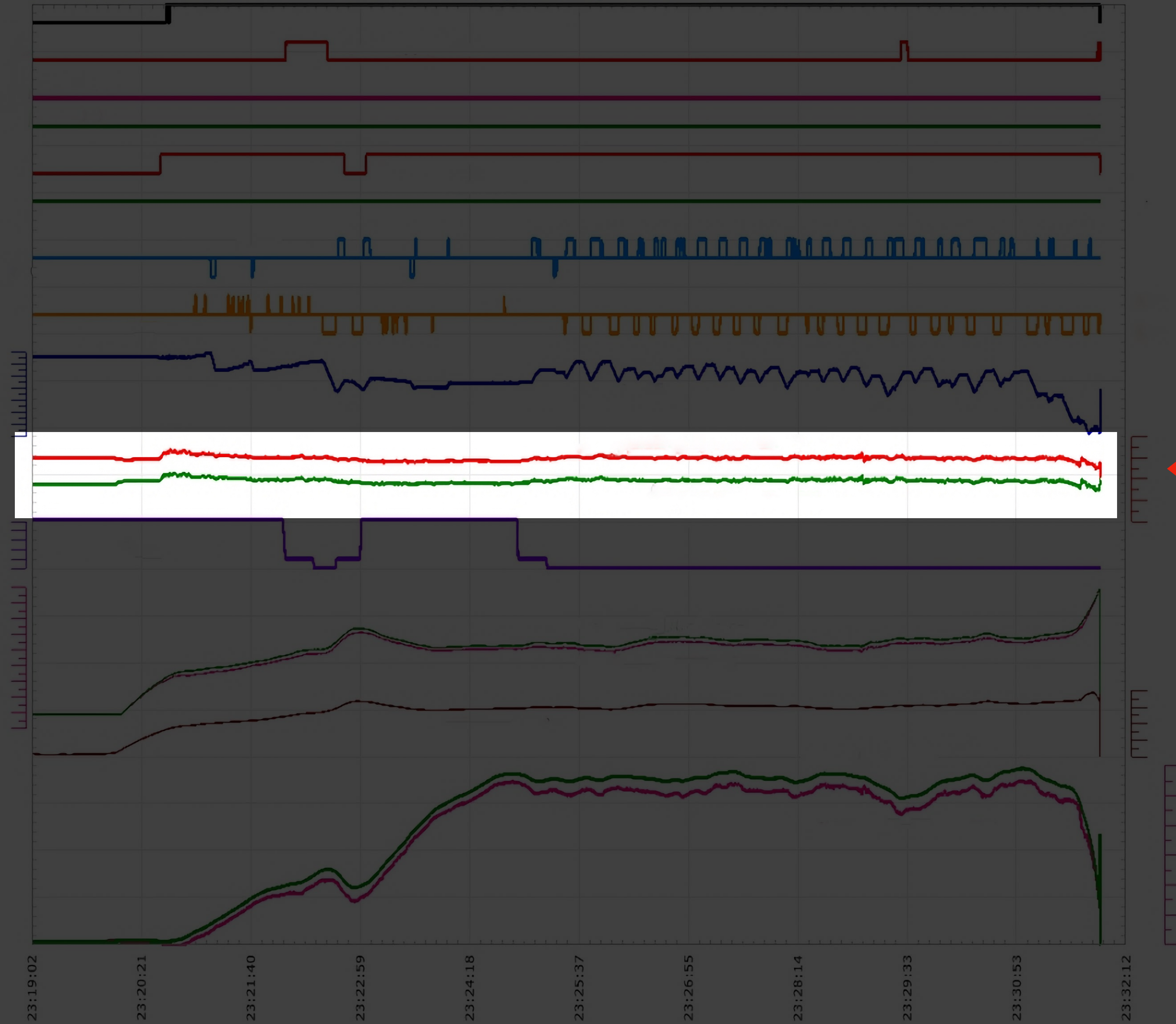
Angle of Attack Vane, Boeing 737



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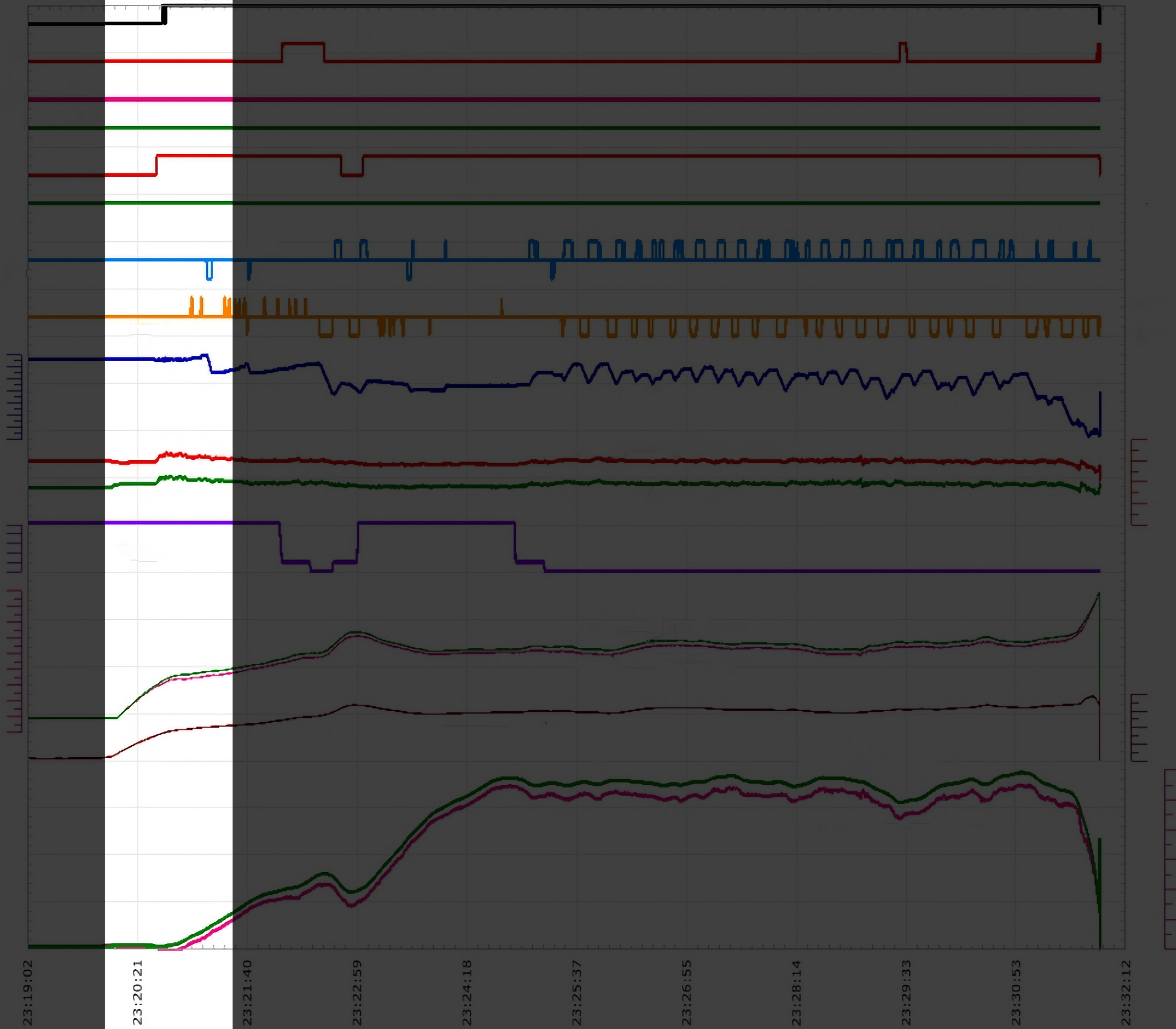
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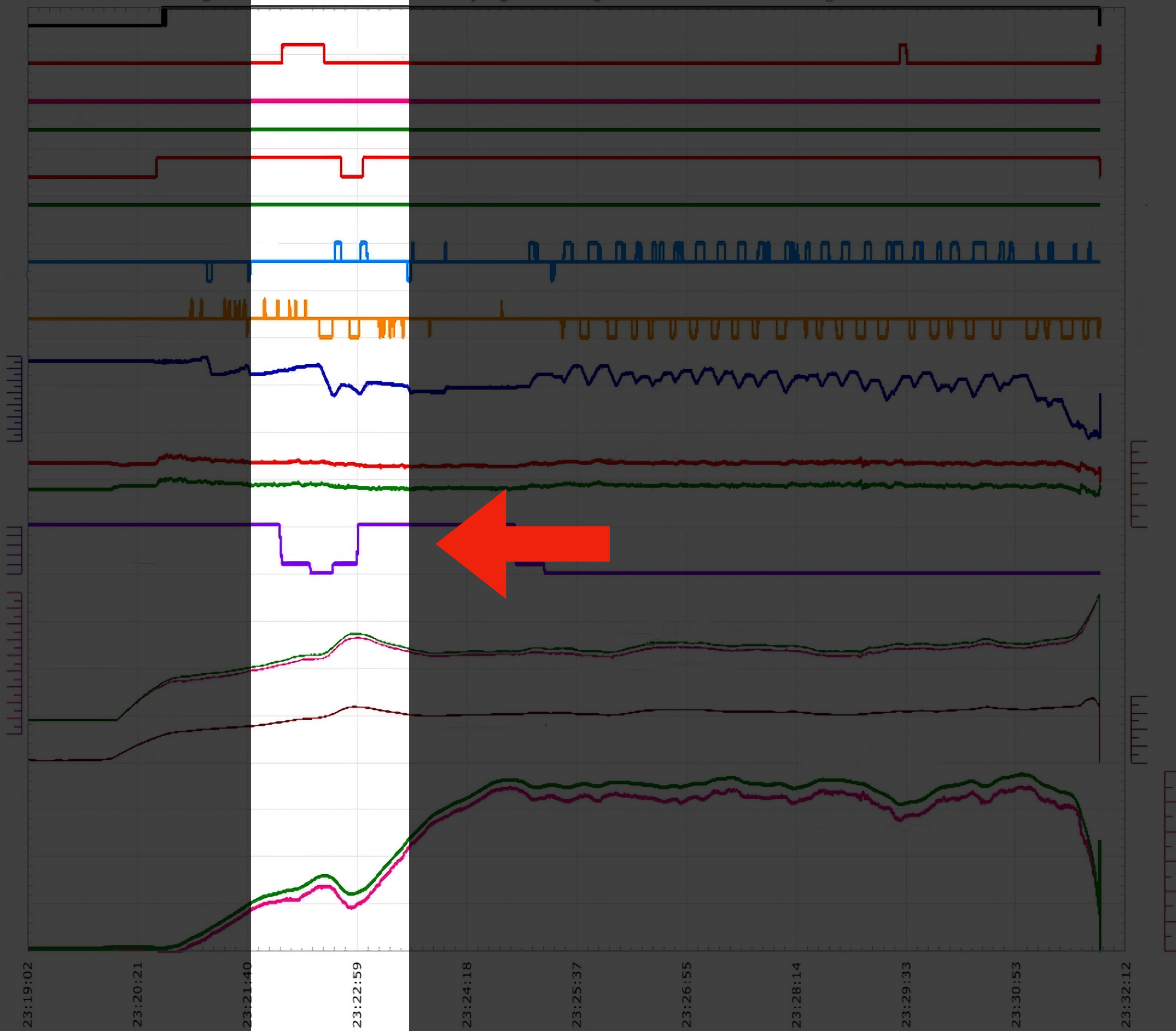
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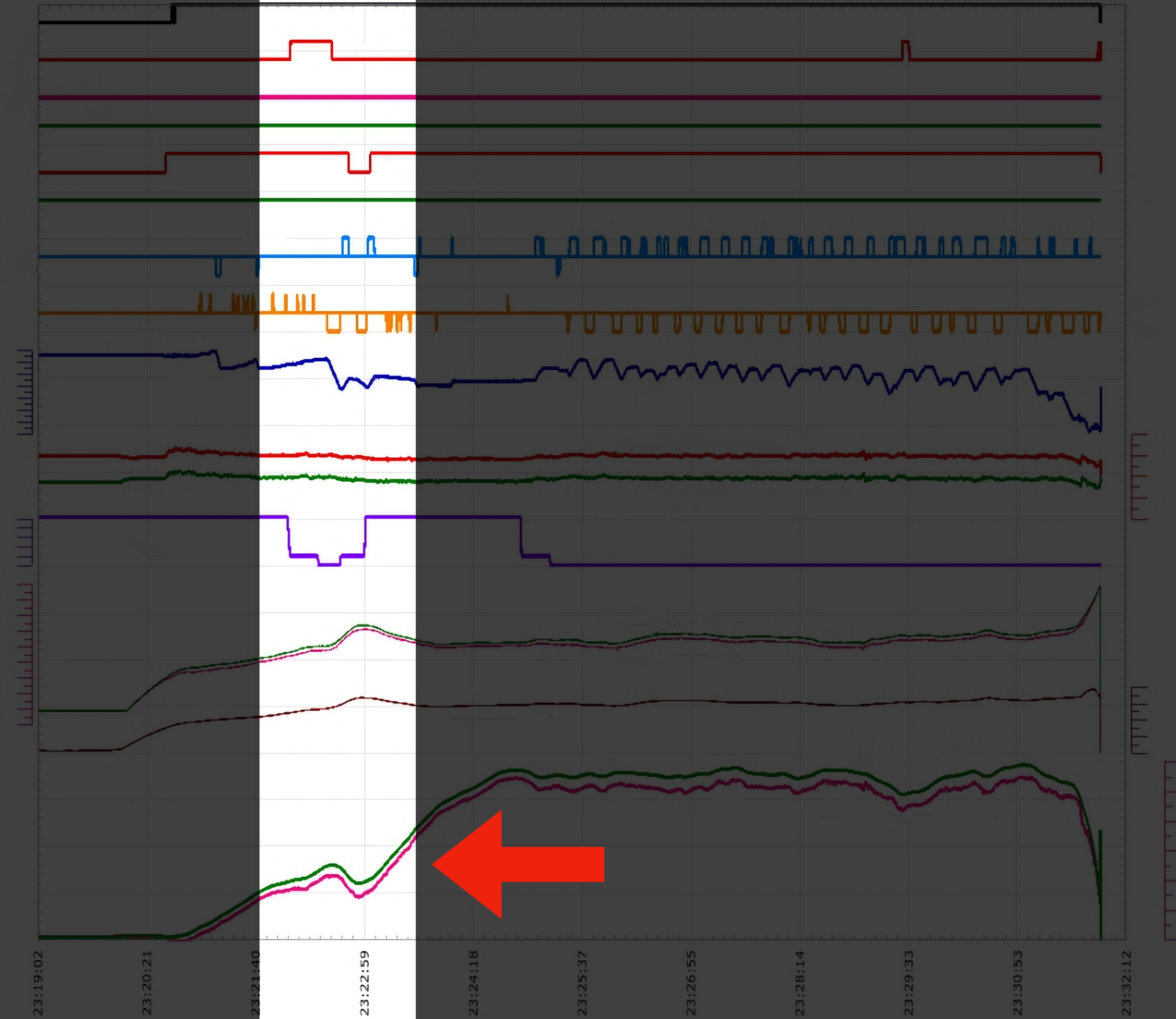




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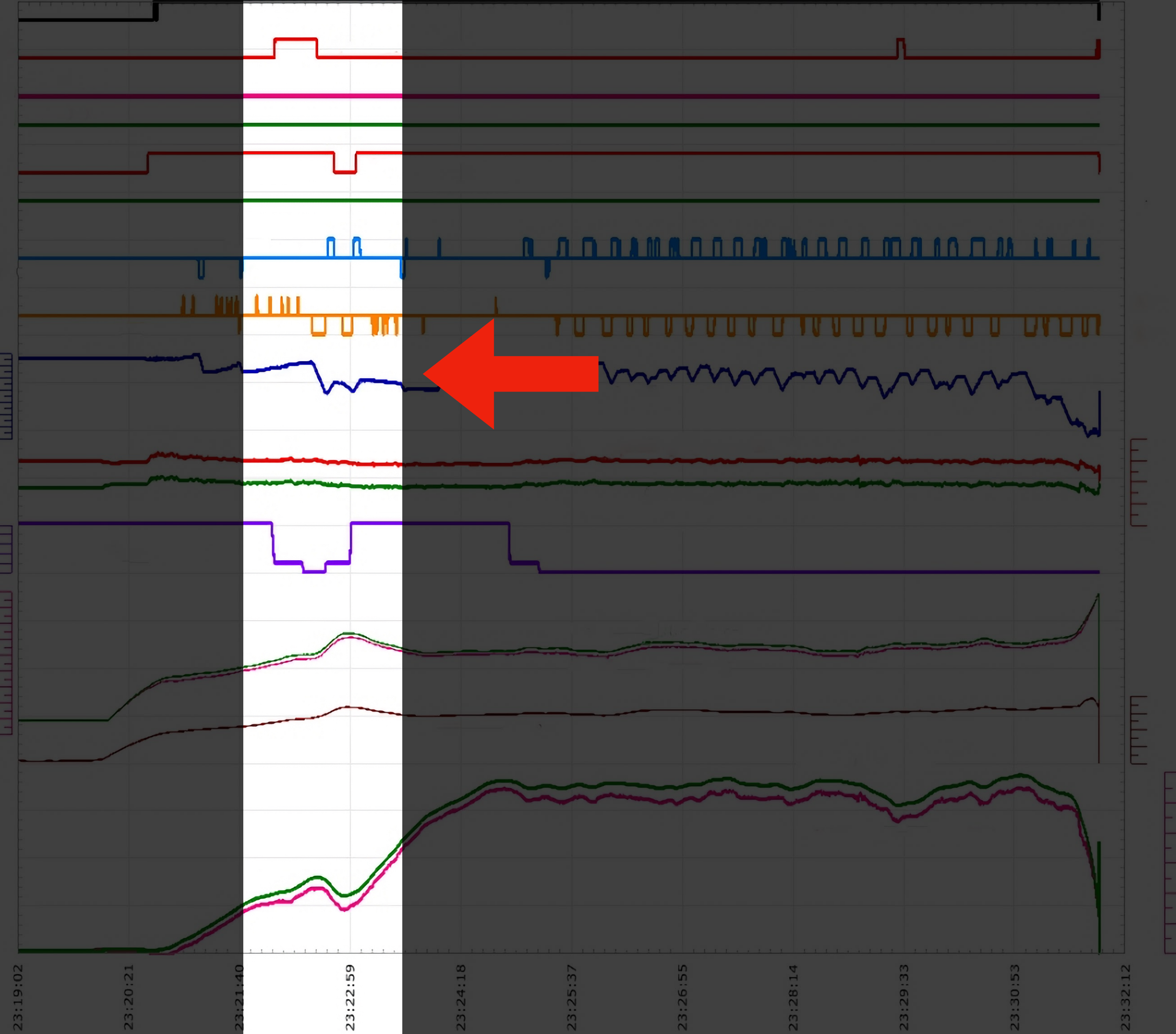
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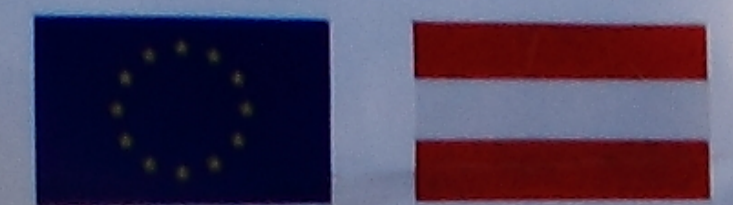
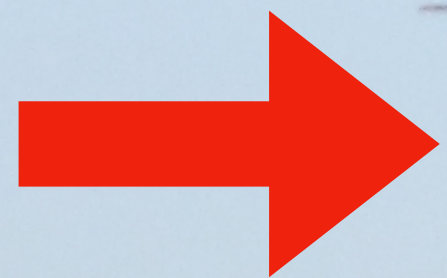
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**TNT**

*sure we can*



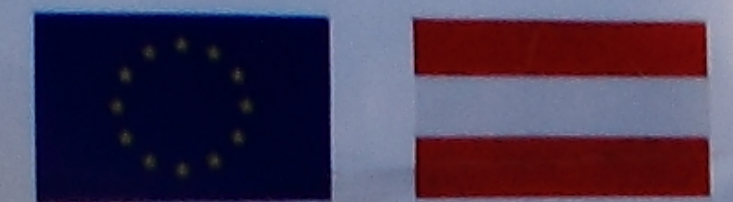
**OE-IBZ**

Boeing 737-700 Horizontal Stabilizer

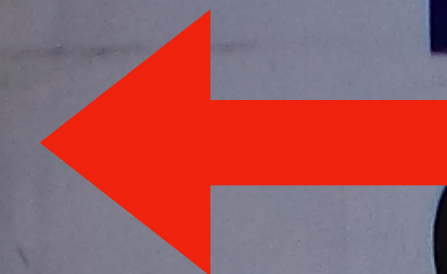


**TNT**

*sure we can*



**OE-IBZ**



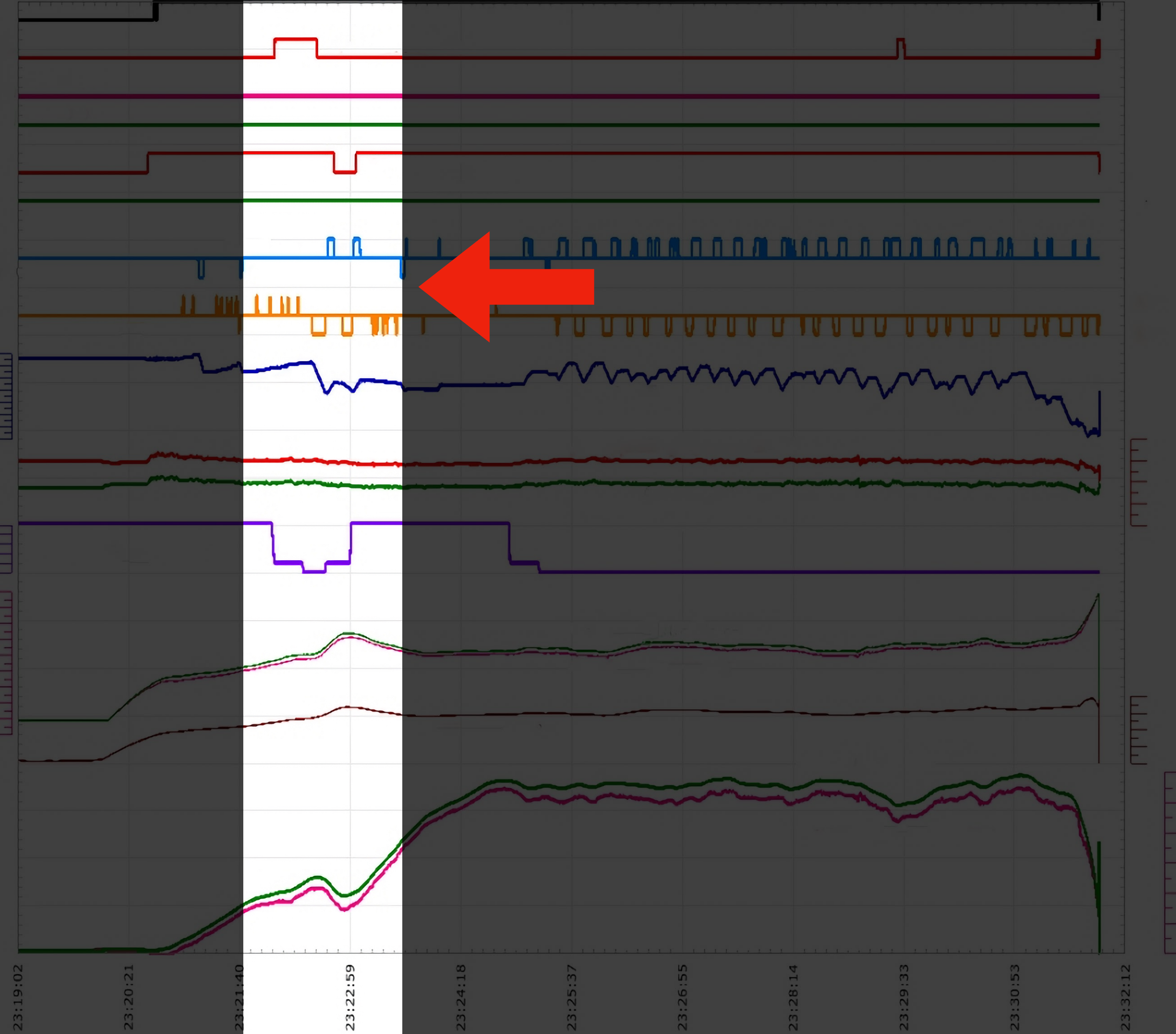
Boeing 737-700 Horizontal Stabilizer



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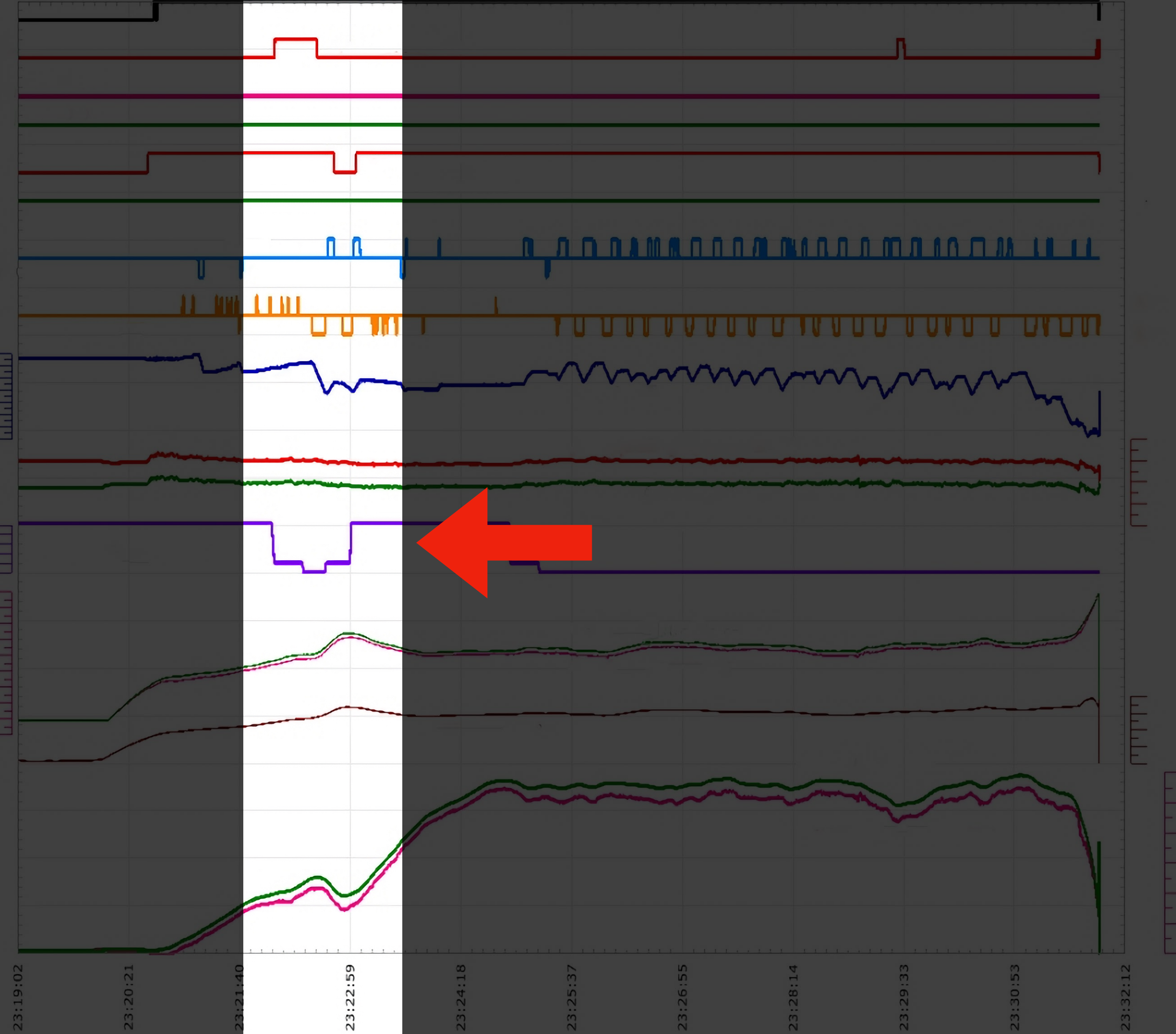
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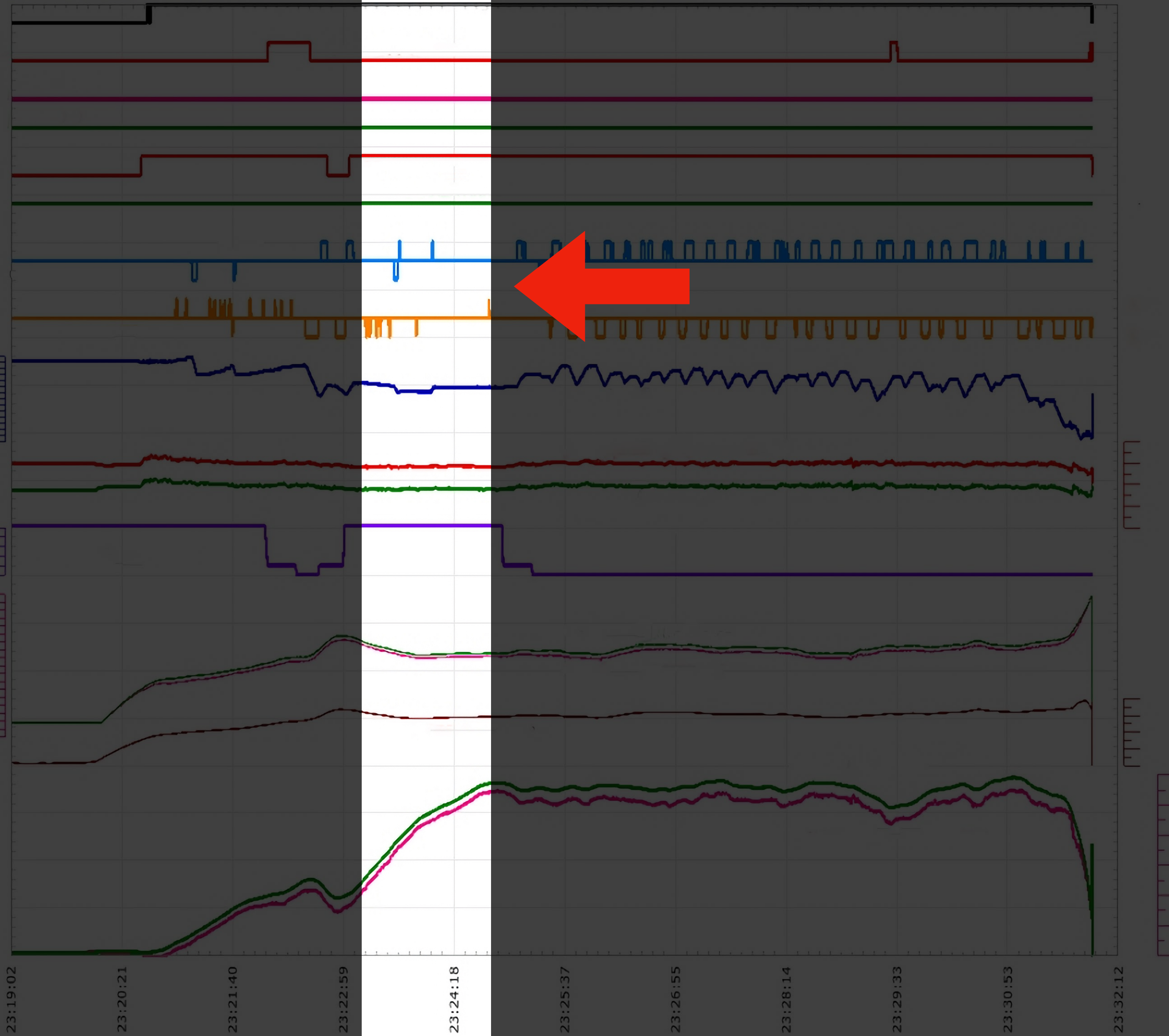
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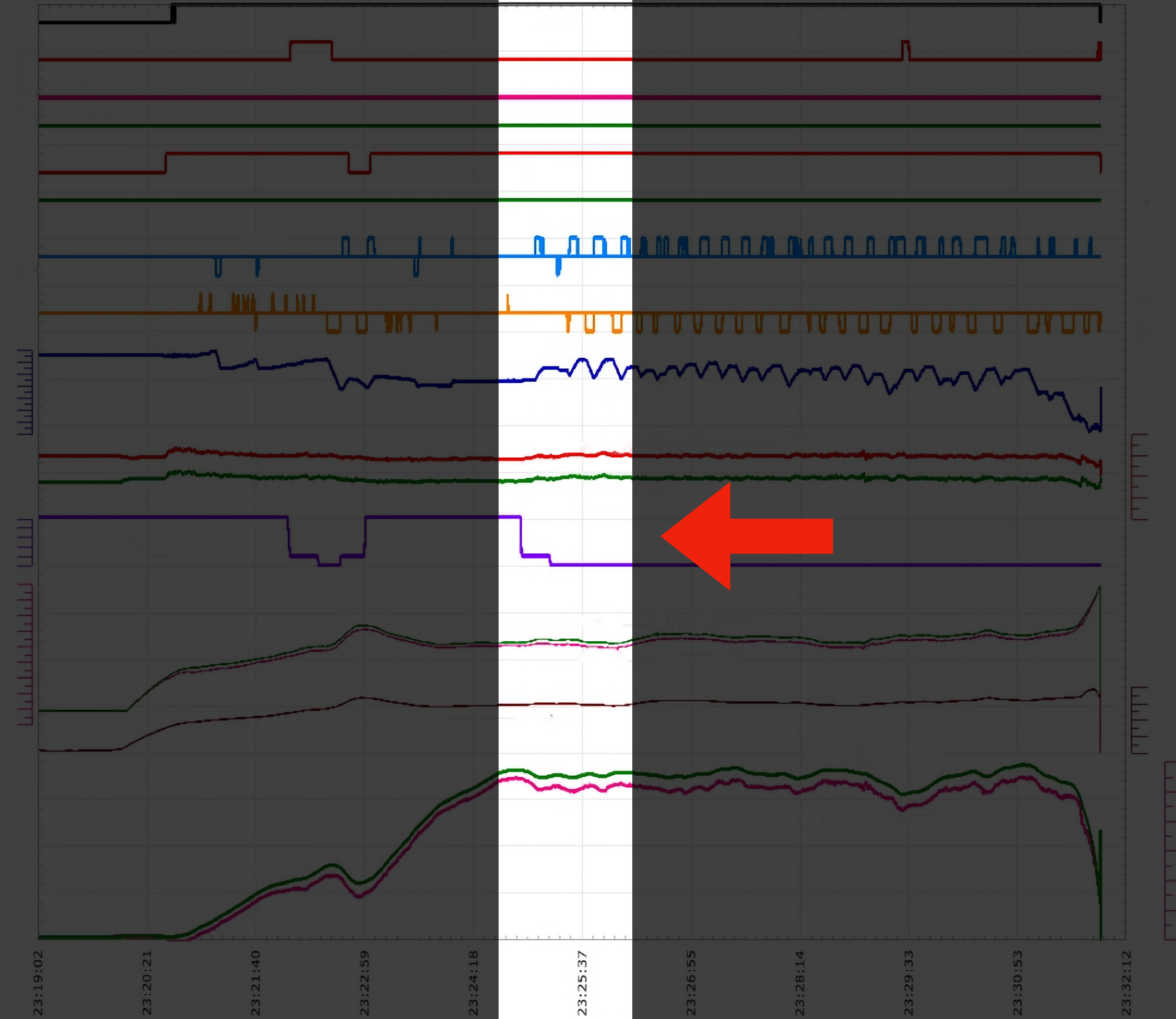
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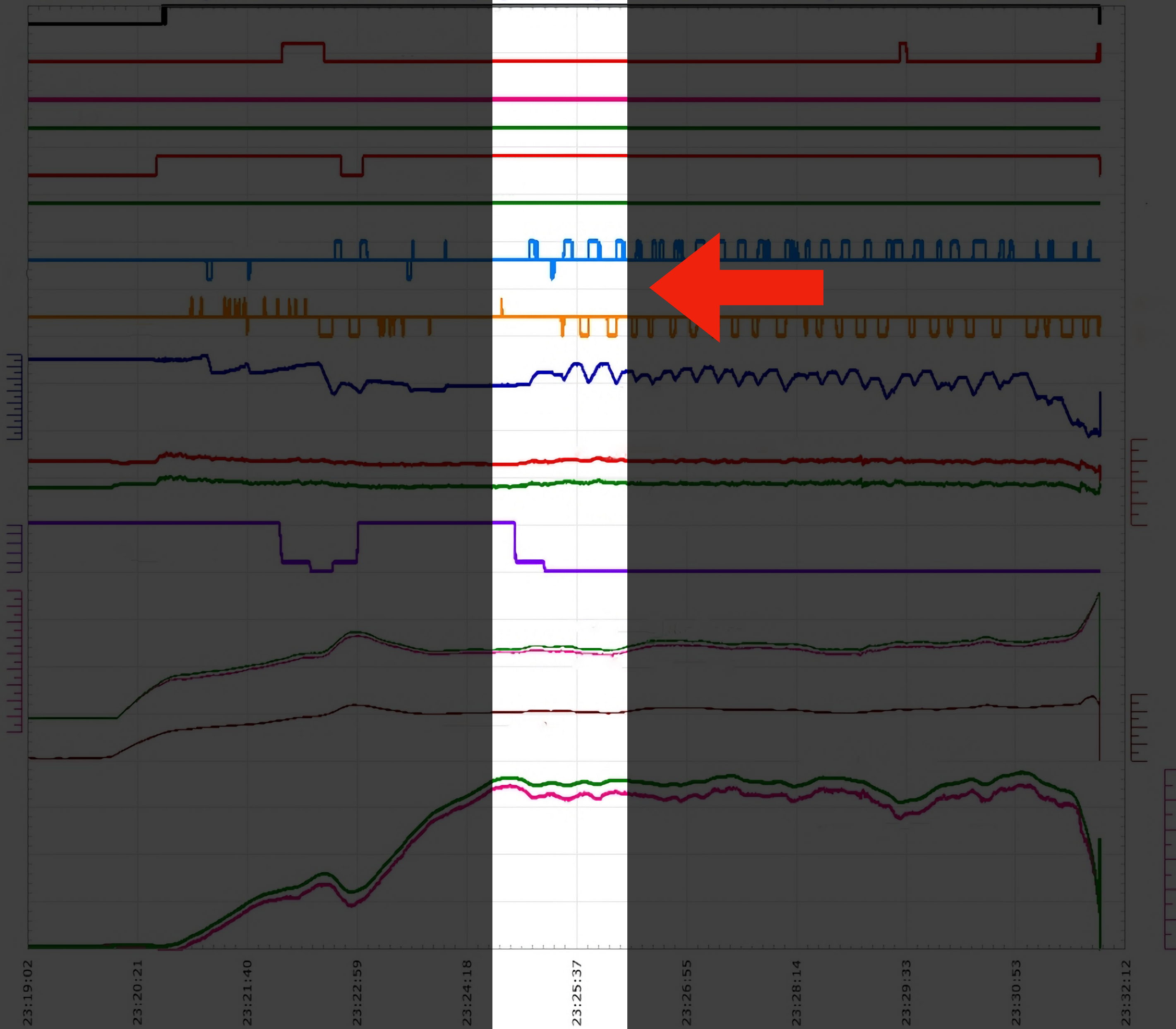




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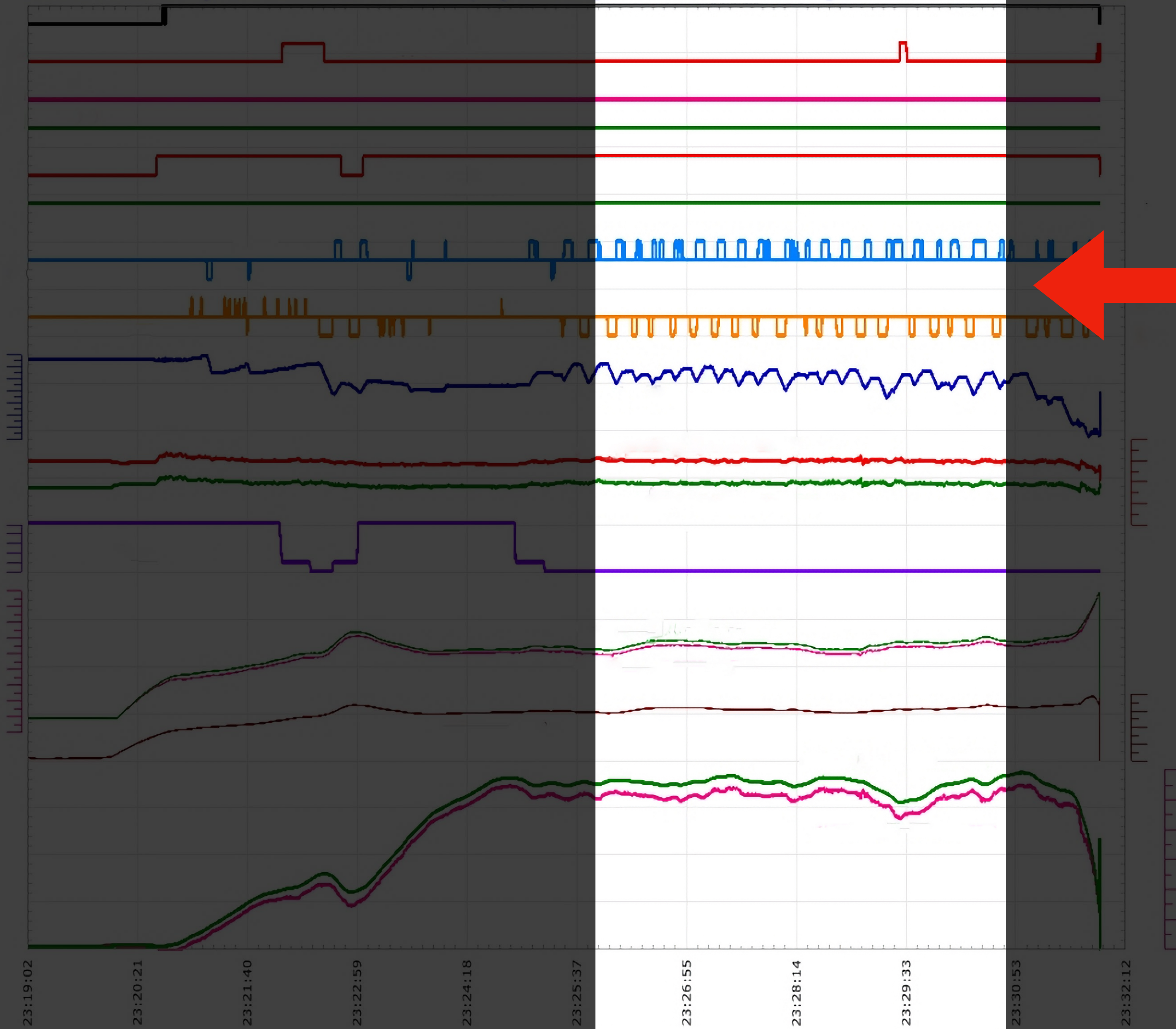
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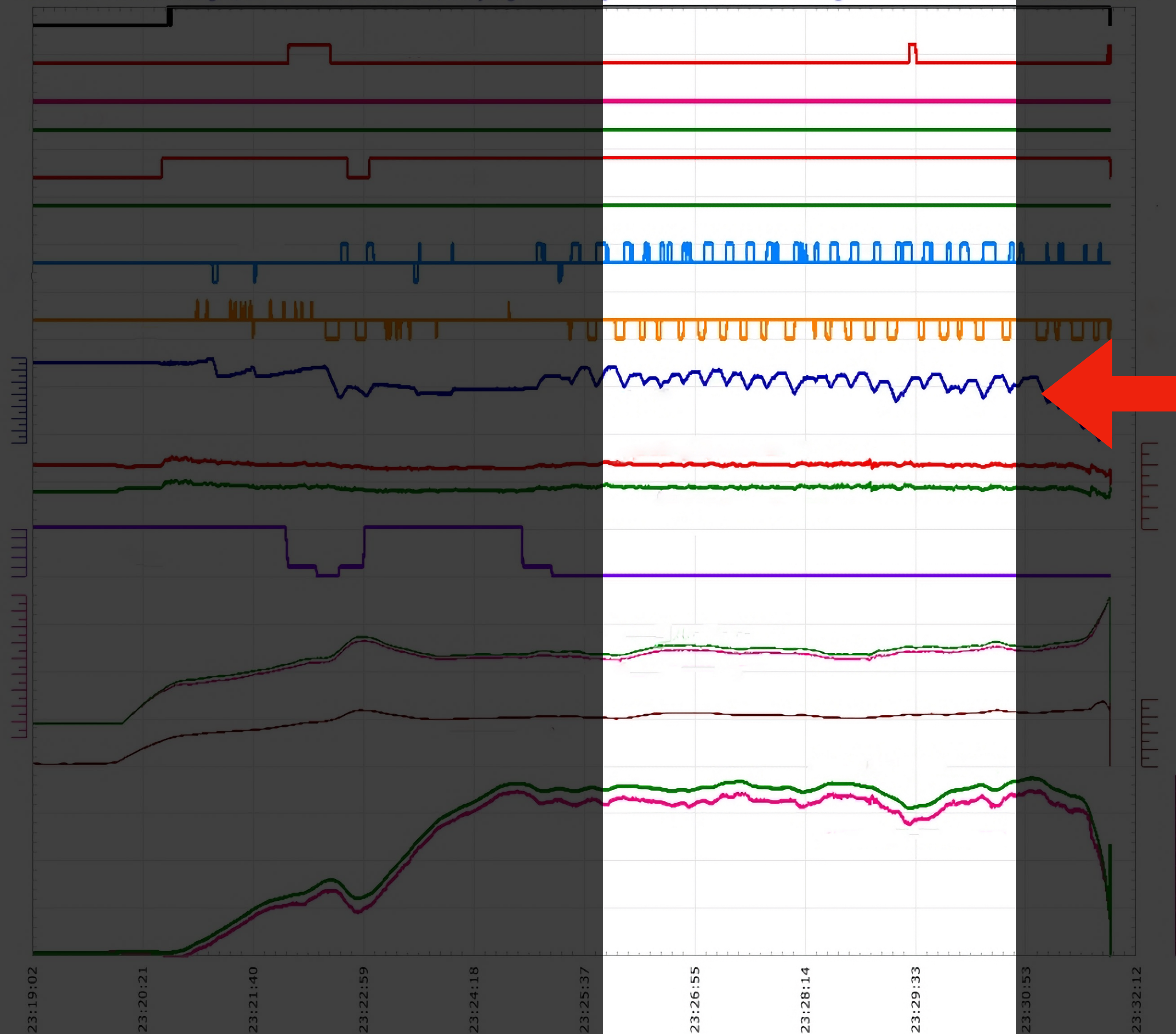


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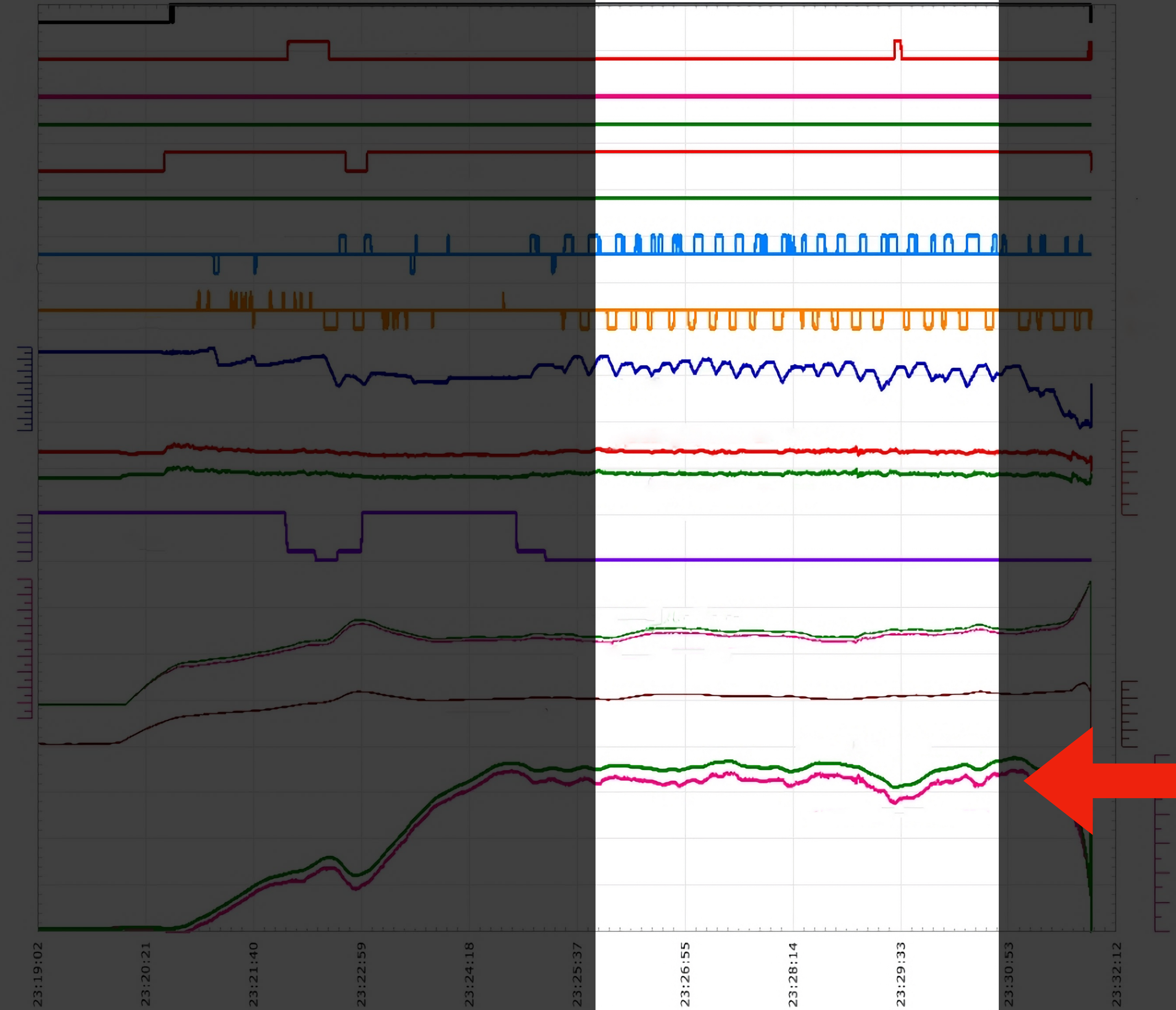
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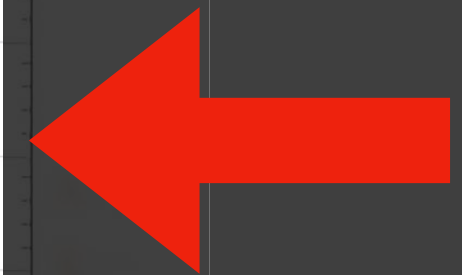
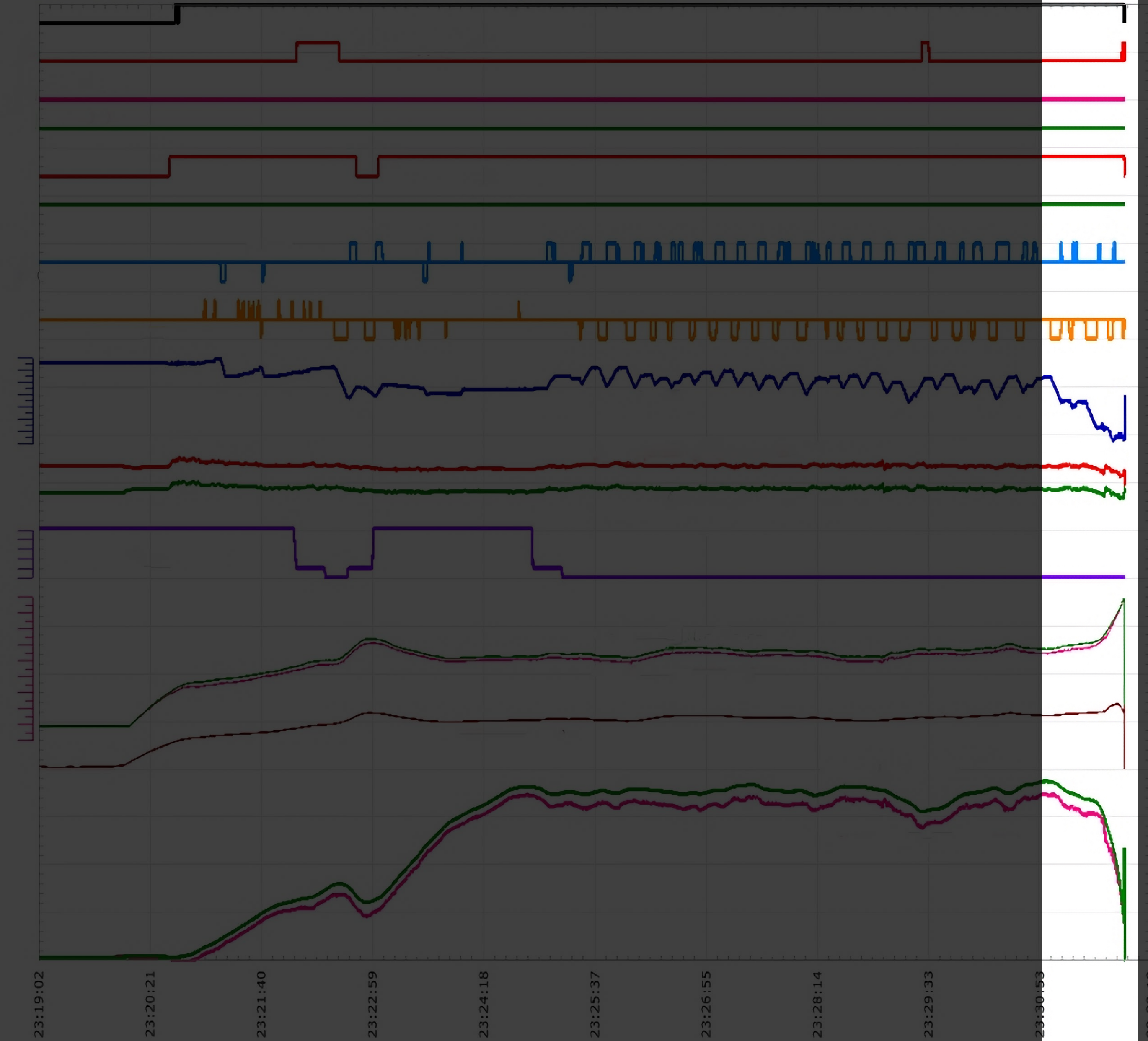
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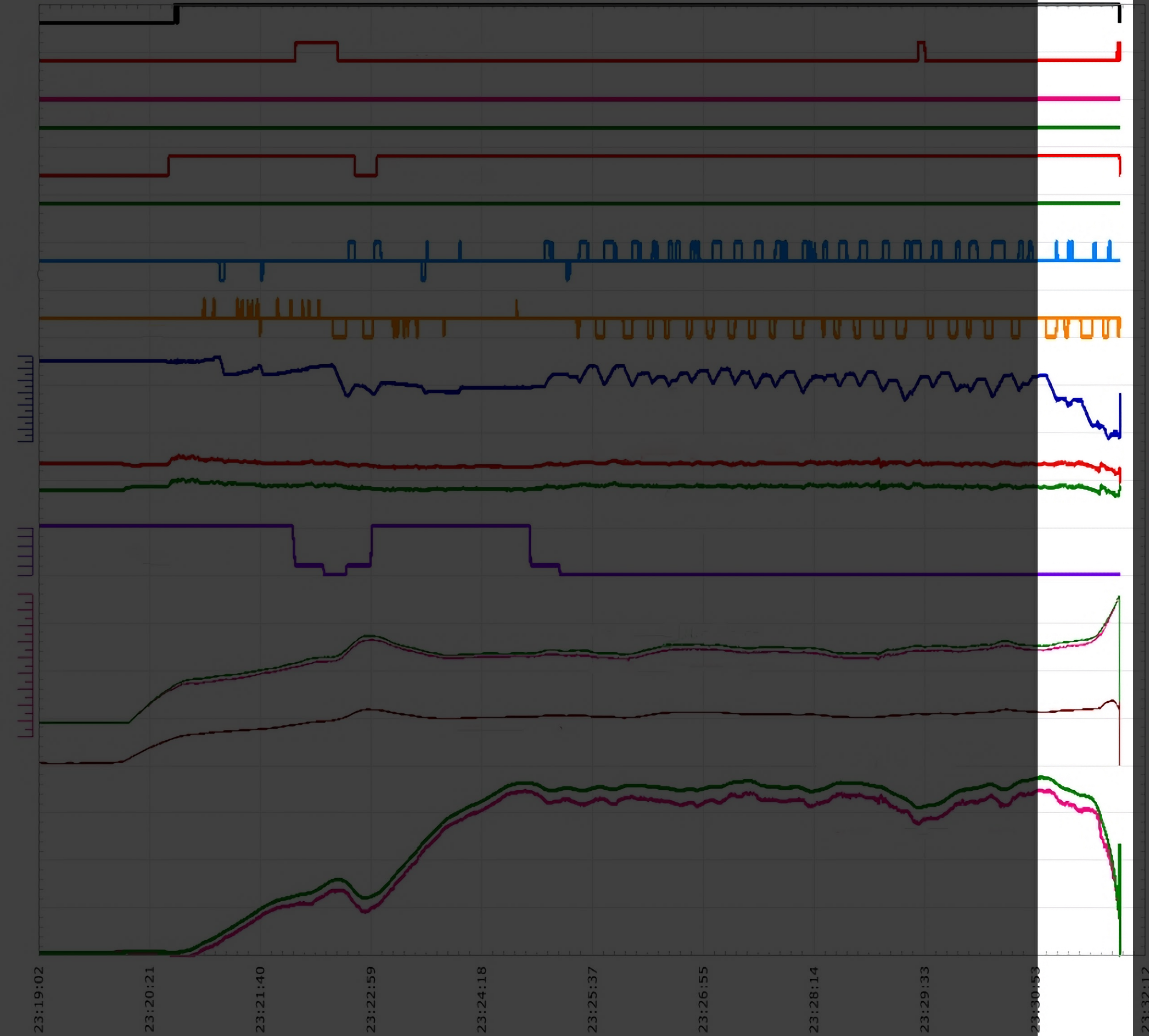
@nmeans



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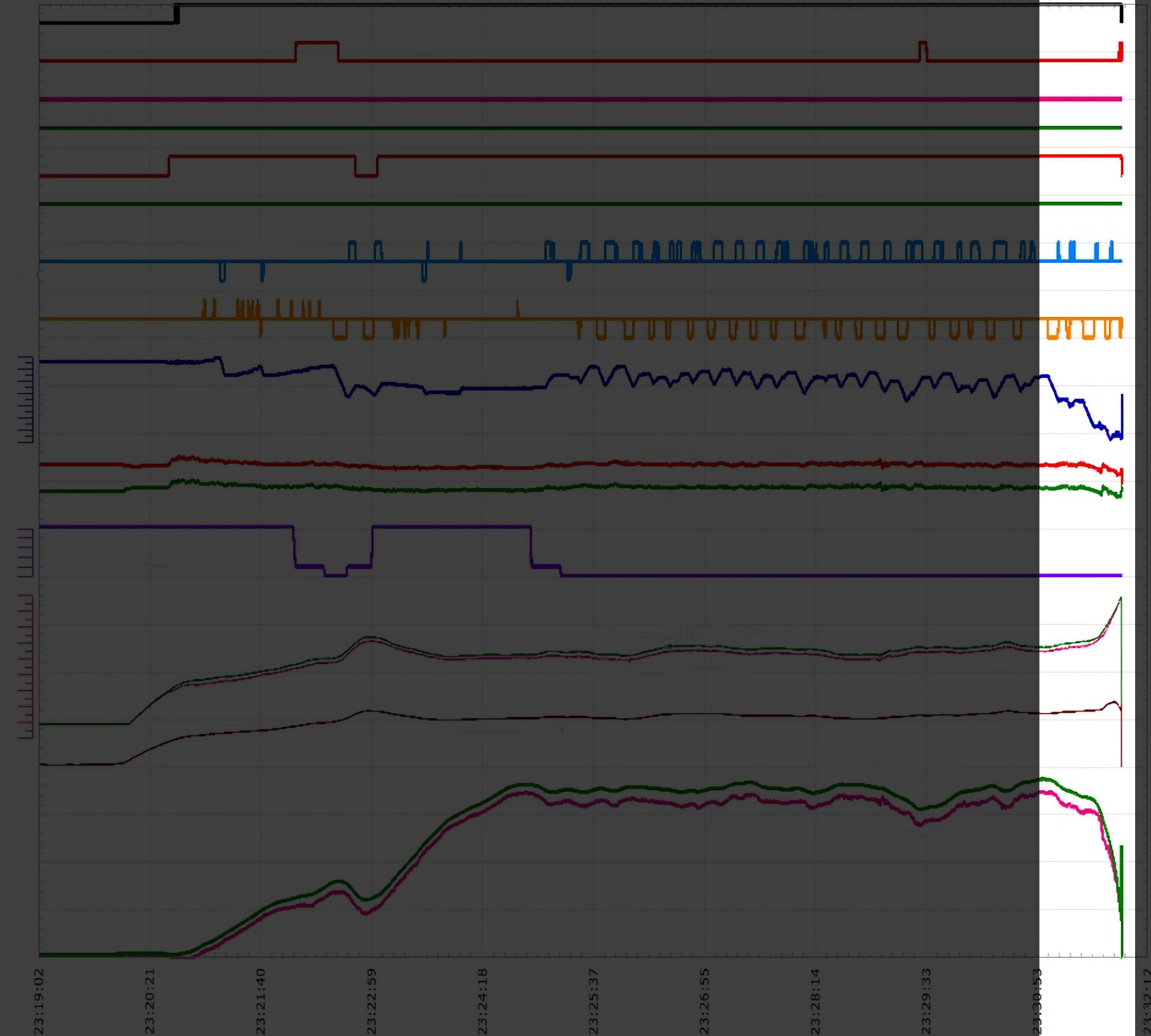
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Komite Nasional Keselamatan Transportasi  
Republic Of Indonesia

UTC Time (hh:mm:ss)

File: Accident Flight

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# Flight Crew Operations Manual Bulletin for The Boeing Company

The Boeing Company  
Seattle, Washington 98124-2207



**Number:** TBC-19

**IssueDate:** November 6, 2018

**Airplane Effectivity:** 737-8 / -9

**Subject:** Uncommanded Nose Down Stabilizer Trim Due to Erroneous Angle of Attack (AOA) During Manual Flight Only

**Reason:** To Emphasize the Procedures Provided in the Runaway Stabilizer Non-Normal Checklist (NNC).

Information in this bulletin is recommended by The Boeing Company, but may not be FAA approved at the time of writing. In the event of conflict with the FAA approved Airplane Flight Manual (AFM), the AFM shall supersede. The Boeing Company regards the information or procedures described herein as having a direct or indirect bearing on the safe operation of this model airplane.

THE FOLLOWING PROCEDURE AND/OR INFORMATION IS EFFECTIVE UPON RECEIPT

## Background Information

The Indonesian National Transportation Safety Committee has indicated that Lion Air flight 610 experienced erroneous AOA data. Boeing would like to call attention to an AOA failure condition that can occur **during manual flight only**





FROM: THE BOEING COMPANY  
TO: Boeing Correspondence (MOM)  
[MESSAGE NUMBER:MOM-MOM-18-0664-01B] Multi Operator Message  
MESSAGE DATE: 10 Nov 2018 1810 US PACIFIC TIME / 11 Nov 2018 0210 GMT

This message is sent to all 737NG/MAX Customers, Regional Directors, Regional Managers and Boeing Field Service Bases.

CATEGORY: Maintenance, Engineering, Flight Operations, Management, Safety

SERVICE REQUEST ID: 4-4298138108  
ACCOUNT: Boeing Correspondence (MOM)  
DUE DATE: No Action Required  
PRODUCT TYPE: Airplane  
PRODUCT LINE: 737  
PRODUCT: SEVERAL  
ATA: 0000-57

SUBJECT: Information - Multi-Model Stall Warning and Pitch Augmentation Operation

REFERENCES:  
/A/ MOM-MOM-18-0655-01B

-----  
SUMMARY:

Boeing has received many requests for the same information from 737 fleet operators in response to the reference /A/ message. This message provides technical information and operational details.

-----  
DESCRIPTION:

A pitch augmentation system function called "Maneuvering Characteristics Augmentation System" (MCAS) is implemented on the 737-8, -9 (MAX) to enhance pitch characteristics with flaps UP and at elevated angles of attack. The MCAS function commands nose down stabilizer to enhance pitch characteristics during steep turns with elevated load factors and during flaps up flight at airspeeds approaching stall. MCAS is activated without pilot input and only operates in manual, flaps up flight. The system is designed to allow the flight crew to use column trim switch or stabilizer aisle stand cutout switches to override MCAS input. The function is commanded by the Flight Control computer using input data from sensors and other airplane systems.

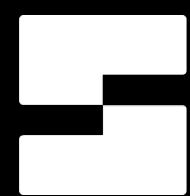


Boeing 737-200





Boeing 737-300 Engine Inlet





Boeing 737-700 "NextGen"



Airbus A320neo



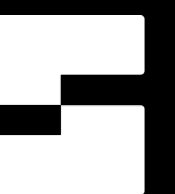


James McNerney  
CEO, Boeing

@nmeans



Gerard Arpey  
CEO, American Airlines



Trinitron

**MCDONNELL  
DOUGLAS**



**BOEING**

- **\$13.3 Billion Deal**
- **Combined Sales of \$48 Billion  
Projected Next Year**
- **Workforce of Nearly 200,000  
in 27 States**

SONY





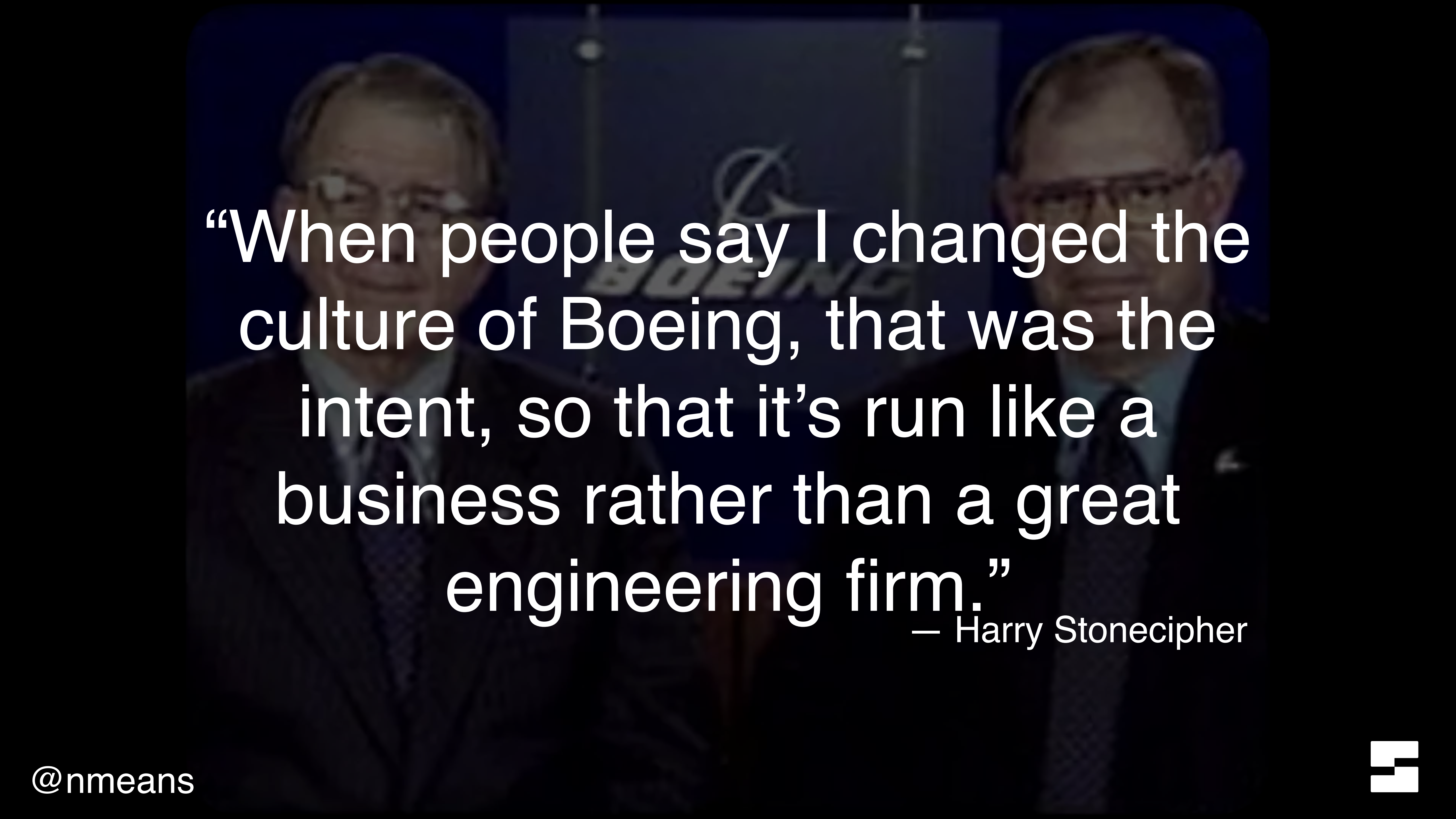
Harry Stonecipher  
Boeing President & COO

Phil Condit  
Boeing CEO

@nmeans







“When people say I changed the culture of Boeing, that was the intent, so that it’s run like a business rather than a great engineering firm.”

– Harry Stonecipher

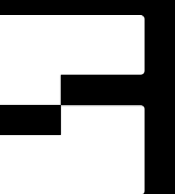


James McNerney  
CEO, Boeing

@nmeans



Gerard Arpey  
CEO, American Airlines





Boeing 737-MAX 8



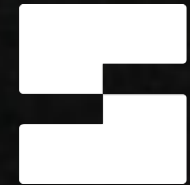
Airbus A320

Boeing 737



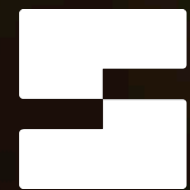


Boeing 737 MAX Engine Nacelle





Boeing 737 MAX Wind Tunnel Testing





Boeing KC-46 Pegasus





FAA Administrator Steve Dickson







737 MAX Test Flight





737 MAX Test Flight

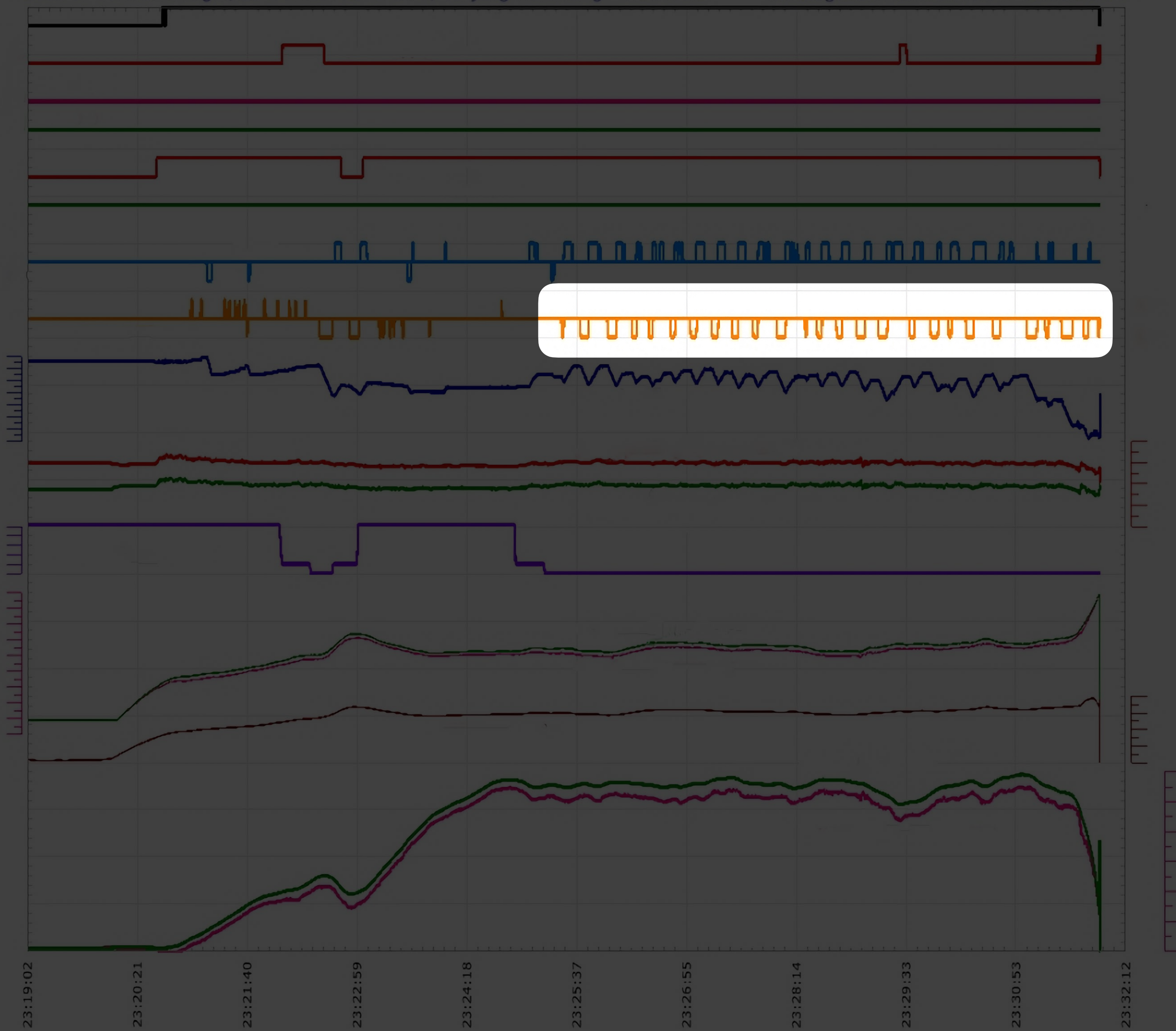


# PK-LQP Boeing 737-MAX8

Loss of Control in Flight, 28 October 2018 UTC, Tanjung Karawang - Indonesia

Investigation Number: KNKT 18.10.35.04

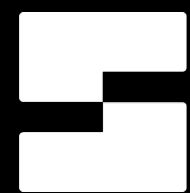
- Ground/Air
- Master Caution
- Pilot Autopilot
- Copilot Autopilot
- Pilot Stick Shaker
- Copilot Stick Shaker
- Manual Trim
- Automatic Trim
- Pitch Trim Position
- Pilot Angle of Attack
- Copilot Angle of Attack
- Flap Handle Position
- Pilot Airspeed
- Copilot Airspeed
- Ground Speed
- Pilot Altitude
- Copilot Altitude



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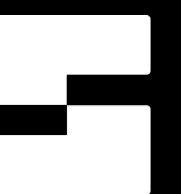


737 MAX Center Console

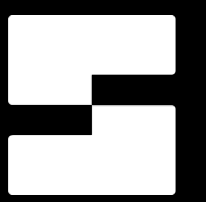




737 MAX Center Console



# 737 MAX Center Console





737 MAX Center Console



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Loss of Control in Flight, 28 October 2018 UTC, Tanjung Karawang - Indonesia Investigation Number: KNKT 18.10.35.04

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FEATURE

# What Really Brought Down the Boeing 737 Max?

Malfunctions caused two deadly crashes. But an industry that puts unprepared pilots in the cockpit is just as guilty.

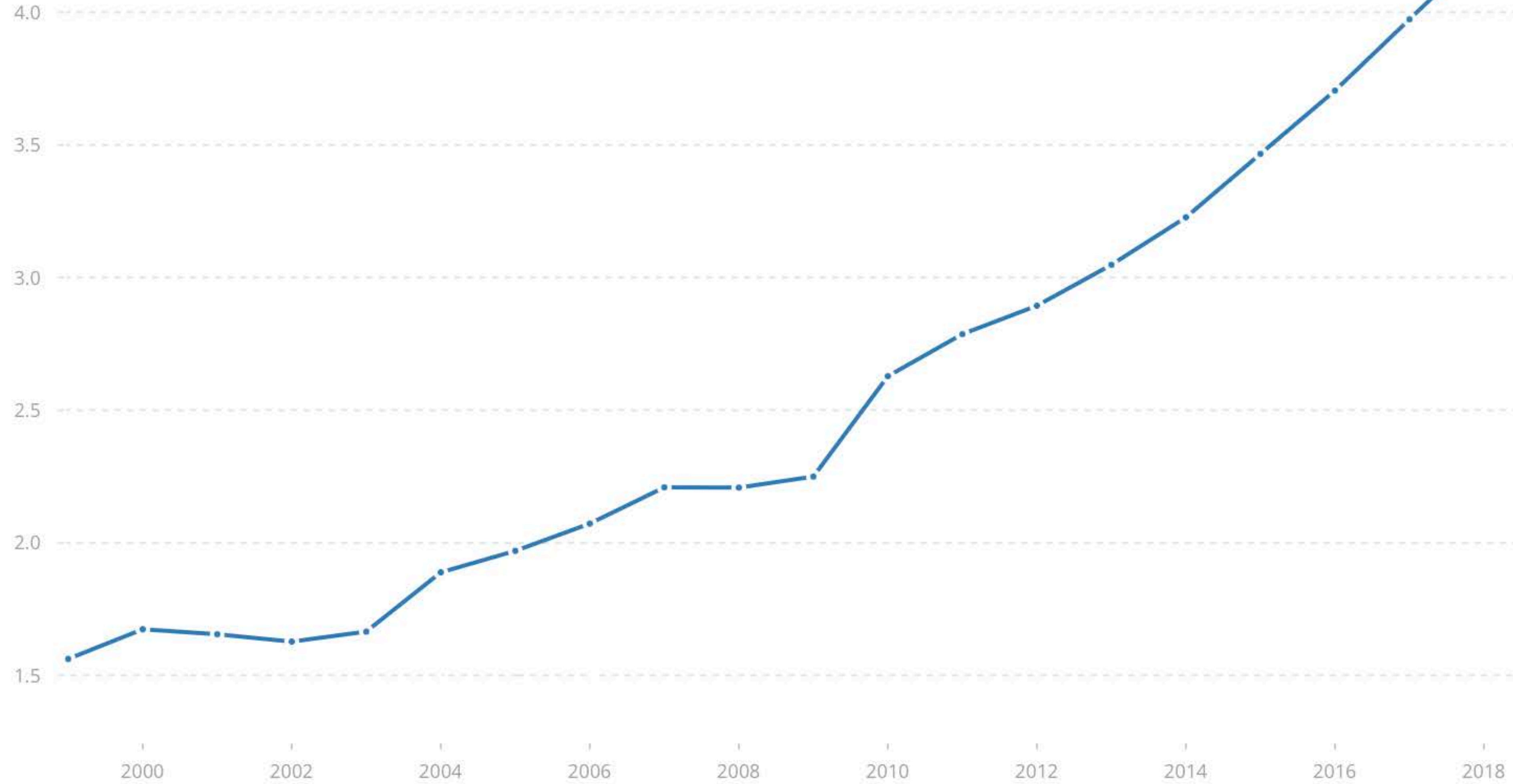
@nmeans

William Langewische



Billion

LABEL



# Passengers Carried Globally per Year, 1999-2019

Source: World Bank





FEATURE

# What Really Brought Down the Boeing 737 Max?

Malfunctions caused two deadly crashes. But an industry that puts unprepared pilots in the cockpit is just as guilty.

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William Langewische



FEATURE  
Lion Air's pilot training academy has a

What Really Brought Down  
the Boeing 737 Max 8

95%

graduation rate.

Malfunctions caused two deadly crashes. But an industry that puts unprepared pilots in the cockpit is just as guilty.



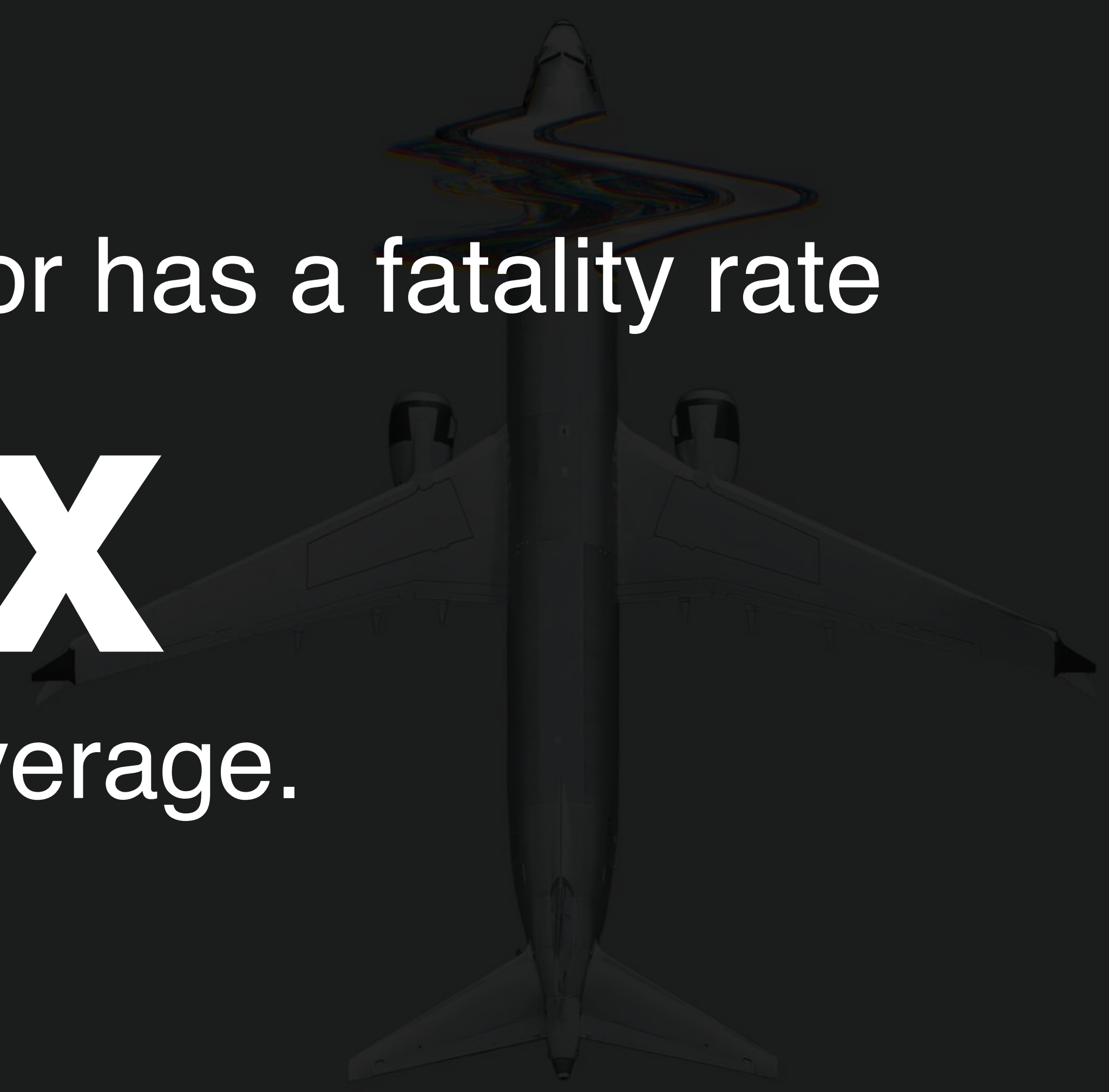
Indonesia's aviation sector has a fatality rate

FEATURING  
What Really Brought Down  
the Boeing 737 Max?

15x

Malfunctions caused two deadly crashes. But an industry that puts unprepared pilots in the cockpit is just as guilty.

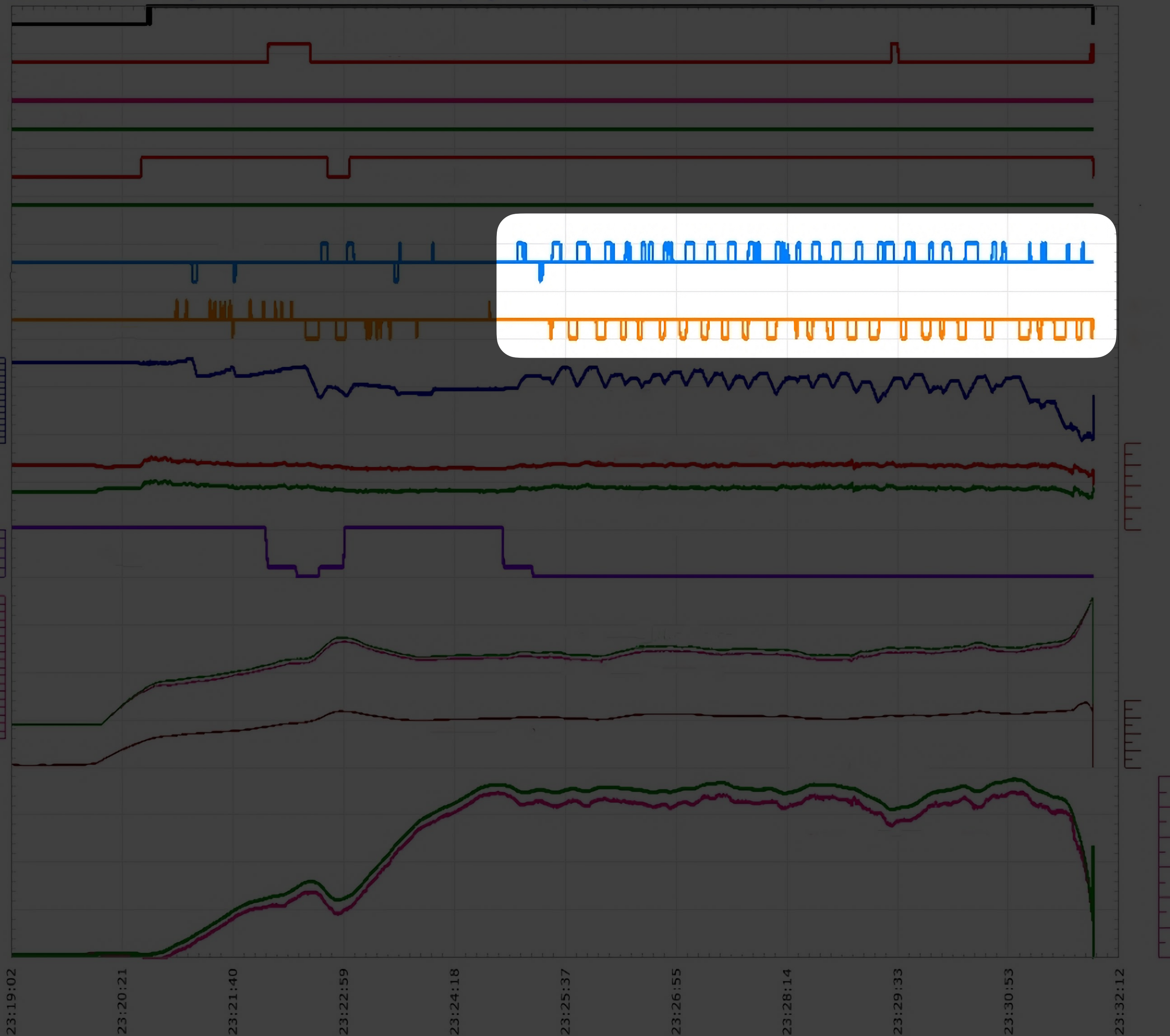
the global average.



# PK-LQP Boeing 737-MAX8

Loss of Control in Flight, 28 October 2018 UTC, Tanjung Karawang - Indonesia Investigation Number: KNKT 18.10.35.04

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Ethiopian Airlines 737 MAX 8





737 MAXes Parked in Renton, WA





**Why did this happen?**

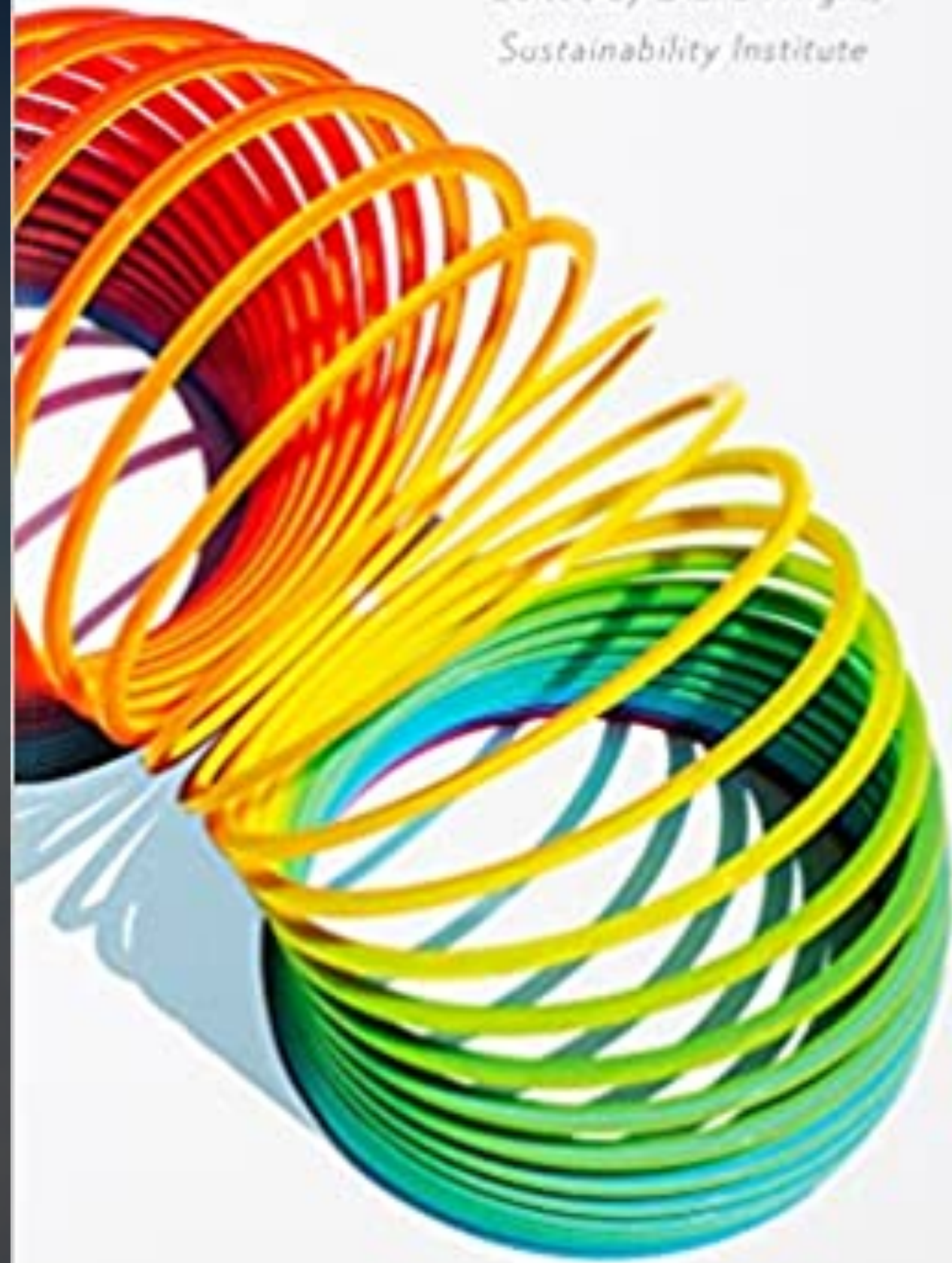


# Thinking in Systems

*A Primer*

**Donella H. Meadows**

*Edited by Diana Wright,  
Sustainability Institute*



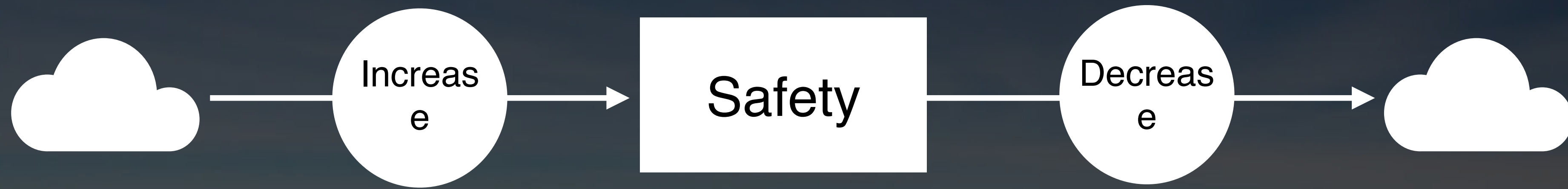
# Thinking in Systems

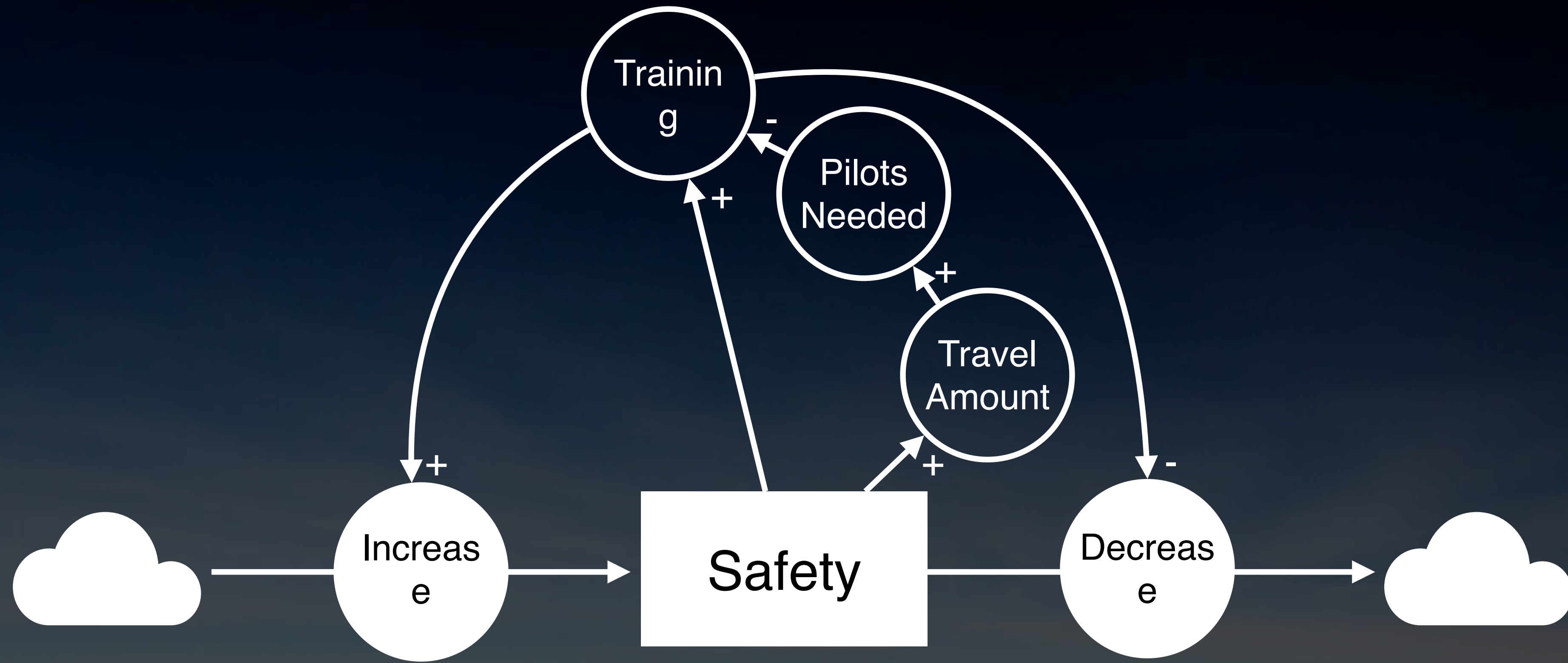
*A Primer*

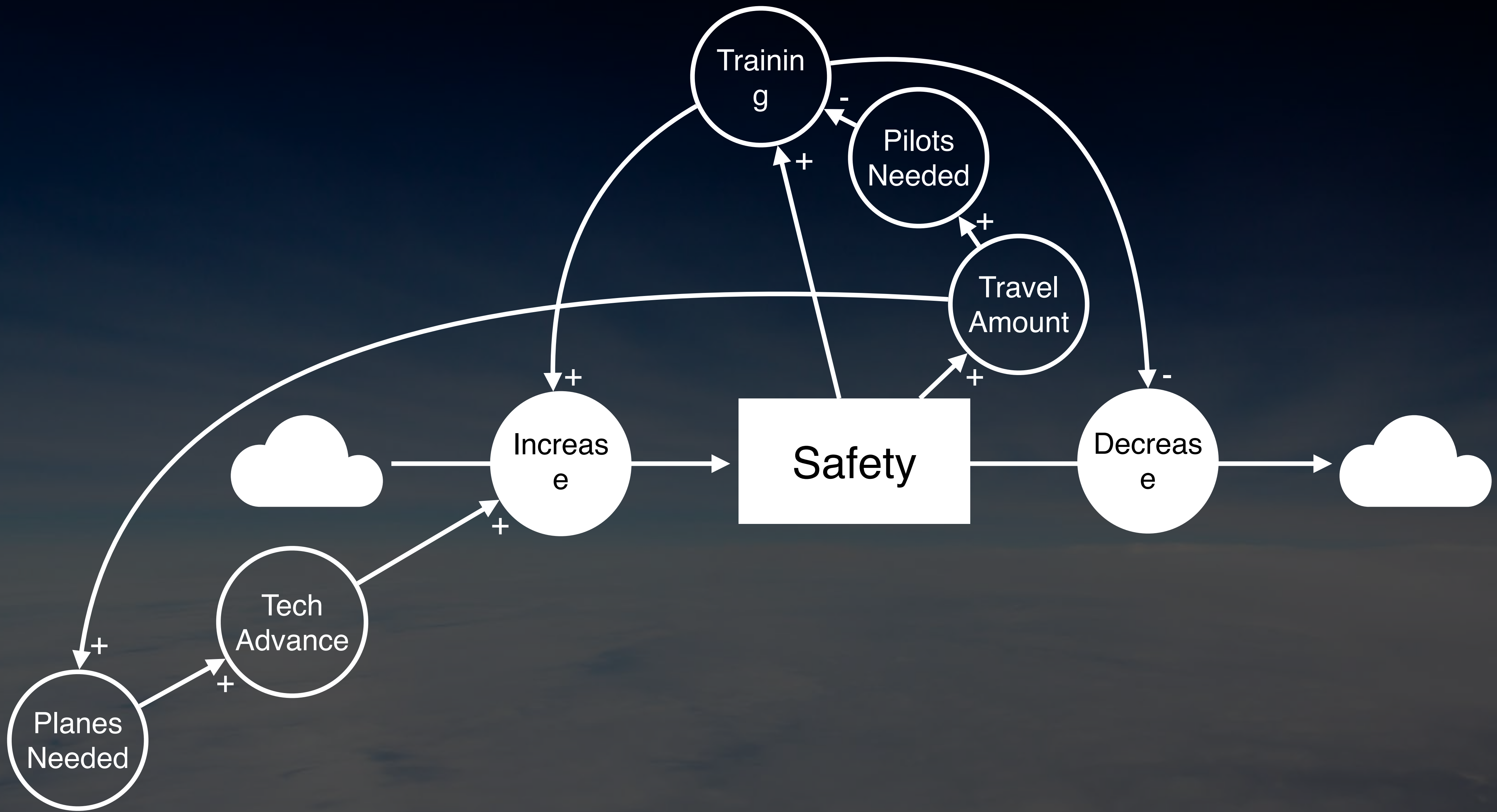
**Donella H. Meadows**

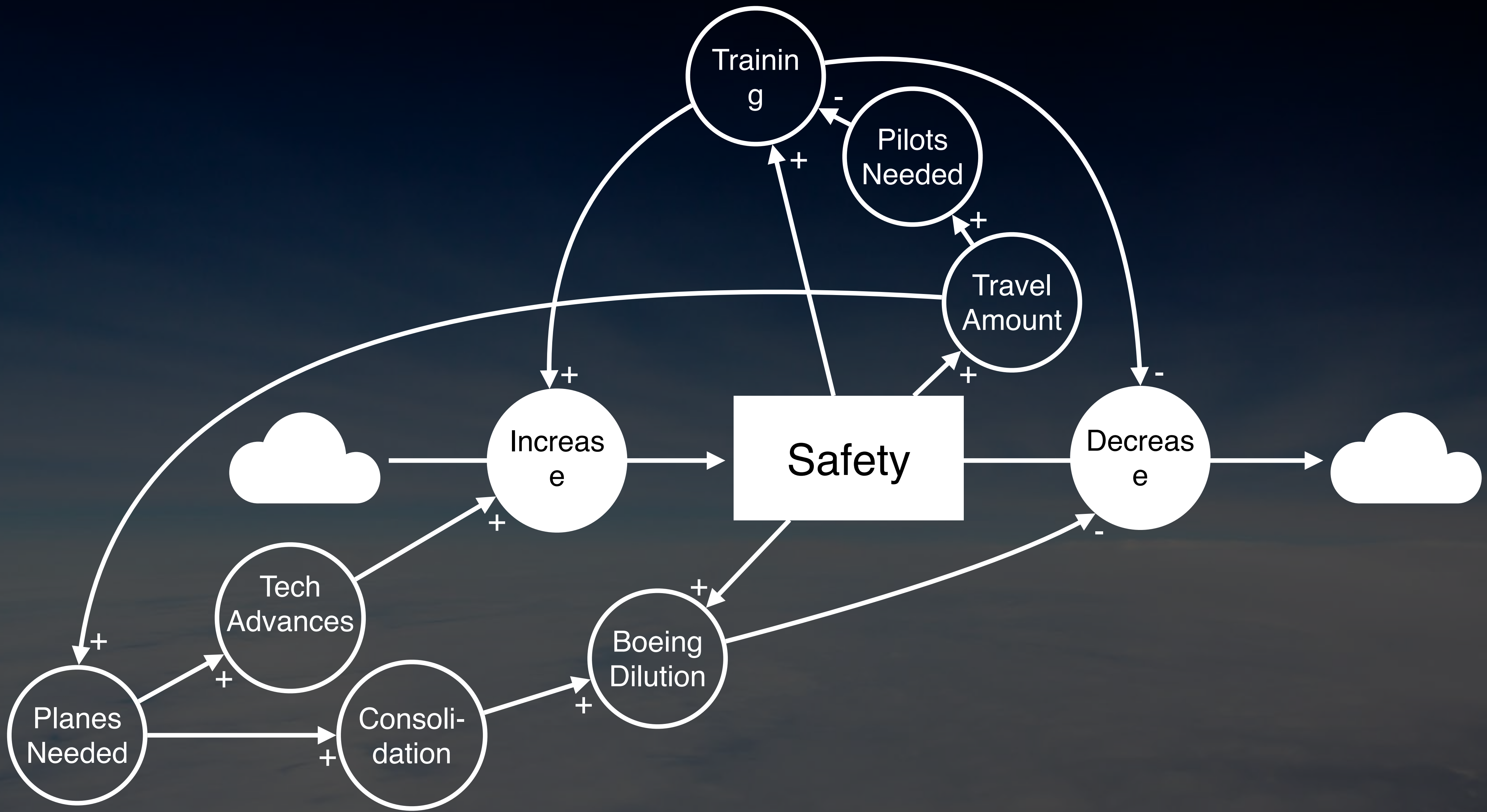
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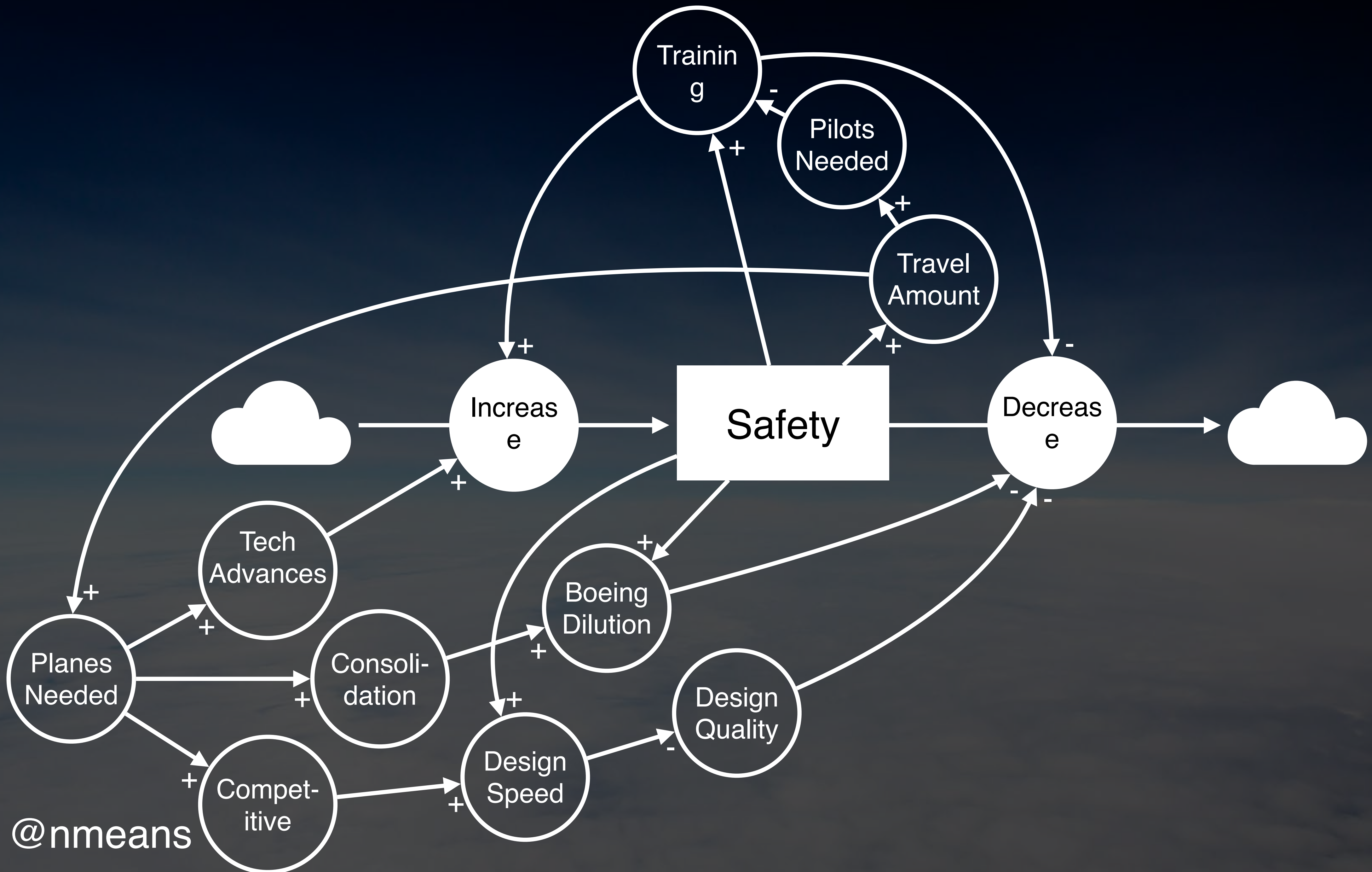








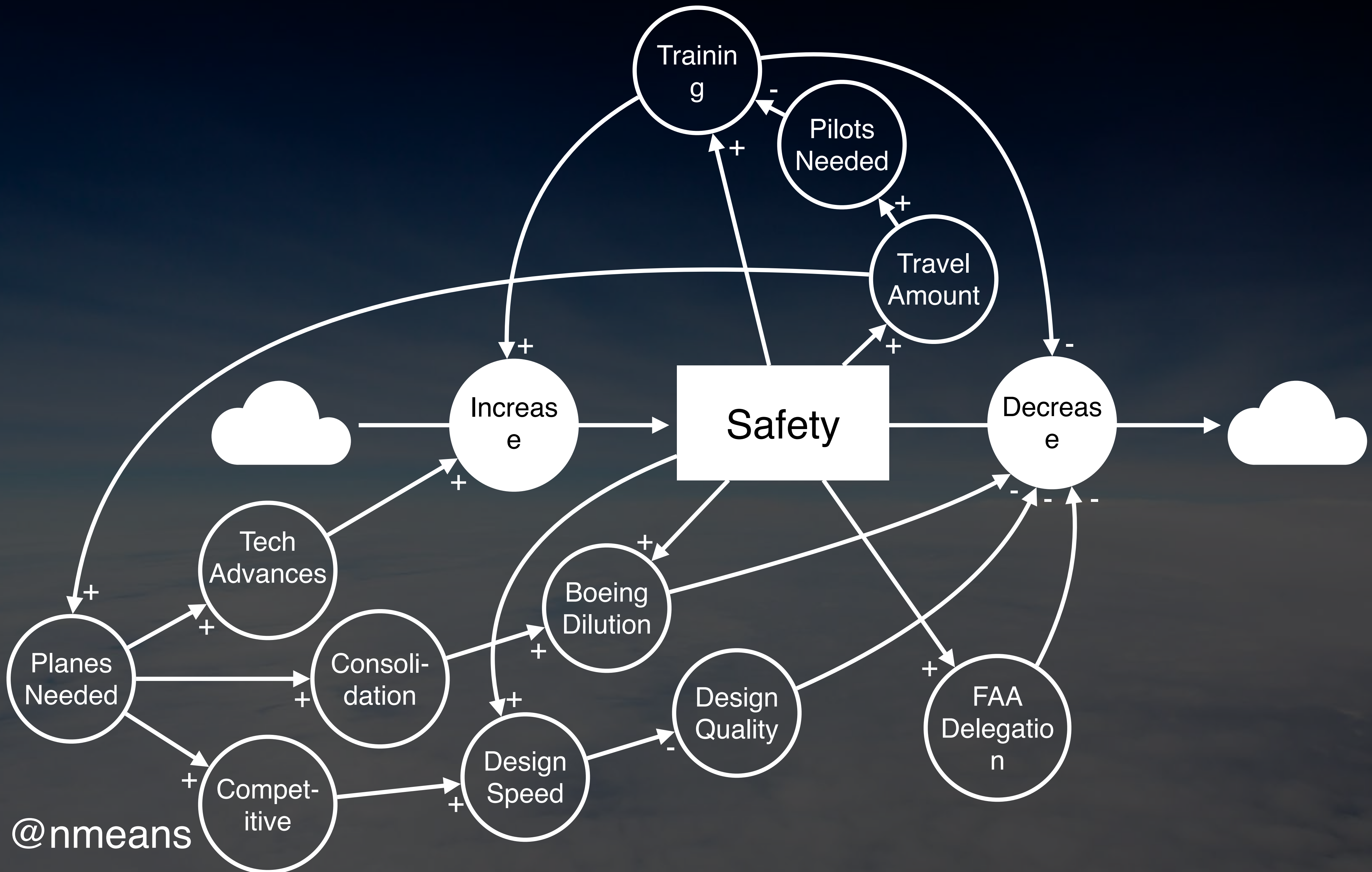




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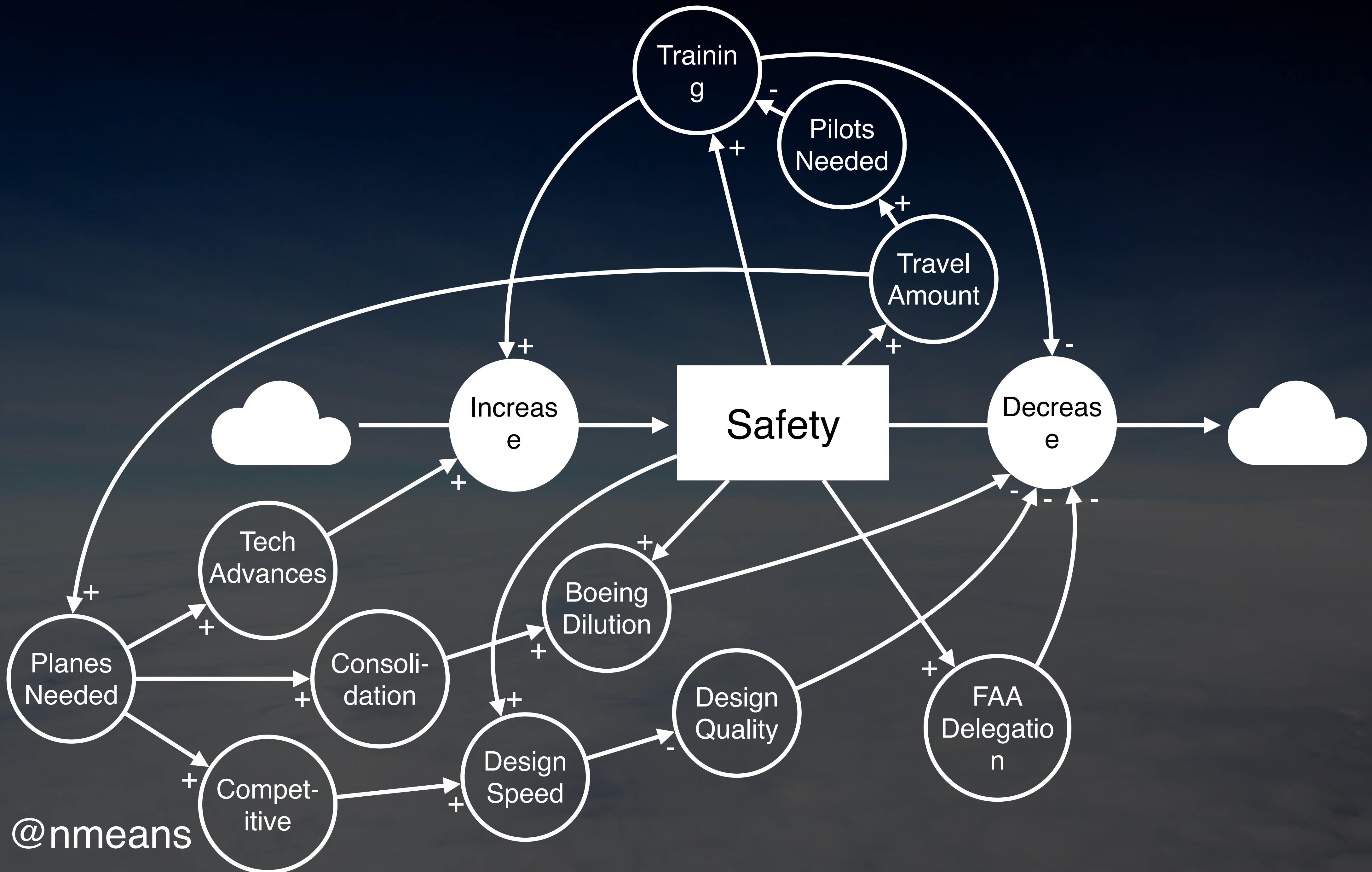






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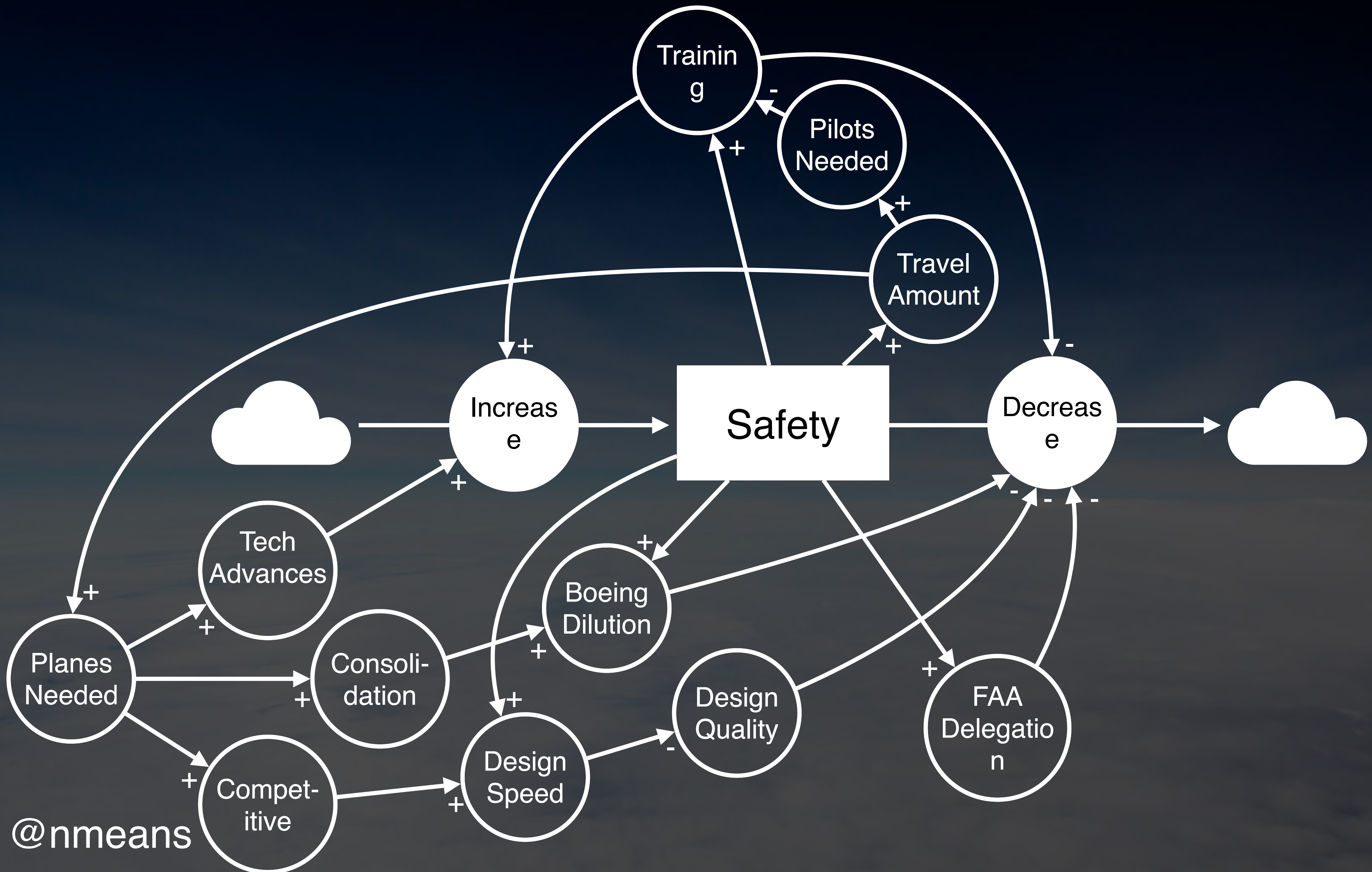
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“Everyone or everything in a system can act dutifully and rationally, yet all these well-meaning actions too often add up to a perfectly terrible result.”

— Donella H. Meadows, *Thinking in Systems*





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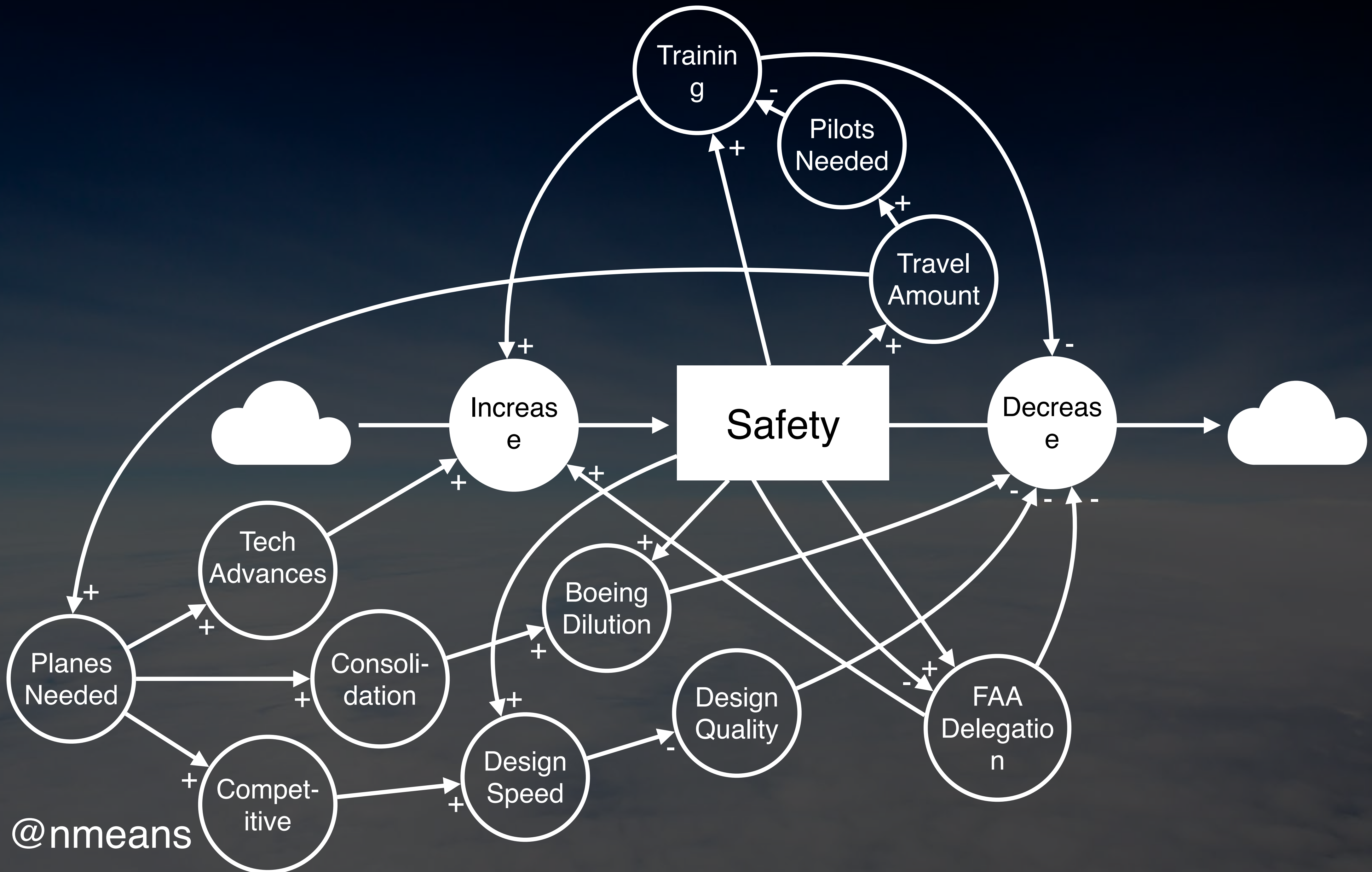
# Thinking in Systems

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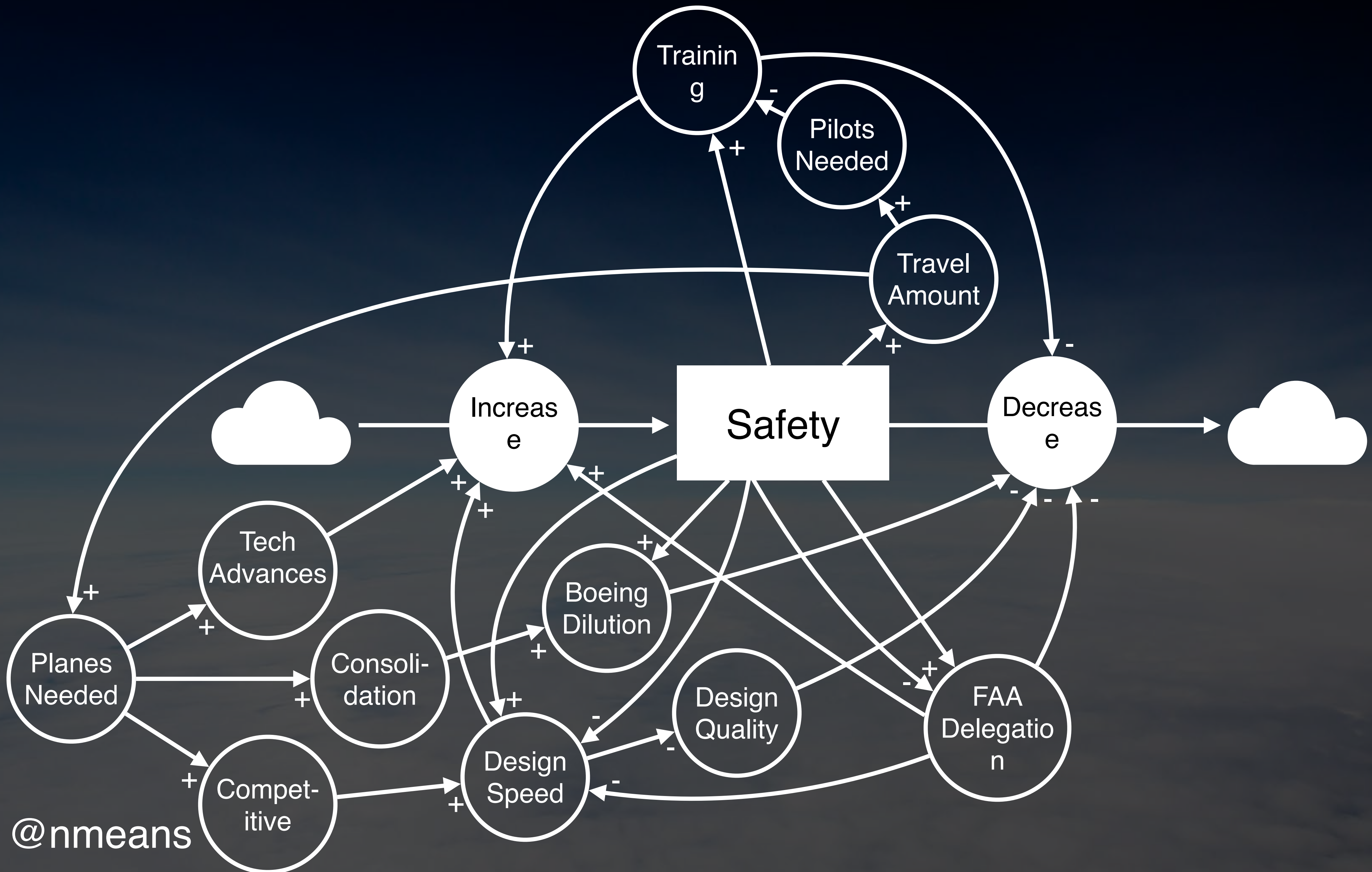
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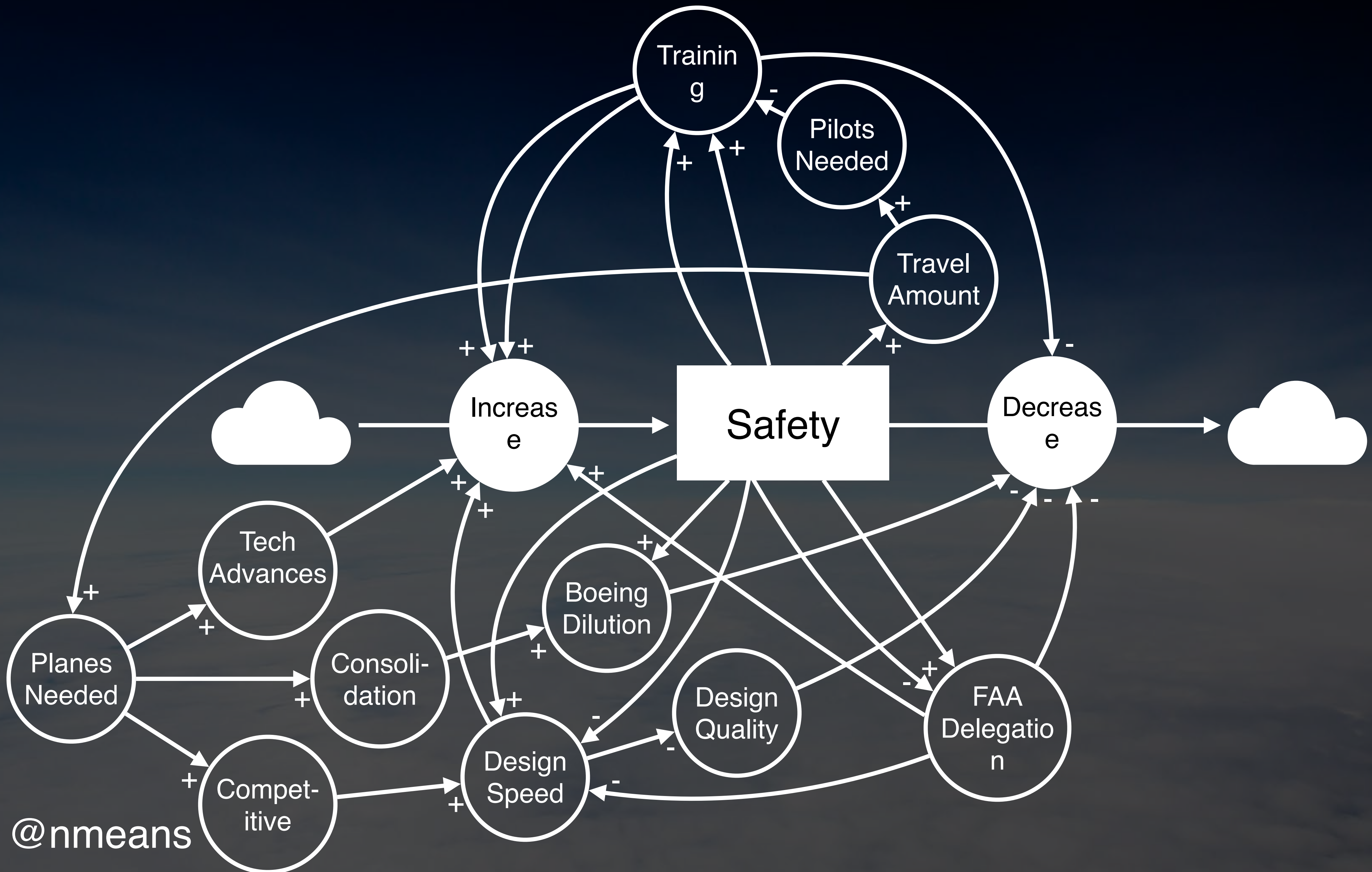
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**THANK YOU!**

Nickolas Means  
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**SYM**