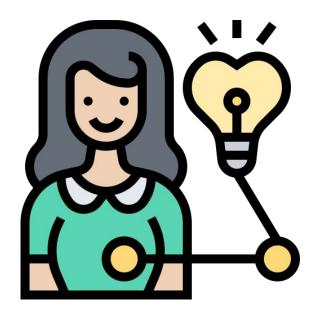


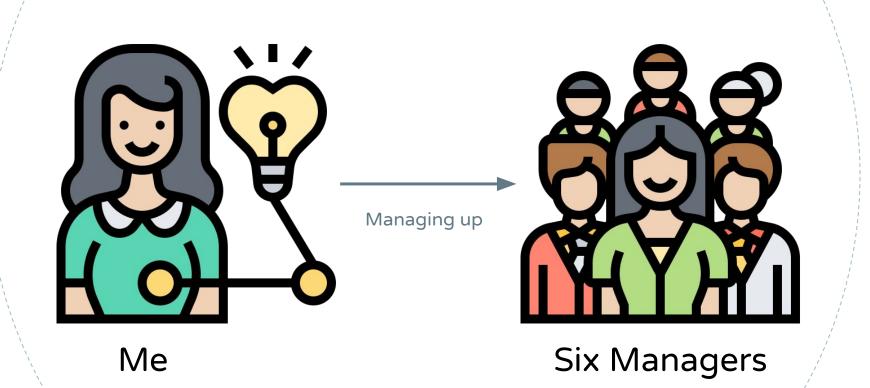
Me



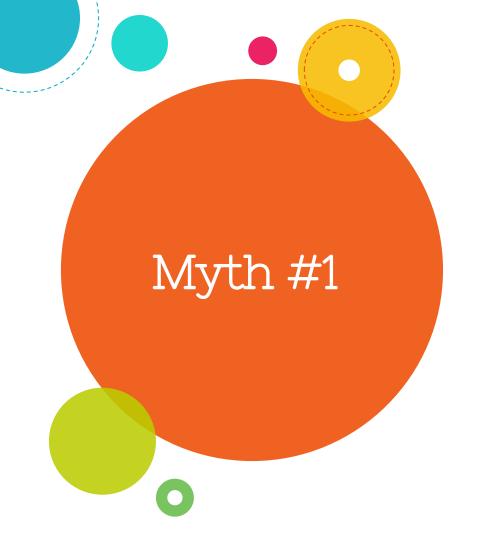
Me



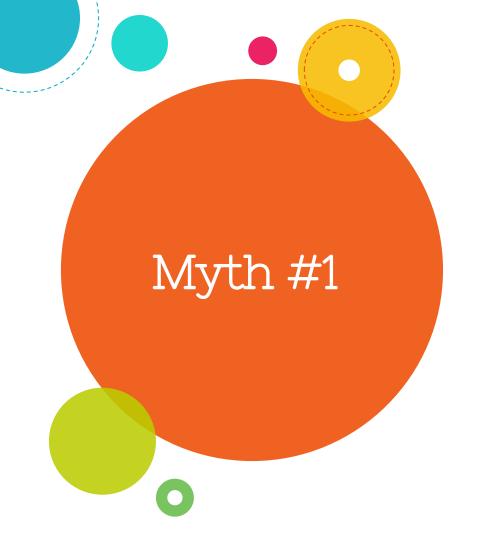
Six Managers





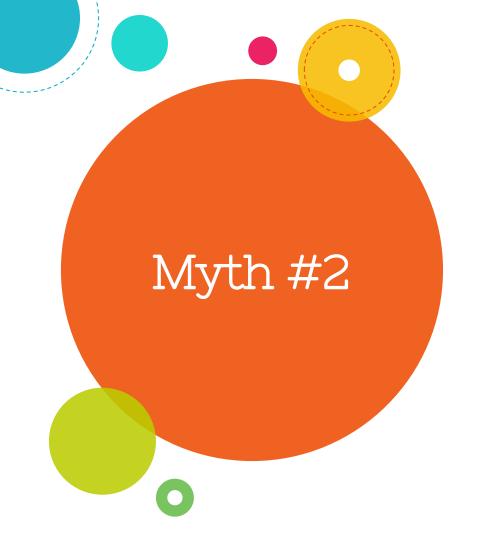


Myth #1: A manager relationship is just chemistry

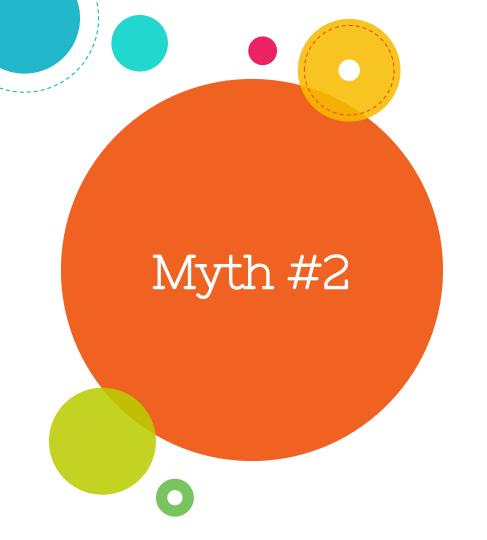


Myth #1: A manager relationship is just chemistry

Reality: They take work

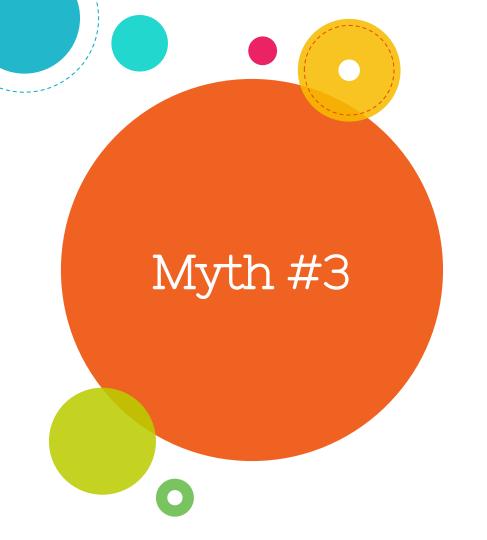


Myth #2: Managing up is sucking up or manipulation

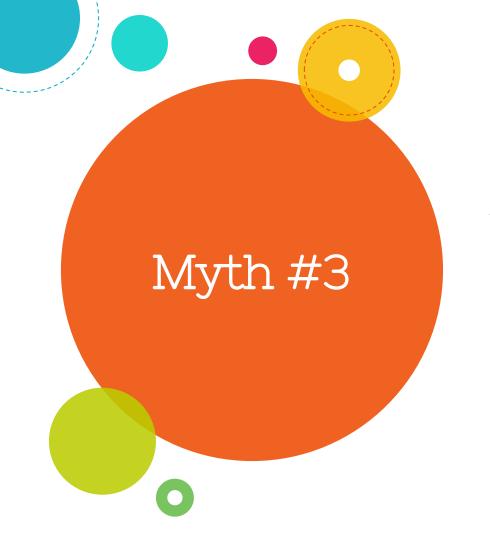


Myth #2: Managing up is sucking up or manipulation

Reality: You're doing them a favor

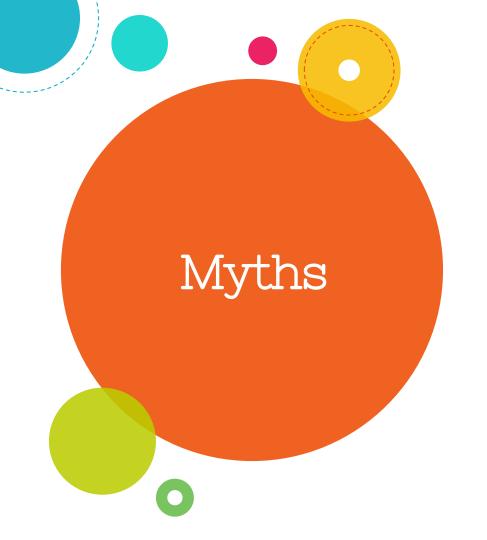


Myth #3: In an ideal world, you wouldn't have to manage up



Myth #3: In an ideal world, you wouldn't have to manage up

Reality: Humans are too unique and different for this to be automated

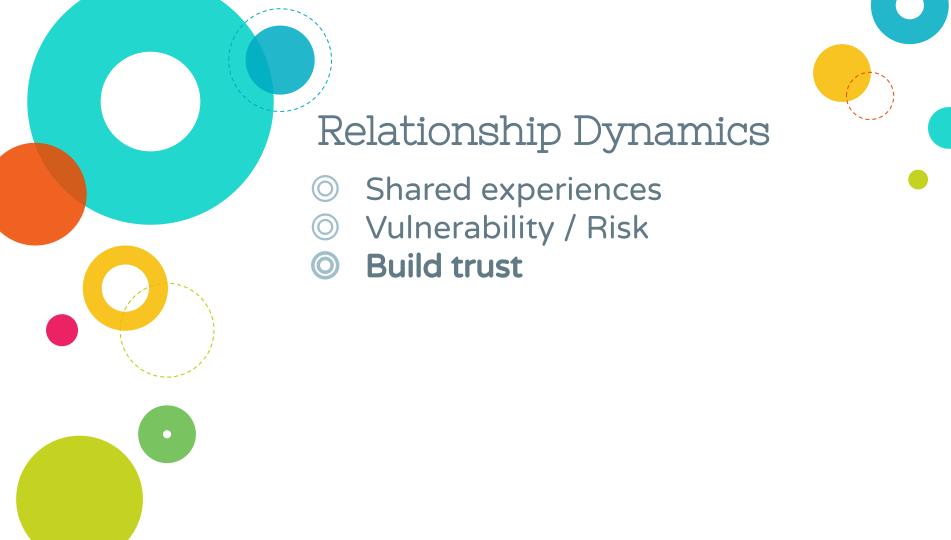


Myth #1: A manager relationship is just chemistry

Myth #2: Managing up is sucking up or manipulation

Myth #3: In an ideal world, you wouldn't have to manage up







Relationship Dynamics

- Shared experiences
- Vulnerability / Risk
- O Build trust
 - Find opportunity + execute
 - Communicate
 - Say you're going to do it
 - o Do it
 - Say you did it



Power Dynamics

- They have access and influence over things that affect you
 - Get it for you
 - Share why not
- Managing up is influence work



When to manage up

- Relationship
- Power





When to manage up

- Relationship
- O Power
 - Decision
 - Risk
 - Communication





Scenarios

- Promotion
- Team needs headcount
- Saying no

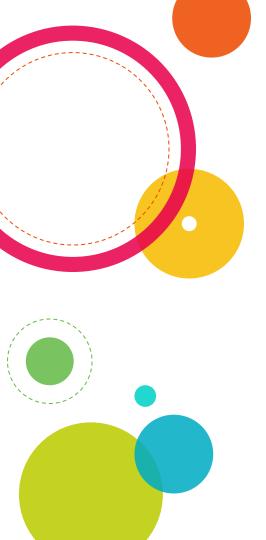




Promotions

- Decision
- O Risk 🗸
- Communication





Things to think about

- Curiosity
 - What's info I have that my manager doesn't?
 - What's info my manager has that I don't?
- Risk budget
 - What's feels scary that I can afford to try with my quarter's risk budget?