James Courtois, LeadDev NY March 14, 2023



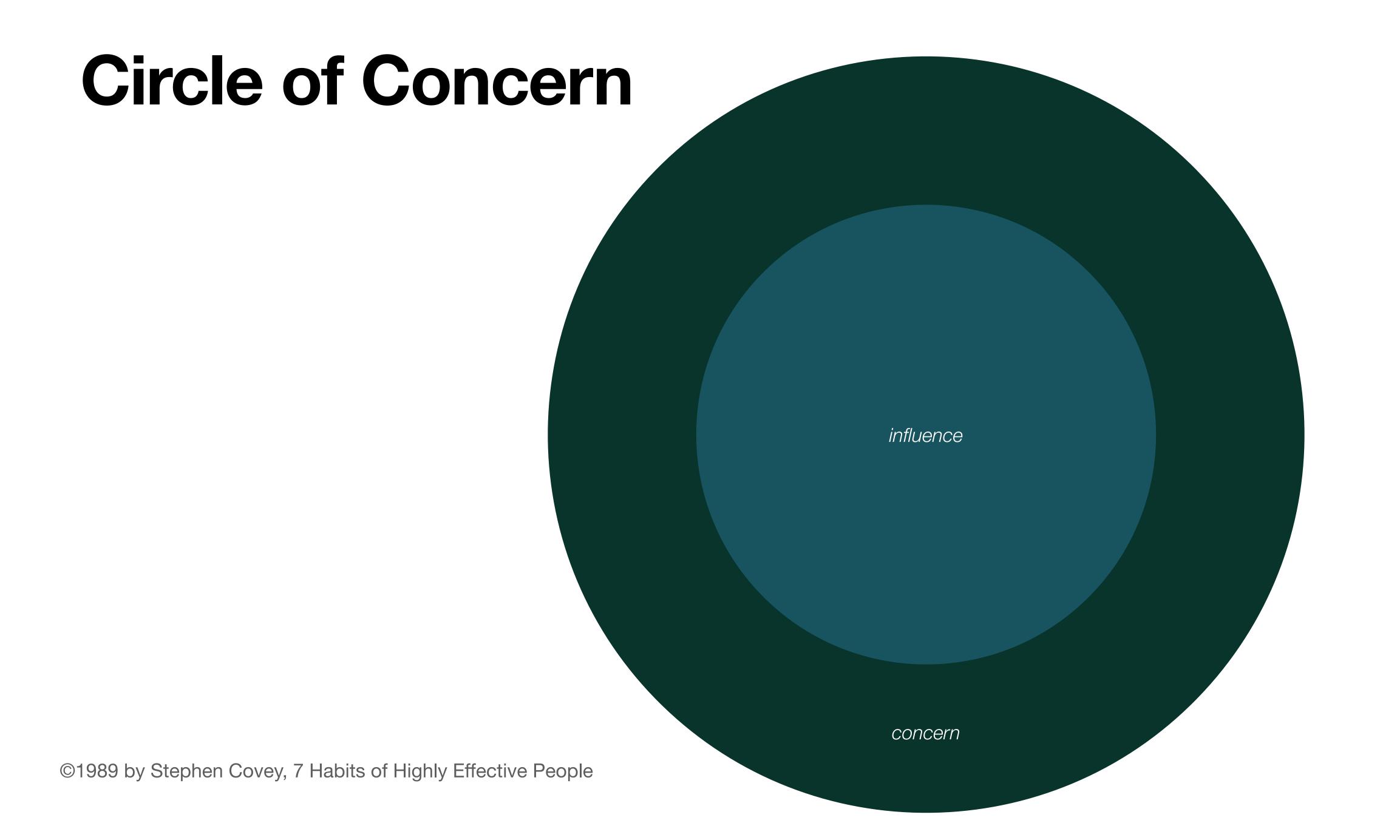
What To Do After Being Laid Off

Lessons on being my own CEO for a change

Preface

About Me

Objectives



Understand the Macro

Cycle Phases EARLY

- Activity rebounds (GDP, IP, employment, incomes)
- Credit begins to grow
- Profits grow rapidly
- Policy still stimulative
- Inventories low; sales improve

MID

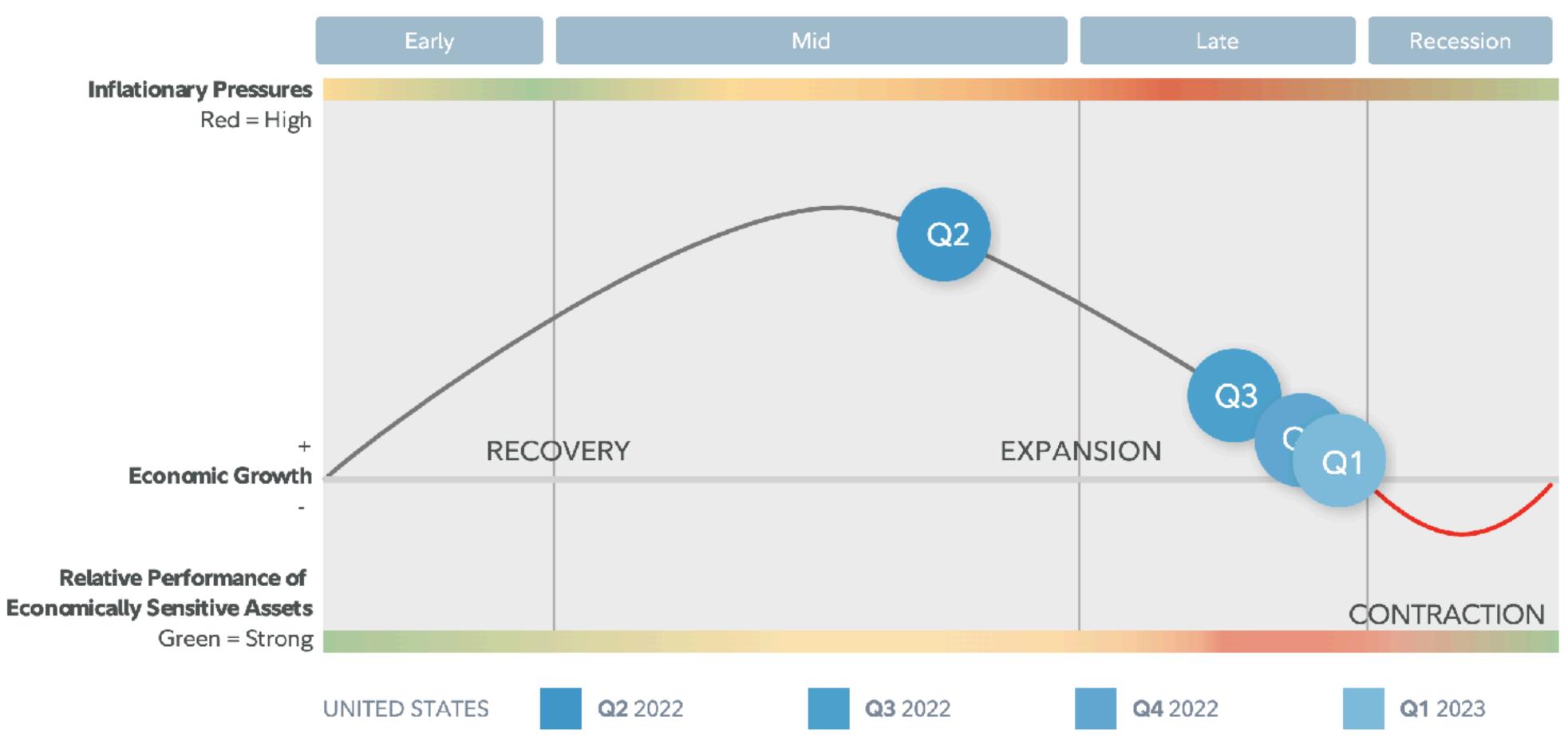
- Growth peaking
- Credit growth strong
- Profit growth peaks
- Policy neutral
- Inventories, sales grow; equilibrium reached

LATE

- Growth moderating
- Credit tightens
- Earnings under pressure
- Policy contractionary
- Inventories grow; sales growth falls

RECESSION

- Falling activity
- Credit dries up
- Profits decline
- Policy eases
- Inventories, sales fall



Sector	Early Rebounds	Mid Peaks	Late Moderates	Recession Contracts
Financials	+			_
Real Estate	++	_	+	
Consumer Discretionary	++			
Information Technology	+	+	_	
Industrials	++			
Materials	+			_
Consumer Staples		_	+	++
Health Care				++
Energy			++	
Communication Services		+		-
Utilities		_	+	++

Influence the Micro

Make a Clean Break

- Return property to former employer. Get confirmation that everything is accounted for
- Closely re-read all contracts and agreements. Take time before signing anything. Negotiation is not uncommon.
- If part of your compensation package was equity-based, refresh your understanding based on the terms of layoff. Ensure you understand how to access your entitlements. Highly recommend summarizing this for yourself.
- Investments are speculative; may need to make some tough choices more to come!

Take Stock

- Go through your possessions, choose what to keep
- Don't hold onto anything that's not yours
- Shred papers, scrawls from stand-up, etc
- Clean out your password manager, bookmarks, downloads, and desktop

By removing what is not mine, I understand what is mine.

Take Time

- Give yourself the time and space to feel your emotions
- Physical presence by itself may be more helpful than you realize
- Take the time to recognize all of the things that you were were worried about that weren't even yours to begin with

Get Curious

- Most live attached to large institutions that provide structure, opportunity, macro-narratives, and a rhythm to lives our lives by.
- Acknowledging this allows for a clear accounting of the what we lose and gain.
- Grounding our worth outside institutions creates a resilience against loss
- Ask yourself: what did my work mean to me? What needs did it affect?

Maslow's HON

Self-actualization

Esteem

Social

Security

Physiological

creativity, purpose, meaning, potential

confidence, achievement, respect of others

friendship, family, intimacy, sense of connection

body, health, resources, property

food, water, warmth, rest

Paloma Medina's Core Needs (BICEPS)

Belonging

Improvement

Choice

Equality

Predictability

Significance

I am not my employment. I am not my role. I am so much more.

Establish a Tone

- Be patient with ourselves. Progress over perfection
- Look past the loss to see potential
- Bring out that inner leader: realistic, inspiring, motivating.
 Nothing to hide; ready to work with the situation.

Gather Your Story

- Collect the experiences, accomplishments, and data from your last role
- Look for data and diverse examples; we do a lot of things in knowledge work
- Recommend asking a favor from a product leader or engineering manager to help you figure out and frame your story
- Ask for feedback!

Manage Cash Flow

- What is your runway? How much liquid capital do you have access to?
- What are your obligations? Is any debt optimized to minimize interest?
- Does your current investment strategy align with these considerations? (time horizon, risk, liquidity needs)
- Highly recommend spending time to grow your own financial literacy!

Cut Costs

- Any services you can cancel or renegotiate rates?
- Anything that can be downgraded/consolidated?
- When canceling services, don't be afraid to ask for a refund. There is no shame in any of this.
- There may be new costs you want to budget for hopefully some of these savings can cover them: e.g., Grammarly, LinkedIn, Leetcode

Explore Alternative Revenue Streams

- Contract work
- Investing
- Monetize an existing project
- Make something new!

*If you are seriously considering monetizing anything, consider researching whether it makes sense to put a structure for the business, e.g. standing up an LLC. This may have positive tax and legal liability implications.

Chart the Course

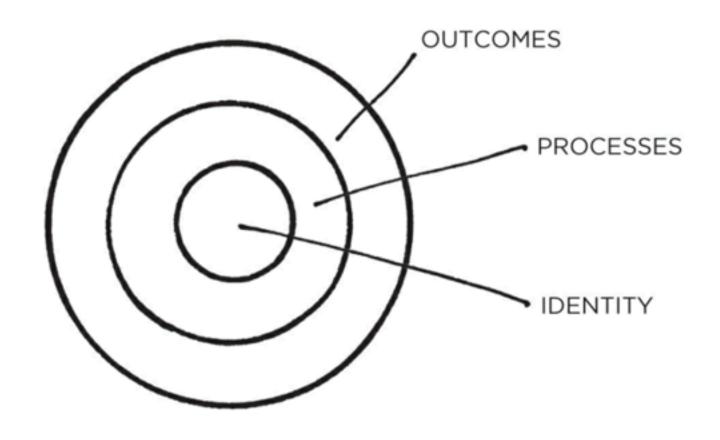
- It's hard to predict what opportunities will arise, which makes a fixed vision risky
- Prefer to think in "directional" terms rather than absolutes
- Rejection will happen and opportunities will fall through. Make peace with it
- Think about what you're willing to do and not willing to do. Ask yourself why?
- If opportunities arise for adjacencies, consider why not?

Design Your Habits

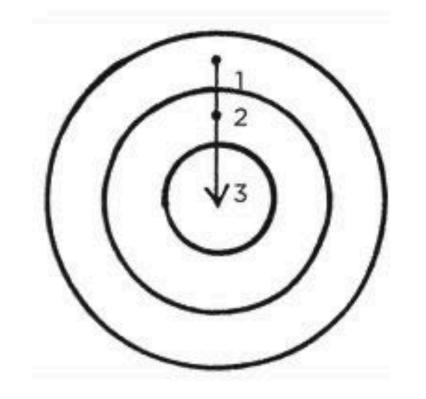
- Structure is good, consistency is good.
- Time to start identifying some virtuous habits that give back to our: health, identity, relationships, community, skills
- Strongly recommend taking the time to regularly get moving
- Be mindful of how you consume content

Identity-based Habits

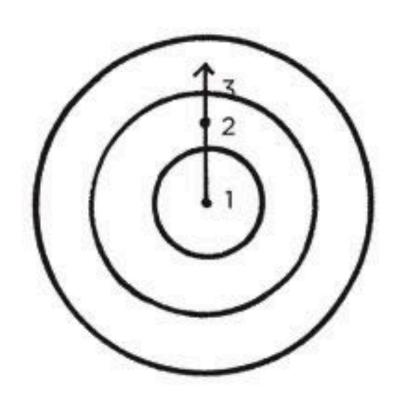
THREE LAYERS OF BEHAVIOR CHANGE



OUTCOME-BASED HABITS



IDENTITY-BASED HABITS



Stay Connected

- Social interaction is critical for mental and physical health
- How are you staying connected?
- On the other side, you might find new opportunities to reinvent work friends into personal friends
- Express gratitude

Let Yourself Be Inspired

- What would you like to create?
- What are some things you'd like to learn?
- How might you go about teaching yourself?
- How much time will you dedicate?



It is our world; our jobs are just living in it. And not the other way around.

Thank You